



Special Commission of Inquiry into Healthcare Funding

Commissioner, The Honourable Justice Richard Beasley



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Appendix A: Letters Patent

NEW SOUTH WALES

CHARLES THE THIRD, by the Grace of God, King of Australia and His other Realms and Territories, Head of the Commonwealth.

TO

Mr Richard Beasley SC

GREETING

By these Our Letters Patent, made and issued by Our Governor under the authority of the *Special Commissions of Inquiry Act 1983* with the advice of the Executive Council, We hereby authorise you as Commissioner to inquire into and report to Our Governor of the said State on:

- A. The funding of health services provided in NSW and how the funding can most effectively support the safe delivery of high quality, timely, equitable and accessible patient-centred care and health services to the people of NSW, now and into the future;
- B. The existing governance and accountability structure of NSW Health, including:
 - i. the balance between central oversight and locally devolved decision making (including the current operating model of Local Health Districts);
 - ii. the engagement and involvement of local communities in health service development and delivery;
 - iii. how governance structures can support efficient implementation of state-wide reform programs and a balance of system and local level needs and priorities;
 - iv. the impact of privatisation and outsourcing on the delivery of health services and health outcomes to the people of NSW;
 - v. how governance structures can support a sustainable workforce and delivery of high quality, timely, equitable and accessible patient-centered care to improve the health of the NSW population;
- C. The way NSW Health funds health services delivered in public hospitals and community settings, and the extent to which this allocation of resources supports or obstructs access to preventative and community health initiatives and overall optimal health outcomes for all people across NSW;

ENTERED on the Record by me in Register of Patents No. 93 Page 592 this 23 day of August 2023.

SECRETARY
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- D. Strategies available to NSW Health to address escalating costs, limit wastage, minimise overservicing and identify gaps or areas of improvement in financial management and proposed recommendations to enhance accountability and efficiency;
- E. Opportunities to improve NSW Health procurement process and practice, to enhance support for operational decision-making, service planning and delivery of quality and timely health care, including consideration of supply chain disruptions;
- F. The current capacity and capability of the NSW Health workforce to meet the current needs of patients and staff, and its sustainability to meet future demands and deliver efficient, equitable and effective health services, including:
 - i. the distribution of health workers in NSW;
 - ii. an examination of existing skills shortages;
 - iii. evaluating financial and non-financial factors impacting on the retention and attraction of staff;
 - iv. existing employment standards;
 - v. the role and scope of workforce accreditation and registration;
 - vi. the skill mix, distribution and scope of practice of the health workforce;
 - vii. the use of locums, Visiting Medical Officers, agency staff and other temporary staff arrangements;
 - viii. the relationship between NSW Health agencies and medical practitioners;
 - ix. opportunities for an expanded scope of practice for paramedics, community and allied health workers, nurses and/or midwives;
 - x. the role of multi-disciplinary community health services in meeting current and future demand and reducing pressure on the hospital system;
 - xi. opportunities and quality of care outcomes in maintaining direct employment arrangements with health workers;

- G. Current education and training programs for specialist clinicians and their sustainability to meet future needs, including:
- i. placements;
 - ii. the way training is offered and overseen (including for internationally trained specialists);
 - iii. how colleges support and respond to escalating community demand for services;
 - iv. the engagement between medical colleges and local health districts and speciality health networks;
 - v. how barriers to workforce expansion can be addressed to increase the supply, accessibility and affordability of specialist clinical services in healthcare workers in NSW;
- H. New models of care and technical and clinical innovations to improve health outcomes for the people of NSW, including but not limited to technical and clinical innovation, changes to scope of practice, workforce innovation, and funding innovation; and
- I. Any other matter reasonably incidental to a matter referred to in paragraphs A to H, or which the Commissioner believes is reasonably relevant to the inquiry.

AND FURTHER, WE authorise you to make recommendations to address the issues raised including in relation to National structures or settings, including the National public hospital funding model and/or National Health Reform Agreement and the impact of aged and disability care in NSW public hospitals, where such recommendations would support or enhance any changes recommended by the Special Commission.

AND hereby establish a Special Commission of Inquiry for that purpose. The Special Commission may be assisted by one or more experts on matters that you consider require expert opinion.

AND We direct you, in conducting the inquiry:

- J. To have regard to existing reviews, reports and recommendations in relation to the national public hospital funding model and other national settings insofar as they impact on the delivery of high quality, timely, equitable and sustainable public hospital and community health services in NSW, in particular co-payments, oversight of compliance and influence of private capital on the health services market; and
- K. That you are not required to inquire, or to continue to inquire, into a particular matter to the extent that you are satisfied that the matter has been or will be sufficiently and appropriately dealt with by another review, inquiry or investigation.

AND pursuant to section 21 of the *Special Commissions of Inquiry Act 1983* (NSW) it is hereby declared that section 24 shall apply to and in respect of the Special Commission issued to you by Our Letters Patent.

AND OUR further will and pleasure is that you do, as expeditiously as possible, but in any case on or before 24 August 2024, deliver your final report in writing of the results of your inquiry to the offices of the Premier and Our Governor in Sydney.

IN WITNESS, We have caused these Our Letters to be made Patent and the Public Seal of Our State to be hereunto affixed.



WITNESS Her Excellency the Honourable Margaret Beazley,
Companion of the Order of Australia, King's Counsel, Governor of the
State of New South Wales in the Commonwealth of Australia.

Dated this 23rd day of August 2023.

Margaret Beazley
Governor

By Her Excellency's Command,

A handwritten signature in blue ink, appearing to be "Robyn", written over a vertical line.

Premier

NEW SOUTH WALES

ENTERED on the Record by me in Register of Patents No. 93 Page 430, this 21st day of February 2024.

CHARLES THE THIRD By the Grace of God King of Australia and His other Realms and Territories, Head of the Commonwealth:

TO

Mr Richard Beasley SC

GREETING

WHEREAS, by Letters Patent, made and issued in the name of His Majesty King Charles the Third by Our Governor of Our State of New South Wales under the authority of the *Special Commissions of Inquiry Act 1983* (NSW) with the advice of the Executive Council on 23 August 2023, We authorised you as sole Commissioner to inquire into and report to Our Governor of the said State on the matters set out therein,

AND WHEREAS it is desirable that the Letters Patent of 23 August 2023 be altered and varied to amend the date by which you are to report under the *Special Commissions of Inquiry Act 1983* (NSW), to amend the terms of reference, and to apply sections 22 and 23 of that Act to and in respect of the Special Commission issued to you,

NOW THEREFORE, by these Our Letters Patent, made and issued in Our name by Our Governor on the advice of the Executive Council and under the authority of the *Special Commissions of Inquiry Act 1983* (NSW) and every other enabling power, We hereby alter and vary the Letters Patent of 23 August 2023 by

- a) removing the text at paragraph A and inserting instead “The funding models used to provide health services in NSW and whether they most effectively support the safe delivery of high quality, timely, equitable and accessible patient-centred care and health services to the people of NSW, now and into the future;”
- b) removing the text at paragraph B and inserting instead “The existing governance and accountability structure of NSW Health, including whether:
 - i. it provides the best balance between central oversight and locally devolved decision making (including the current operating model of Local Health Districts);
 - ii. local communities are appropriately engaged in health service development and delivery;
 - iii. the governance structures best support efficient implementation of state-wide reform programs;

THE SECRETARY
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- iv. privatisation and outsourcing has adversely impacted on the delivery of health services and health outcomes to the people of NSW or otherwise;
 - v. governance structures support a sustainable workforce and delivery of high quality, timely, equitable and accessible patient-centred care to improve the health of the NSW population;”
- c) removing the text at paragraph C and inserting instead “Whether the funding models for health services or the way NSW Health funds health services delivered in public hospitals and community settings:
- i. incentivises the delivery of health services that provide the overall best health outcomes for the people of NSW;
 - ii. provides the best value for the costs incurred in providing such health services;
 - iii. best supports (and does not obstruct) access to preventive and community health initiatives that provide the best overall health outcomes;
 - iv. maintains a financially sustainable healthcare system;”
- d) removing the text at paragraph D and inserting instead “Whether the strategies of NSW Health that are in place or in the process of implementation best manage escalating costs, the limitation of wastage, minimise overservicing and appropriately identify gaps and improvements in financial accountability and efficiency;”
- e) removing the text at paragraph E and inserting instead “Whether the current procurement strategies and processes of NSW Health are appropriate and enhance support for operational decision making, service planning and delivery of quality and timely health care, including consideration of supply chain disruptions;”
- f) removing the text at paragraph F and inserting instead “The current capacity and capability of the NSW Health workforce to meet the current needs of patients and staff, and its sustainability to meet future demands and deliver efficient, equitable and effective health services, including inquiry into:
- i. the existing skills and distribution of health workers in NSW, including whether there are shortages of workers and particular skill sets in any locations;

- ii. the financial and non-financial factors impacting on the retention and attraction of staff;
 - iii. existing employment standards;
 - iv. the role and scope of workforce accreditation and registration;
 - v. the use of locums, Visiting Medical Officers, agency staff and other temporary staff arrangements;
 - vi. the relationship between NSW Health agencies and medical practitioners;
 - vii. whether there are opportunities for an expanded (or working to full) scope of practice for the health workforce including paramedics, pharmacists, community and allied health workers, nurses and midwives;
 - viii. the role of multi-disciplinary community health services in meeting current and future demand and reducing pressure on the hospital system;
 - ix. opportunities and quality of care outcomes in maintaining direct employment arrangements with health workers;”
- g) removing the words “section 24” in the paragraph commencing “AND pursuant to section 21 of the *Special Commissions of Inquiry Act 1983* (NSW)” and inserting instead the words “sections 22, 23 and 24”
- i. Omitting “24 August 2024” in the paragraph beginning “AND OUR further will” and inserting instead “26 March 2025”.

AND IT IS FURTHER DECLARED that these Letters Patent are to be read with the Letters Patent constituting your Commission.

IN WITNESS, We have caused these Our Letters to be made Patent and the Public Seal of Our State to be hereunto affixed.



WITNESS Her Excellency the Honourable Margaret Beazley,
Companion of the Order of Australia, King's Counsel, Governor of the
State of New South Wales in the Commonwealth of Australia.

Dated this 21st day of February 2024.

Margaret Beazley
Governor

By Her Excellency's Command,

[Signature]
Premier

NEW SOUTH WALES

ENTERED on the Record by me in Register of Patents No. 93 Page 1492, this 13th day of November 2024.

CHARLES THE THIRD By the Grace of God King of Australia and His other Realms and Territories, Head of the Commonwealth:

TO

Mr Richard Beasley SC

GREETING

WHEREAS, by Letters Patent, made and issued in the name of His Majesty King Charles the Third by Our Governor of Our State of New South Wales under the authority of the *Special Commissions of Inquiry Act 1983* (NSW) with the advice of the Executive Council on 23 August 2023, We authorised you as sole Commissioner to inquire into and report to Our Governor of the said State on the matters set out therein,

AND WHEREAS, by Letters Patent, made and issued in the name of His Majesty King Charles the Third by Our Governor of Our State of New South Wales under the authority of the *Special Commissions of Inquiry Act 1983* (NSW), on 21 February 2024 the Letters Patent of 23 August 2023 were altered and varied to amend the date by which you are to report under the *Special Commissions of Inquiry Act 1983* (NSW), to amend the terms of reference, and to apply sections 22 and 23 of that Act to and in respect of the Special Commission issued to you,

AND WHEREAS, it is desirable that the Letters Patent of 23 August 2023 be further altered and varied to amend the date by which you are to report under the *Special Commissions of Inquiry Act 1983* (NSW),

NOW THEREFORE, by these Our Letters Patent, made and issued in Our name by Our Governor on the advice of the Executive Council and under the authority of the *Special Commissions of Inquiry Act 1983* (NSW) and every other enabling power, We hereby alter and vary the Letters Patent of 23 August 2023 by omitting “26 March 2025” in the paragraph beginning “AND OUR further will” and inserting instead “24 April 2025”.

AND IT IS FURTHER DECLARED that these Letters Patent are to be read with the Letters Patent dated 23 August 2023 constituting your Commission as amended by the Letters Patent dated 21 February 2024.

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IN WITNESS, We have caused these Our Letters to be made Patent and the Public Seal of Our State to be hereunto affixed.



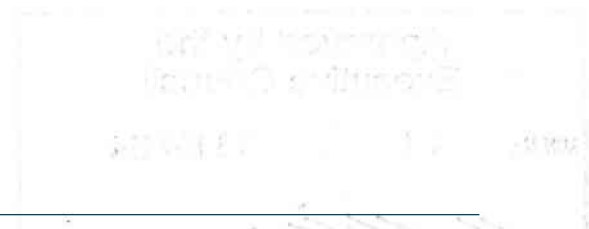
WITNESS Her Excellency the Honourable Margaret Beazley,
Companion of the Order of Australia, King's Counsel, Governor of the
State of New South Wales in the Commonwealth of Australia.

Dated this 13th day of November 2024.

Margaret Beazley
Governor

By Her Excellency's Command,

Premier *[Signature]*



Appendix B: Public Submissions made to the Special Commission

Submission made by	Date Received
NSW Health	7 November 2023
Northern NSW LHD Board	27 October 2023
Western NSW LHD	30 October 2023
South Eastern Sydney LHD	30 October 2023
Murrumbidgee LHD Board	30 October 2023
Murrumbidgee LHD	30 October 2023
Western Sydney LHD	31 October 2023
Far West LHD	31 October 2023
Northern Sydney LHD	31 October 2023
Southern NSW LHD	31 October 2023
South Western Sydney LHD, Cancer Services	31 October 2023
South Western Sydney LHD	31 October 2023
Sydney LHD	31 October 2023
Sydney Children's Hospitals Network	31 October 2023
Children's Hospital Westmead, Department of Orthopaedic Surgery	31 October 2023
Children's Hospital Westmead, Haematology Department	31 October 2023
Sydney Children's Hospital Network, Genetic Metabolic Disorders Service	31 October 2023
Clinical Excellence Commission	31 October 2023
Bureau of Health Information	31 October 2023
NSW Primary Health Networks	31 October 2023
PHN Central and Eastern Sydney	31 October 2023
NSW Health Pathology	31 October 2023

Submission made by	Date Received
Cancer Institute NSW	31 October 2023
Chinese Medicine Council of NSW	31 October 2023
Illawarra Shoalhaven LHD	3 November 2023
Justice Health and Forensic Mental Health Network	3 November 2023
Hunter New England LHD	14 November 2023
Adjunct Professor Kathy Eagar AM	20 October 2023
Australian Catholic University, SPHERE Clinical Career Pathway	24 October 2023
University of Sydney, Charles Perkins Centre	30 October 2023
Professor Jonathan Clark AM	30 October 2023
Chris O'Brien Lifehouse	30 October 2023
University of Technology, Sydney, Faculty of Health	31 October 2023
Wiser Healthcare	31 October 2023
Australian Social Prescribing Institute of Research and Education	31 October 2023
Department of Rural Health in the Faculty of Medicine & Health, University of Sydney	31 October 2023
University of Sydney, Menzies Centre for Health Policy and Economics	31 October 2023
Macquarie University, Australian Institute of Health Innovation	31 October 2023
Queensland University of Technology, Australian Centre for Health Law Research	31 October 2023
University of Melbourne, School of Population and Global Health	31 October 2023
University of Sydney, Brain and Mind Centre	31 October 2023
The George Institute for Global Health	31 October 2023
Associate Professor Ross Kerridge, Senior Staff Specialist, Anaesthesia and Perioperative Medicine at John Hunter Hospital	1 November 2023
Dr Edward Jegasothy, Epidemiologist and Biostatistician at University of Sydney School of Public Health	1 November 2023
University of Tasmania, College of Health and Medicine	2 November 2023

Submission made by	Date Received
Sax Institute	7 November 2023
University of Newcastle, Department of Rural Health	9 November 2023
Dr Rhonda Kerr, Health Economist	12 November 2023
Speech Pathology Australia	25 October 2023
Day Hospitals Australia	25 October 2023
Nursing and Midwifery Council of NSW	26 October 2023
Healthy Communities Foundation Australia	26 October 2023
National Disability Services (NDS)	27 October 2023
Lung Foundation Australia Submission by Mark Brooke, CEO	30 October 2023
Maari Ma Health Aboriginal Corporation Su	30 October 2023
Occupational Therapy Australia	30 October 2023
Australian and New Zealand College of Anaesthetists	30 October 2023
Paramedicine Council of NSW	30 October 2023
Cancer Council NSW	30 October 2023
Border Medical Association	30 October 2023
Maternity Consumer Network	30 October 2023
Australian Society for Inborn Errors of Metabolism	31 October 2023
Parkinson's NSW	31 October 2023
Australian Health Promotion Association	31 October 2023
Australasian College of Dermatology	31 October 2023
Juvenile Arthritis Foundation Australia	31 October 2023
The Pharmacy Guild of Australia, NSW Branch	31 October 2023
Positive Life NSW	31 October 2023
Australian Medical Association NSW	31 October 2023

Submission made by	Date Received
ACON	31 October 2023
Anglicare	31 October 2023
Australasian College for Emergency Medicine	31 October 2023
Physical Disability Council of NSW	31 October 2023
Health Services Association NSW	31 October 2023
Rare Voices Australia	31 October 2023
Macular Disease Foundation Australia	31 October 2023
Australian College of Mental Health Nurses	31 October 2023
NeuroEndocrine Cancer Australia	31 October 2023
Fiona Stanley AC, Telethon Kids Institute	31 October 2023
Health Consumers NSW	31 October 2023
Network of Alcohol and Other Drugs Agencies	31 October 2023
Royal Australian and New Zealand College of Obstetricians and Gynaecologists	31 October 2023
Dietitians Australia	31 October 2023
Better Border Health	31 October 2023
National Heart Foundation of Australia	31 October 2023
The Royal Australian and New Zealand College of Ophthalmologists	31 October 2023
The Royal Australian College of General Practitioners	31 October 2023
NSW Therapeutic Advisory Group Submission by Sasha Bennett, CE	31 October 2023
Public Health Association of Australia	31 October 2023
BEING – Mental Health Consumers Ltd	1 November 2023
Australasian College of Health Service Management	1 November 2023
Australasian College of Pharmacy	2 November 2023
Royal College of Pathologists of Australasia	2 November 2023

Submission made by	Date Received
Minderoo Foundation	2 November 2023
Headspace Foundation	2 November 2023
Australasian College of Paramedicine	3 November 2023
Australian College of Nursing	3 November 2023
Exercise & Sport Science Australia	3 November 2023
Melanoma Institute Australia	3 November 2023
Royal Australasian College of Medical Administrators	3 November 2023
South Eastern Sydney LHD, Southern Cancer Care	31 October 2023
NSW Rural Doctors Network	7 November 2023
Health Services Union	7 November 2023
Australian College of Rural and Remote Medicine	7 November 2023
Arthritis NSW	9 November 2023
Cancer Voices NSW	10 November 2023
Royal Australasian College of Physicians	10 November 2023
Medical Deans Australia and New Zealand	10 November 2023
Council for Intellectual Disability	10 November 2023
Rural Doctors Association of New South Wales	13 November 2023
Australian Physiotherapy Association	13 November 2023
Ronald McDonald House Charities Australia	14 November 2023
NSW Nurses and Midwives' Association	14 November 2023
Australian College of Midwives	14 November 2023
Asthma Australia	14 November 2023
Uniting NSW/ACT	14 November 2023
Australian Health Practitioner Regulation Agency	31 October 2023
Private Healthcare Australia	31 October 2023

Submission made by	Date Received
Ernst & Young	31 October 2023
Honeysuckle Health	31 October 2023
Ramsay Health Care Australia	31 October 2023
Dental Service Operators Alliance	31 October 2023
Amplar Health	31 October 2023
Connected Medical Solutions Ltd T/A My Emergency Doctor	31 October 2023
Australian Association of Gerontology and AAG Research Trust	31 October 2023
Karitane	31 October 2023
ForHealth	31 October 2023
Edwards Lifesciences	7 November 2023
Medical Technology Association of Australia	14 November 2023
Nicole Gastrell	22 September 2023
Alexis McMahon	26 September 2023
Anonymous	3 October 2023
Northern NSW LHD	30 November 2023
Benjamin Gilmour, Paramedic	5 October 2023
Nepean Blue Mountains LHD	1 December 2023
Debbie Admoni, Psychologist	9 October 2023
Health Infrastructure NSW	1 December 2023
Fiorina Gibbons, Clinical Nurse Consultant at Western LHD	11 October 2023
Dr Peter Lipski, Geriatrician	11 October 2023
Heather Smith	14 October 2023
HealthShare NSW	5 December 2023
David McPherson	25 October 2023
Dr Ben Basger, Clinical Pharmacist	26 October 2023

Submission made by	Date Received
eHealth NSW	5 December 2023
NSW State Spinal Cord Injury Service, Northern Sydney LHD	6 December 2023
Associate Professor Michel Tchan, Head of Genetic Medicine, Westmead Hospital	29 October 2023
Sarah Auld, Consumer Advocate	7 November 2023
Laurence Hibbert, Advocate	31 October 2023
Professor Anthony Gill AM, Clinical Director of Pathology Anatomical Pathology, Royal North Shore Hospital and Professor of Surgical Pathology, University of Sydney	31 October 2023
Ken Barker PSM, Private Consultant	31 October 2023
Denise Fry, Adjunct Senior Fellow, Stretton Institute, University of Adelaide	31 October 2023
NSW Brain Injury Rehabilitation Program	10 December 2023
National Rural Health Alliance	22 December 2023
Michael Brady	31 October 2023
Trevor, Registered Nurse	31 October 2023
Dr Gull Herzberg, General Practitioner	31 October 2023
Associate Professor Graham Reece	31 October 2023
Elizabeth Atkins	31 October 2023
Australian Society of Anaesthetists	4 December 2023
Jill McGovern, Chair, Yass Hospital Community Consultative Committee	31 October 2023
Associate Professor James Mallows, Director of Emergency Medicine Research, Nepean Hospital	1 November 2023
Zac Chu	1 November 2023
Dr Margaret Faux, Solicitor and Chief Executive Officer, Synapse Medical Services	13 December 2023
Associate Professor Lukas Kairaitis, Head of Renal Services, Blacktown–Mt Druitt Hospitals	3 November 2023

Submission made by	Date Received
Dr Arthur Chesterfield-Evans, General Practitioner	6 November 2023
Children's Hospital at Westmead, Paediatric Urinary Incontinence Services	14 November 2023
Health Education and Training Institute	15 November 2023
Agency of Clinical Innovation	17 November 2023
Department of Paediatric Anaesthesia, Children's Hospital at Westmead	20 November 2023
General Medicine Service, Children's Hospital at Westmead	21 November 2023
Central Coast LHD	21 November 2023
Mental Health Commission of NSW	16 November 2023
Mental Health Carers NSW	16 November 2023
Carolyn Wales	29 November 2023
Consumer Leaders in Health Collective	17 November 2023
Association of Professional Staffing Companies	15 November 2023
Dr Amanda Cohn MLC, Greens NSW Spokesperson for Health including Mental Health	19 November 2023
NSW Ambulance	21 November 2023
Mid North Coast LHD	24 November 2023
Senior Medical Staff Council, Sydney Children's Hospital	27 November 2023
Royal Australasian College of Surgeons	24 November 2023
Australian Indigenous Doctors' Association	28 November 2023
Australian Salaried Medical Officers' Federation	28 November 2023
Medical Staff Council Executive, Children's Hospital at Westmead	28 November 2023
NSW Poisons Information Centre, Children's Hospital at Westmead	28 November 2023
Garvan Institute of Medical Research	30 November 2023
Associate Professor Ann McCormack, Senior Staff Specialist Endocrinology, St Vincent's Hospital	3 December 2023

Submission made by	Date Received
Australian Pituitary Foundation	3 December 2023
St Vincent's Hospital Sydney Limited	13 December 2023
The Pharmacy Guild of Australia, NSW Branch	21 December 2023
School of Population Health, University of New South Wales	19 December 2023
Robert Heron	18 December 2023
Medical Staff Council, Bankstown Lidcombe Hospital	8 April 2024
Justin Clancy MP, Member for Albury	22 March 2024
Rehabilitation Medicine Society of Australia and New Zealand	15 January 2024
Pharmaceutical Society of Australia	7 March 2024
NSW Ministerial Advisory Council on Ageing	22 March 2024
Australian and New Zealand Society for Geriatric Medicine Limited, NSW Division	27 March 2024
Services for Australian Rural and Remote Allied Health	29 February 2024
Dr Kenneth J Herington and Dr Justin M A Bowra	5 January 2024
Dr Behzad Eftekhari, Consultant Neurosurgeon, Nepean Public Hospital and Dr Timothy Ang, Consultant Neurointerventionalist, Nepean Public Hospital	9 February 2024
Dr Warren Hargreaves, General Surgeon, Griffith Base Hospital	19 March 2024
Richard Hendrie	7 April 2024
Dr Jonathan Gibson	9 January 2024
Mental Health Coordinating Council	11 May 2024
NSW Health	18 February 2025 and 6 March 2025
Australian Medical Association NSW	7 February 2025 and 25 February 2025
St Vincent's Health Network	10 February 2025 and 24 February 2025
Australian and New Zealand College of Anaesthetists	6 February 2025

Submission made by	Date Received
Royal Australasian College of Physicians	7 February 2025
Health Services Association	10 February 2025
Royal College of Pathologists of Australasia	17 February 2025
Royal Australian and New Zealand College of Psychiatrists	27 February 2025

Appendix C: Schedule of Summonses

Summons Code	Summons Recipient	Date Issued	Return Date	Material Received ¹
Summonses issued to NSW Health				
STP-MOH-001	Secretary of NSW Health (“Health Secretary”)	27 November 2023	28 November 2023	1 electronic document
STP-MOH-002	Health Secretary	30 January 2024	31 January 2024	233 electronic documents
STP-CCL-001	Scott McLachlan, Chief Executive (CE), Central Coast Local Health District (CCLHD)	30 January 2024	31 January 2024	1 electronic document
STP-CEC-001	Adjunct Professor Michael Nicholl, CE, Clinical Excellence Commission (CEC)	30 January 2024	31 January 2024	1 electronic document
STP-HAC-001	Proper Officer, Health Administration Corporation	30 January 2024	31 January 2024	50 electronic documents
STP-SLH-001	Dr Teresa Anderson, CE, Sydney Local Health District (SLHD)	30 January 2024	31 January 2024	17 electronic documents
STP-SWS-001	Sonia Marshall, CE, South Western Sydney Local Health District (SWSLHD)	30 January 2024	31 January 2024	1 electronic document

¹ Due to the various manner in which material was produced, this is an estimate of the quantity of material received by the Special Commission. Further, where documents are produced both in redacted and unredacted form, the document produced is only counted once.

Summons Code	Summons Recipient	Date Issued	Return Date	Material Received ¹
STP-ISL-001	Margot Mains, CE, Illawarra Shoalhaven Local Health District (ISLHD)	31 January 2024	1 February 2024	3 electronic documents
STP-MLH-001	Jill Ludford, CE, Murrumbidgee Local Health District (MLHD)	19 March 2024	19 March 2024	1 electronic document
STP-MOH-005	Health Secretary	4 April 2024	5 April 2024	769 electronic documents
STP-MOH-006	Health Secretary	9 April 2024	24 April 2024	81 electronic documents
STP-MOH-007	Health Secretary	9 April 2024	24 April 2024	2 electronic documents
STP-MOH-008	Health Secretary	15 April 2024	17 April 2024	10 electronic documents
STP-MOH-009	Health Secretary	19 April 2024	19 April 2024	1 electronic document
STP-MOH-010	Health Secretary	26 April 2024	30 April 2024	2 electronic documents
STP-MOH-011	Health Secretary	26 April 2024	3 May 2024	Not pressed
STP-MOH-012	Health Secretary	2 May 2024	16 May 2024	1 electronic document
STP-MOH-013	Health Secretary	2 May 2024	3 May 2024	22 electronic documents
STP-MOH-017	Health Secretary	14 May 2024	24 May 2024	190 electronic documents
STP-MOH-018	Health Secretary	14 May 2024	24 May 2024	24 electronic documents

Summons Code	Summons Recipient	Date Issued	Return Date	Material Received ¹
STP-MOH-019	Health Secretary	14 May 2024	24 May 2024	162 electronic documents
STP-MOH-020	Health Secretary	14 May 2024	24 May 2024	28 electronic documents
STP-MOH-021	Health Secretary	14 May 2024	24 May 2024	20 electronic documents
STP-MOH-022	The Proper Officer, Nepean Blue Mountains Local Health District (NBMLHD)	24 May 2024	24 May 2024	136 electronic documents
STP-MOH-023	The Proper Officer, The Sydney Children’s Hospital Network (SCHN)	24 May 2024	24 May 2024	90 electronic documents
STP-MOH-024	The Proper Officer, SLHD	24 May 2024	24 May 2024	Not pressed
STP-MOH-025	The Proper Officer, Northern Sydney Local Health District (NSLHD)	24 May 2024	24 May 2024	153 electronic documents
STP-MOH-026	Health Secretary	24 May 2024	5 June 2024	1,348 electronic documents
STP-MOH-027	Health Secretary	30 May 2024	7 June 2024	42 electronic documents
STP-MOH-028	Health Secretary	29 May 2024	31 May 2024	2 electronic documents
STP-MOH-029	Health Secretary	6 June 2024	21 June 2024	1 electronic document
STP-MOH-030	The Proper Officer, NBMLHD	7 June 2024	11 June 2024	10 electronic documents
STP-MOH-031	Health Secretary	11 June 2024	25 June 2024	1 electronic document

Summons Code	Summons Recipient	Date Issued	Return Date	Material Received¹
STP-MOH-032	Tracey McCosker, CE, Hunter New England Local Health District (HNELHD)	13 June 2024	14 June 2024	370 electronic documents
STP-MOH-033	Margot Mains, CE, ISLHD	13 June 2024	14 June 2024	1 electronic document
STP-MOH-034	Sonia Marshall, CE, SWSLHD	13 June 2024	14 June 2024	46 electronic documents
STP-MOH-035	Graeme Loy, CE, Western Sydney Local Health District (WSLHD)	13 June 2024	14 June 2024	154 electronic documents
STP-MOH-036	Jill Ludford, CE, MLHD	14 June 2024	17 June 2024	43 electronic documents
STP-MOH-037	Lee Gregory, CE, NBMLHD	14 June 2024	17 June 2024	61 electronic documents
STP-MOH-038	Adjunct Professor Anthony Schembri AM, CE, NSLHD	14 June 2024	17 June 2024	45 electronic documents
STP-MOH-039	Mark Spittal, CE, Western NSW Local Health District (WNSWLHD)	14 June 2024	17 June 2024	2 electronic documents
STP-MOH-040	The Proper Officer, SLHD	17 June 2024	25 June 2024	128 electronic documents
STP-MOH-041	The Proper Officer, SWSLHD	17 June 2024	25 June 2024	134 electronic documents
STP-MOH-042	The Proper Officer, SCHN	17 June 2024	25 June 2024	16 electronic documents
STP-MOH-043	Tobi Wilson, CE, South Eastern Sydney Local Health District (SESLHD)	5 July 2024	12 July 2024	30 electronic documents

Summons Code	Summons Recipient	Date Issued	Return Date	Material Received ¹
STP-MOH-044	Graeme Loy, CE, SLHD	5 July 2024	12 July 2024	32 electronic documents
STP-MOH-045	Tracey McCosker, CE, HNELHD	5 July 2024	12 July 2024	105 electronic documents
STP-MOH-046	Sonia Marshall. CE, SWSLHD	5 July 2024	12 July 2024	42 electronic documents
STP-MOH-047	Health Secretary	5 July 2024	8 July 2024	2 electronic documents
STP-MOH-048	The Proper Officer, NSW Ministry of Health	15 July 2024	19 July 2024	41 electronic documents
STP-MOH-049	The Proper Officer, SLHD	15 July 2024	19 July 2024	9 electronic documents
STP-MOH-050	Margaret Bennett OAM, CE, Southern NSW Local Health District (SNSWLHD)	23 July 2024	2 August 2024	14 electronic documents
STP-MOH-051	Health Secretary	26 July 2024	30 July 2024	26 electronic documents
STP-MOH-054	Margaret Bennett OAM, CE, SNSWLHD	14 August 2024	15 August 2024	1 electronic document
STP-MOH-055	The Proper Officer, Mid North Coast Local Health District (MNCLHD)	23 August 2024	6 September 2024	1 electronic document
STP-MOH-056	Health Secretary	23 August 2024	30 August 2024	10 electronic documents
STP-MOH-057	The Proper Officer, Northern NSW Local Health District (NNSWLHD)	23 August 2024	30 August 2024	5 electronic documents
STP-MOH-058	Health Secretary	3 September 2024	9 September 2024	2 electronic documents

Summons Code	Summons Recipient	Date Issued	Return Date	Material Received¹
STP-MOH-059	Health Secretary	13 September 2024	20 September 2024	2 electronic documents
STP-MOH-060	The Proper Officer, MNCLHD	16 September 2024	17 September 2024	1 electronic document
STP-MOH-061	Health Secretary	17 September 2024	23 September 2024	252 electronic documents
STP-MOH-062	Health Secretary	27 September 2024	11 October 2024	2 electronic documents
STP-MOH-063	Health Secretary	18 October 2024	23 October 2024	10 electronic documents
STP-MOH-066	Health Secretary	28 January 2025	31 January 2025	459 electronic documents
STP-MOH-067	The Proper Officer, NSW Ministry of Health	11 February 2025	25 February 2025	3 electronic documents
STP-MOH-068	Health Secretary	18 February 2025	20 February 2025	11 electronic documents
Summonses issues to other persons				
STP-MHK-001	Neil Mangelsdorf, Chair, Murrumbidgee Health and Knowledge Precinct Board	13 March 2024	14 March 2024	138 electronic documents
STP-WMH-001	Jane McGuire, Executive Manager and Director of Nursing, Uniting War Memorial Hospital	20 March 2024	2 April 2024	8 electronic documents

Summons Code	Summons Recipient	Date Issued	Return Date	Material Received ¹
STP-ROR-001	Matthew Mackay, Company Secretary and Group Chief Executive Officer, Royal Rehab	20 March 2024	2 April 2024	9 electronic documents
STP-STA-001	Lachlan Murdoch, Deputy Chief Executive Officer, Service for the Treatment and Rehabilitation of Torture and Trauma Survivors	20 March 2024	2 April 2024	
STP-HAM-001	Felicity Burns, General Manager, Health and Palliative Care, HammondCare	20 March 2024	2 April 2024	
STP-CMN-001	Roslyn Everingham, General Manager, Calvary Mater Newcastle	20 March 2024	2 April 2024	9 electronic documents
STP-CHC-001	David Izzard, National Executive Advisor Aged Care, Calvary Health Care	20 March 2024	3 April 2024	
STP-KAR-001	Grainne O'Loughlin, Company Secretary and Chief Executive Officer (CEO), Karitane	20 March 2024	2 April 2024	16 electronic documents
STP-KAR-002	Grainne O'Loughlin, Company Secretary and CEO, Karitane	4 April 2024	18 April 2024	151 electronic documents
STP-TRE-001	Robert Mills, CEO, Tresillian	20 March 2024	2 April 2024	12 electronic documents
STP-TRE-002	Robert Mills, CEO, Tresillian	4 April 2024	18 April 2024	26 electronic documents

Summons Code	Summons Recipient	Date Issued	Return Date	Material Received ¹
STP-SVH-001	Anna McFadgen, CEO, St Vincent's Hospital Sydney Limited	9 April 2024	25 April 2024	74 electronic documents
STP-SVH-002	Anna McFadgen, CEO, St Vincent's Hospital Sydney Limited	15 May 2024	24 May 2024	99 electronic documents
STP-HSL-001	The Proper Officer, Healthscope Limited	15 May 2024	24 May 2024	707 electronic documents
STP-SJG-001	The Proper Officer, St John of God Health Care	15 May 2024	24 May 2024	220 electronic documents
STP-CGP-001	The Proper Officer, Royal Australian College of General Practitioners	29 May 2024	12 June 2024	64 electronic documents
STP-SCI-001	The Proper Officer, University of Sydney	28 May 2024	3 June 2024	65 electronic documents
STP-SCI-002	The Proper Officer, University of New South Wales	28 May 2024	3 June 2024	134 electronic documents
STP-SCI-003	The Proper Officer, University of Notre Dame Australia	28 May 2024	3 June 2024	27 electronic documents
STP-SCI-004	The Proper Officer, Macquarie University	28 May 2024	3 June 2024	85 electronic documents
STP-SCI-005	The Proper Officer, University of Wollongong	28 May 2024	3 June 2024	23 electronic documents
STP-SCI-006	The Proper Officer, Western Sydney University	28 May 2024	3 June 2024	8 electronic documents
STP-SCI-008	The Proper Officer, University of Technology Sydney	28 May 2024	3 June 2024	28 electronic documents

Summons Code	Summons Recipient	Date Issued	Return Date	Material Received ¹
STP-SCI-009	The Proper Officer, University of Newcastle	28 May 2024	3 June 2024	537 electronic documents
STP-SCI-010	The Proper Officer, Charles Stuart University	28 May 2024	3 June 2024	11 electronic documents
STP-SCI-011	The Proper Officer, Australasian College of Emergency Medicine	29 May 2024	12 June 2024	80 electronic documents
STP-SCI-013	The Proper Officer, The Royal Australian and New Zealand College of Ophthalmologists	29 May 2024	12 June 2024	39 electronic documents
STP-SCI-014	The Proper Officer, The Australasian College of Dermatologists	29 May 2024	12 June 2024	26 electronic documents
STP-SCI-015	The Proper Officer, Australian College of Rural and Remote Medicine	29 May 2024	12 June 2024	195 electronic documents
STP-SCI-016	The Proper Officer, College of Intensive Care Medicine	29 May 2024	12 June 2024	65 electronic documents
STP-SCI-018	The Proper Officer, The Royal Australasian College of Physicians	29 May 2024	12 June 2024	153 electronic documents
STP-SCI-019	The Proper Officer, Royal Australasian College of Surgeons	29 May 2024	12 June 2024	72 electronic documents

Summons Code	Summons Recipient	Date Issued	Return Date	Material Received¹
STP-SCI-020	The Proper Officer, The Royal Australian and New Zealand College of Psychiatrists	29 May 2024	12 June 2024	119 electronic documents
STP-SCI-021	The Proper Officer, The Royal College of Pathologists of Australasia	29 May 2024	12 June 2024	52 electronic documents
STP-SCI-022	The Proper Officer, Australian and New Zealand College of Anaesthetists	29 May 2024	12 June 2024	34 electronic documents
STP-SCI-023	The Proper Officer, The Royal Australian and New Zealand College of Obstetricians and Gynaecologists	29 May 2024	12 June 2024	55 electronic documents
STP-SCI-024	The Proper Officer, Royal Australasian College of Medical Administrators	29 May 2024	12 June 2024	194 electronic documents
STP-SCI-025	The Proper Officer, Royal Australian and New Zealand College of Radiologists (RANZCR)	29 May 2024	12 June 2024	105 electronic documents
STP-SCI-026	The Proper Officer, Australian College of Nursing	31 May 2024	14 June 2024	7 electronic documents
STP-SCI-027	The Proper Officer, University of New England (UNE)	28 May 2024	3 June 2024	21 electronic documents
STP-SCI-028	The Proper Officer, Australian Catholic University Limited	28 May 2024	3 June 2024	74 electronic documents

Summons Code	Summons Recipient	Date Issued	Return Date	Material Received ¹
STP-SCI-029	The Proper Officer, Australian Psychological Association	31 May 2024	14 June 2024	Production not pressed.
STP-SCI-030	The Proper Officer, The Australasian College of Paramedicine	31 May 2024	14 June 2024	1 electronic document
STP-SCI-031	The Proper Officer, Australian Physiotherapy Association	31 May 2024	14 June 2024	5 electronic documents
STP-SCI-032	The Proper Officer, Australian College of Nurse Practitioners	31 May 2024	14 June 2024	5 electronic documents
STP-SCI-033	The Proper Officer, Southern Cross University	28 May 2024	3 June 2024	35 electronic documents
STP-SCI-034	The Proper Officer, Torrens University Australia	28 May 2024	3 June 2024	13 electronic documents
STP-SCI-035	The Proper Officer, Allied Health Professionals Australia	31 May 2024	14 June 2024	190 electronic documents
STP-SCI-036	The Proper Officer, Occupational Therapy Australia	31 May 2024	14 June 2024	3 electronic documents
STP-SCI-037	The Proper Officer, Australian College of Midwives	31 May 2024	14 June 2024	Nil documents produced
STP-SCI-038	The Proper Officer, Speech Pathology Australia	31 May 2024	14 June 2024	55 electronic documents
STP-SCI-039	The Proper Officer, Physiotherapy Board of Australia	6 June 2024	19 June 2024	18 electronic documents

Summons Code	Summons Recipient	Date Issued	Return Date	Material Received¹
STP-SCI-040	The Proper Officer, Australian Psychological Society	13 June 2024	18 June 2024	24 electronic documents
STP-SCI-041	The Proper Officer, Australian College of Mental Health Nurses	31 May 2024	14 June 2024	4 electronic documents
STP-SCI-042	The Proper Officer, The Pharmacy Guild of Australia	31 May 2024	14 June 2024	6 electronic documents
STP-SCI-043	The Proper Officer, The Society of Hospital Pharmacists of Australia	31 May 2024	14 June 2024	9 electronic documents
STP-SCI-044	The Proper Officer, Pharmaceutical Society of Australia	31 May 2024	14 June 2024	9 electronic documents
STP-SCI-045	The Proper Officer, RANZCR	15 July 2024	19 July 2024	2 electronic documents
STP-SCI-046	Dr Lloyd Ridley, Staff Specialist, Radiologist, Concord Repatriation General Hospital	15 July 2024	16 July 2024	1 electronic document
STP-SCI-047	Associate Professor Monisha Gupta, Head of Department and Senior Staff Specialist, Department of Dermatology, Liverpool Hospital	26 August 2024	6 September 2024	2 electronic documents

Summons Code	Summons Recipient	Date Issued	Return Date	Material Received ¹
STP-TRY-001	Michael Coutts-Trotter, Secretary, NSW Treasury	11 November 2024	12 November 2024	1 document
STP-SCI-049	The Proper Officer, Australian Salaried Medical Officers' Federation	18 February 2025	20 February 2025	235 electronic documents

Appendix D: Schedule of Meetings

Meetings between the Commissioner and/or staff of the Special Commission, and external parties. Excluding witness conferences, briefing sessions, site visit meetings, and roundtables.

Date	Organisation or Person ²
4 September 2023	Amanda Larkin, Lead NSW Health Response Team
6 September 2023	Australian Salaried Medial Officers' Federation (ASMOF): <ul style="list-style-type: none"> • Dr Tony Sara, President • Andrew Holland, Executive Director
9 September 2023	Senior Executive Forum, NSW Health
20 September 2023	Australasian College for Emergency Medicine (ACEM): <ul style="list-style-type: none"> • Dr Clare Skinner, President • Dr Trevor Chan, NSW Faculty Chair
27 September 2023	The Royal Australian and New Zealand College of Obstetricians and Gynaecologists (RANZCOG): <ul style="list-style-type: none"> • Dr Benjamin Bopp, President • Professor Boon Lim, Vice-President • Vase Jovanoska, Chief Executive Officer (CEO)
27 September 2023	Royal Australian and New Zealand College of Psychiatrists (RANZCP): <ul style="list-style-type: none"> • Dr Angelo Virgona, Chair NSW Branch • Richard Hensley, NSW Branch Policy and Advocacy Advisor
28 September 2023	Australasian College of Dermatologists (ACD): <ul style="list-style-type: none"> • Dr Haley Bennett, CEO • Dr Rebecca Saunderson, NSW Faculty Chair • Cathy Baynie, Manager Advocacy and Health Workforce • Dr Ian McCrossin OAM, NSW Rural Taskforce Committee Member
29 September 2023	NSW Nurses and Midwives Association: <ul style="list-style-type: none"> • Shaye Candish, General Secretary, • Michael Whaites, Assistant General Secretary
4 October 2023	Health Consumers NSW: <ul style="list-style-type: none"> • John Garbutt, Board Chair • Dr Anthony Brown, CEO

² The role referenced for each person is intended to be the role held at the time of the meeting.

Date	Organisation or Person ²
4 October 2023	Royal Australasian College of Medical Administrators (RACMA): <ul style="list-style-type: none"> • Dr Helen Parsons CSC, President • Associate Professor Peter Thomas, NSW CPD Coordinator and Chair of the Medical Workforce Policy and Advocacy Subcommittee • Dr Cameron Korb-Wells, Non-Executive Director
6 October 2023	Fiona Davies, CEO, Australian Medical Association (AMA)
9 October 2023	Royal Australian College of General Practitioners (RACGP) NSW and ACT: <ul style="list-style-type: none"> • Sarah Spagnardi, State Manager • Professor Charlotte Hespe AM, Member of Board of Directors • Dr Michael Wright, Chair, RACGP Expert Committee, Funding and Health System Reform • Dr Anju Aggarwal, Deputy Chair
9 October 2023	Australian College of Rural and Remote Medicine (ACRRM): <ul style="list-style-type: none"> • Dr Marita Cowie AM, CEO • Associate Professor Daniel Halliday, President
10 October 2023	SAX Institute: <ul style="list-style-type: none"> • Dr Martin McNamara, CEO • Professor Michael Frommer, Senior Advisor • Genevieve Ileris, Head of Partnerships and Communication
12 October 2023	ANZCA: <ul style="list-style-type: none"> • Dr Chris Cokis, President • Dr Tanya Selak, Councillor for NSW • Nigel Fidgeon, CEO VIC
18 October 2023	Susan Pearce AM, Secretary, NSW Health Amanda Larkin, Lead NSW Health Response Team
18 October 2023	The Honourable Ryan Park MP, Minister for Health & Regional Health
19 October 2023	Health Services Union (HSU): <ul style="list-style-type: none"> • Gerard Hayes AM, NSW State Secretary • Dustin Halse, Division Secretary, Strategy, Research and Projects
19 October 2023	Dr Amanda Cohn, MLC Greens NSW, Spokesperson for Health

Date	Organisation or Person ²
23 October 2023	Garvan Institute of Medical Research: <ul style="list-style-type: none"> • Professor Benjamin Kile, Executive Director • Taia Rowe, Chief of Staff, Executive Director • Professor Anthony Joshua, Program Director, Translational Oncology/Laboratory Head – Oncology Translational Research • Dr Meg Barnet, Staff Scientist Garvan Research Foundation: <ul style="list-style-type: none"> • Brad Timms, Deputy Director
25 October 2023	Professor Robyn Ward
27 October 2023	Donna Burns, CEO, Australian Indigenous Doctor's Association
27 October 2023	RACP: <ul style="list-style-type: none"> • Dr Jacqueline Small, President • Dr Sayontonee Ghosh, Chair, RACP NSW/ACT Committee • Dr Kudzai Kanhutu, Dean • Nicola Lewis, Executive General Manager of Policy and Advocacy
31 October 2023	ANZCA: <ul style="list-style-type: none"> • Nigel Fidgeon, CEO VIC • Professor David Story, Vice President • Dr Vanessa Beavis, Past President
1 November 2023	Mental Health Carers NSW: <ul style="list-style-type: none"> • Jonathan Harms, CEO • Richard Baldwin, Senior Policy Officer
1 November 2023	RACS: <ul style="list-style-type: none"> • Associate Professor Kerin Fielding, President • Professor Mark Frydenberg AM, Councillor, Chair, Health Policy and Advocacy Committee • Dr Michelle Atkinson, Chair, NSW State Committee • Etienne Scheepers, Executive General Manager, Fellowship Engagement • Chesney O'Donnell, Manager Policy and Advocacy
2 November 2023	Scope of Practice Review: <ul style="list-style-type: none"> • Professor Mark Cormack, Independent Review Lead • Kerri Kellett, Director, Scope of Practice Review Section, Health Workforce Planning and Strategies, Australian Government Department of Health and Aged Care • Vanessa Peters, Australian Government Department of Health and Aged Care

Date	Organisation or Person ²
3 November 2023	Mick Reid AM, Western Sydney LHD Board Member
7 November 2023	Jill Ludford PSM, Chief Executive (CE), Murrumbidgee LHD
10 November 2023	Western NSW LHD: <ul style="list-style-type: none"> • Mark Spittal, CE • Peter Bonnington, Executive Director Finance and Corporate • Josh Carey, Executive Director, Service Delivery • Maryanne Hawthorn, Executive Director, Strategic Reform, Planning and Partnerships • Nirav Bajoria, Acting Executive Director, Finance Infrastructure and Corporate
10 November 2023	Margot Mains, CE, Illawarra Shoalhaven LHD
10 November 2023	Stewart Dowrick, CE, Mid North Coast LHD
10 November 2023	Brad Astill, CE, Far West LHD
13 November 2023	Southern NSW LHD: <ul style="list-style-type: none"> • Margaret Bennett OAM, CE • Sarah Wallace, Director of Finance
13 November 2023	Dominic Morgan ASM, NSW Ambulance
13 November 2023	Professor Jeffrey Braithwaite, Founding Director of the Australian Institute of Health Innovation, Director of the Centre for Healthcare Resilience and Implementation Science and Professor of Health Systems Research, Macquarie University
13 November 2023	Central Coast LHD: <ul style="list-style-type: none"> • Scott McLachlan, CE • Professor Donald MacLellan, Board Chair • Fiona Wilkinson, District Director of Quality, Strategy and Improvement
13 November 2023	Menzies Centre for Health Policy and Economics, The University of Sydney
15 November 2023	Tobi Wilson, CE, Sout Eastern Sydney LHD
15 November 2023	Teresa Anderson, CE, Sydney LHD
16 November 2023	Cathryn Cox PSM, CE, The Sydney Children's Hospital Network
15 November 2023	Sonia Marshall PSM, Acting CE, South Western Sydney LHD
16 November 2023	Graeme Loy PSM, CE, Western Sydney LHD
16 November 2023	Tracey Maisey, CE, Northern NSW LHD

Date	Organisation or Person ²
16 November 2023	Hunter New England LHD: <ul style="list-style-type: none"> • Tracey McCosker PSM, CE, • Paul Craven, Executive Director of Children, Young People and Families, Medical Services, Networks and Streams • Lauren Cruz, Executive Director, Chief of Staff • Tony Gilbertson, Executive Director of Finance
17 November 2023	Lee Gregory, CE Nepean Blue Mountains LHD
17 November 2023	Adjunct Professor Kathy Eagar AM, Faculty of Medicine and Health, University of New South Wales
17 November 2023	Pharmacy Guild of Australia: <ul style="list-style-type: none"> • Daniel Kicuroski, NSW Branch Director • David Heffernan, NSW Branch President
17 November 2023	St Vincent's Health Network: <ul style="list-style-type: none"> • Anna McFadgen, CEO • Paul Jansz, Cardiothoracic Surgeon
20 November 2023	Charles Perkins Centre, The University of Sydney: <ul style="list-style-type: none"> • Professor Stephen Simpson, Academic Director • Emeritus Professor Stephen Colagiuri AO, Professor of Public Health
20 November 2023	HETI: <ul style="list-style-type: none"> • Adjunct Professor Annette Solman, CE • Dr Jo Burnand, Deputy Medical Director Ministry of Health: <ul style="list-style-type: none"> • Richard Griffiths, Executive Director, Workforce Planning and Talent Development
20 November 2023	Diane Watson, CE, BHI
20 November 2023	Health Infrastructure: <ul style="list-style-type: none"> • Rebecca Wark, CE • Emma Skulander, Chief Operating Officer (COO)
20 November 2023	Wendy Hoey PSM, CE, JHFMHN
21 November 2023	Adjunct Professor Michael Nicholl, CE, CEC

Date	Organisation or Person ²
21 November 2023	Ministry of Health: <ul style="list-style-type: none"> • Dr Kerry Chant AO PSM, Chief Health Officer and Deputy Secretary, Population and Public Health • Dr Nigel Lyons, Special Advisor • Deborah Willcox AM, Deputy Secretary, Health System Strategy and Patient Experience • Amanda Larkin, Lead NSW Health Response Team • Sally Lee, Director NSW Health Response Team
21 November 2023	ACI: <ul style="list-style-type: none"> • Adjunct Professor Jean-Frédéric Levesque, CE and Deputy Secretary Clinical Innovation and Research • Dr Kim Sutherland PSM, Director, Evidence
21 November 2023	eHealth NSW: <ul style="list-style-type: none"> • Dr Zoran Bolevich, CE, eHealth NSW and Chief Information Officer, NSW Health • Petra Milnes, Director Communications, Engagement and Office of the CE
22 November 2023	University of Technology Sydney: <ul style="list-style-type: none"> • Professor Debra Anderson, Dean, Faculty of Health; Founding Director, Women's Wellness Research Collaborative • Professor Toby Newton-John, Acting Head of School, Graduate School of Health • Professor David Bedford, UTS Business School • Professor Emily Callander, Health Economist; Head of Discipline, Health Services Management, School of Public Health • Distinguished Professor Jane Hall AO, Health Economics, Centre for Health Economics Research and Evaluation
22 November 2023	Vanessa Janissen, CE, NSW Health Pathology
22 November 2023	Professor Tracey O'Brien AM, Chief Cancer Officer and CEO, Cancer Institute NSW
23 November 2023	HealthShare NSW: <ul style="list-style-type: none"> • Jennifer Van Cleef, Acting CE • Samantha Norris, Director of Office of Chief Executive • Paul Gavel, Director, People and Culture
23 November 2023	Associate Professor Winston Cheung, Senior Staff Specialist Intensive Care Unit, Concord Repatriation General Hospital

Date	Organisation or Person ²
29 November 2023	NSW Ministry of Health: <ul style="list-style-type: none"> • Deborah Willcox AM, Deputy Secretary, Health System Strategy and Patient Experience • Adjunct Professor Alfa D'Amato, Chief Financial Officer
4 December 2023	Wisser Healthcare: <ul style="list-style-type: none"> • Professor Kirsten McCaffery, Co-Founder • Professor Katy Bell, Chief Investigator • Professor Paul Glasziou AO, Chief Investigator • Professor Christopher Maher AM, Chief Investigator • Professor Denise O'Connor, Chief Investigator
5 December 2023	Robyn Kruk AO, Independent Reviewer, Independent Review of Health Practitioner Regulatory Settings Pauline Sullivan, Department of the Prime Minister and Cabinet
5 December 2023	IHACPA: <ul style="list-style-type: none"> • Professor Michael Pervan, CEO • Joanne Fitzgerald, Executive Director, Hospital Policy and Classification • Julia Conway, Acting Director, Hospital Policy • Sarah Neville, Director, Analytics • Samuel Webster, Director, Pricing Development
5 December 2023	Dustin Halse, Division Secretary, Strategy, Research and Projects, HSU
6 December 2023	National Rural Health Alliance: <ul style="list-style-type: none"> • Susi Tegen, CE • Margaret Deerain, Director, Policy and Strategy Development
13 December 2023	University of Newcastle, Department of Rural Health: <ul style="list-style-type: none"> • Professor Jennifer May AM, Director • Associate Professor Leanne Brown, Deputy Director
18 December 2023	Medical Deans Australia and New Zealand <ul style="list-style-type: none"> • Helen Craig, CEO of Medical Deans • Professor Michelle Leech AM, President • Professor Zsuzsoka Kecskes, Secretary, Medical Deans' Executive Committee
19 December 2023	NSW Treasury: <ul style="list-style-type: none"> • Julian Cornelius, Director, Health • Louis Kastoun, Executive Director, Health and Stronger Communities

Date	Organisation or Person ²
22 January 2024	Network of Alcohol and other Drug Agencies: <ul style="list-style-type: none"> • Dr Robert Stirling, CEO • Chris Keyes, Deputy CEO
22 January 2024	NSW Rural Doctors Association: <ul style="list-style-type: none"> • Dr Sue Velovski, Committee Member (Lismore) • Dr Charles Evill, Ex-Officio/Past President
24 January 2024	Professor Anthony Gill AM, Senior Staff Specialist Anatomical Pathology, Royal North Shore Hospital
24 January 2024	Ernst and Young <ul style="list-style-type: none"> • Isaac Bromley, Partner • Francine Caratti, Director Business Transformation Health and Human Services • Darren Chua, Asia -Pacific Consulting Digital Strategy and Transformation Leader
2 February 2024	Health Services Association NSW (HSA) <ul style="list-style-type: none"> • Matt Mackay, President HSA and CE, Royal Rehab • Grainne O'Loughlin, Board Director HSA and CEO, Karitane • Dr Andrew Montague, Director and General Manager, Health & Palliative Care, HammondCare • Robert Mills, Treasurer HSA and CE, Tresillian • Mary Dowling, Executive Director HSA
2 February 2024	Ben Cant, CEO, State Medical Assistance
5 February 2024	Michael Gendy, Chief Procurement Officer, NSW Health
5 February 2024	Adjunct Professor Michael Nicholl, CE, CEC
6 February 2024	Medtronic: <ul style="list-style-type: none"> • Kate King, Director Government Affairs, Australia and New Zealand • Professor Gabriela Prada, Senior Director, Health Systems Policy, Global Government Affairs
7 February 2024	Associate Professor Stephen Della-Fiorentina, Clinical Director Cancer Services, South Western Sydney LHD <ul style="list-style-type: none"> • Nasreen Kaadan, Cancer Information Program Manager • Gary Gooze, Director, Medical Physics

Date	Organisation or Person ²
7 February 2024	HSU: <ul style="list-style-type: none"> • Debbie Haig, Lead Pharmacist, Clinical Trials, CCLHD • Jill Harris, Director of Radiation Therapy, Westmead and Blacktown Hospitals • Trish Han, Radiographer, Royal Prince Alfred Hospital • Associate Professor James Nol, Operations Director, Medical Imaging, Blacktown and Mount Druitt Hospitals • Julie Williams, Speech Pathologist previously at Manning Base Hospital • Steve Fraser, recently retired Intensive Care Paramedic and HSU Educator • Gerard Hayes AM, NSW State Secretary • Ellen Curtis, Manager of Counselling, Illawarra Drug and Alcohol Service • Sophie Jacob, Administration Officer, Sydney Children’s Hospital at Randwick
8 February 2024	Carmen Rechbauer, CE, HealthShare NSW
8 February 2024	Vanessa Janissen, CE, NSW Health Pathology
8 February 2024	Sonia Marshall PSM, CE, South Western Sydney LHD
9 February 2024	Mark Spittal, CE, Western NSW LHD
9 February 2024	Dr Zoran Bolevich, CE, eHealth
9 February 2024	Adjunct Professor Jean-Frédéric Levesque, Deputy Secretary Clinical Innovation and Research; CE, ACI
9 February 2024	Dr Teresa Anderson, CE, Sydney LHD
14 February 2024	Chetankumar Mistry, Acting Manager End User Services, Sydney LHD
14 February 2024	Jacinta Ducat, Chief Information Officer (CIO), Southern NSW LHD
28 February 2024	Coolamon Shire Council: <ul style="list-style-type: none"> • David McCann, Mayor • Tony Donoghue, General Manager
29 February 2024	Associate Professor Nick Stephenson AM, Radiologist

Date	Organisation or Person ²
29 February 2024	Murrumbidgee PHN: <ul style="list-style-type: none"> • Ms Narelle Mills, CEO • Ms Melissa Neal, Executive Strategy and Innovation • Melissa Neal, Former CEO
1 March 2024	Robyn Manzie, Independent Chair of Murrumbidgee Mental Health Alliance
1 March 2024	Dr James Lawler, Child and Adolescent Psychiatrist and Director AMA
4 March 2024	Dr Rachel Christmas, President, NSW Rural Doctors Association
4 March 2024	IHACPA: <ul style="list-style-type: none"> • Professor Michael Pervan, CEO • Joanne Fitzgerald, Executive Director, Hospital Policy and Classification • Julia Conway, Acting Director, Hospital Policy Projects • Sam Webster, Director, Pricing Development • Dr Sarah Neville, Director, Analytics
4 March 2024	Temora Shire Council: <ul style="list-style-type: none"> • Rick Firman OAM, Mayor • Wendy Skidmore, Facility Manager, Temora Hospital • Trevor Player, Secretary, Local Health Advisory Council • Anne Rands, Executive Assistant
4 March 2024	The University of Sydney: <ul style="list-style-type: none"> • Professor Anya Johnson, Head of Discipline in Work and Organisational Studies; Co-director, Body, Heart and Mind in Business Research Group • Professor Helena Nguyen, Professor of Work and Organisational Studies; Co-director, Body, Heart and Mind in Business Research Group
5 March 2024	Dr Fred Betros, General Surgeon and Vice President AMA
5 March 2024	Murrumbidgee LHD Board Members: <ul style="list-style-type: none"> • Mr Adrian Lindner, Interim Board Chair • Professor Alam Yoosuff, Board Member • Elizabeth Dixon, Chair Safety Quality Sub-Committee • Tony Kolbe, Chair Planning Resources and Performance Sub-Committee
5 March 2024	Dr Joseph (Joe) McGirr MP, Independent Member for Wagga Wagga
6 March 2024	Dr Michael Bonning, GP and Former President AMA

Date	Organisation or Person ²
6 March 2024	RACGP NSW and ACT: <ul style="list-style-type: none"> • Dr Rebekah Hoffman, Chair • Dr Anju Aggarwal, Deputy Chair • Associate Professor Ayman Shenouda, Immediate Past Chair of RACGP Rural • Naomi Levack Payne, Faculty Officer • Sarah Spagnardi, State Manager
6 March 2024	Dr Kean-Seng Lim, General Practitioner and Past President AMA
7 March 2024	Dr Kathryn Austin, Staff Specialist Obstetrician and President AMA
7 March 2024	Berrigan Shire Council: <ul style="list-style-type: none"> • Julia Cornwell McKean, Mayor • Karina Ewer, CEO • Keelan McDonald, Communications, Marketing and Engagement
7 March 2024	AHMRC: <ul style="list-style-type: none"> • Shana Quayle, Acting CEO • Jamie Newman, Acting Chairperson • Jade Hansen, Director, Recovery and Compliance
7 March 2024	Justin Clancy MP, Albury State Electorate <ul style="list-style-type: none"> • Kim Haebich, psychologist, Gateway Health, Senior Researcher Law Trobe University, former Manager Psychology Department, Albury Wodonga Health • Albury Wodonga Health: <ul style="list-style-type: none"> • Bill Appleby, CEO • Jonathan Green, Board Chair • Kim White, Executive Director Quality, Governance and Patient Experience, Chief of Nursing and Midwifery • Dr John Elcock, Chief Medical Officer
8 March 2024	Rural Doctors Network <ul style="list-style-type: none"> • Richard Colbran, CEO • Mike Edwards, COO
8 March 2024	Professor Lesley Forster, Dean of Rural Medicine, Charles Sturt University
8 March 2024	Casey Hastings, Radiographer
8 March 2024	Dr Peter Lipski, Consultant Geriatrician and Director of Geriatric Medicine, Brisbane Waters Private Hospital, Woy Woy
11 March 2024	Peta Larsen, CEO, Riverina Medical and Dental Aboriginal Corporation

Date	Organisation or Person ²
11 March 2024	Western NSW LHD: <ul style="list-style-type: none"> • Mark Spittal, CE • Sarah Booker, Manager Primary Care Strategies • Maryanne Hawthorn, Executive Director Strategic Reform, Planning and Partnerships
12 March 2024	Associate Professor Paul Mara AM, Director University of New South Wales (UNSW) Murrumbidgee Regional Training Hub
12 March 2024	Far West LHD: <ul style="list-style-type: none"> • Brad Astill, CE
12 March 2024	UNSW: <ul style="list-style-type: none"> • Professor Tara Mackenzie, Associate Dean of Rural Health, School of Clinical Medicine • Tony Jordan, Clinical Campus Manager, Rural Clinical Campuses • Dr Zoe Terpening, Director Strategy and Precincts
25 March 2024	Dustin Halse, Division Secretary HSU
27 March 2024	Ken Barker PSM, retired - former Chief Financial Officer, NSW Health
27 March 2024	Dr Rhonda Kerr, Health Economist
28 March 2024	Adjunct Professor Kathy Eagar AM, Faculty of Medicine and Health, UNSW
2 April 2024	Wisser Healthcare: <ul style="list-style-type: none"> • Professor Kirsten McCaffery, Co-Founder • Professor Katy Bell, Chief Investigator • Professor Christopher Maher AM, Chief Investigator
2 April 2024	Charles Perkins Centre, The University of Sydney: <ul style="list-style-type: none"> • Professor Stephen Simpson, Academic Director • Emeritus Professor Stephen Colagiuri AO, Professor of Public Health • Professor Luigi Fontana, Scientific Director • Dr Zoe Szewczyk, Postdoctoral Researcher
3 April 2024	Mick Reid AM, Western Sydney LHD Board Member
3 April 2024	Northern Sydney LHD: <ul style="list-style-type: none"> • Dr Kenneth Herington, Resident Medical Officer Emergency Department, Royal North Shore Hospital • Dr Justin Bowra, Senior Staff Specialist and Clinical Lead in ED Ultrasound, Emergency Physician, Royal North Shore Hospital

Date	Organisation or Person ²
4 April 2024	Senior Clinicians for Health Care Reform: <ul style="list-style-type: none"> • Dr Kerrie MacDonald, Paediatrician • Associate Professor Anthony Joseph AM, Emergency Physician • Professor Alan Rosen, Senior Consultant Psychiatrist • Associate Professor Aniello Iannuzzi, GP
8 April 2024	Dr Fiona McDonald, Queensland University of Technology, Australian Centre for Health Law Research
8 April 2024	Dr Sanjay Hettige, Radiology Registrar and AMA Member
10 April 2024	Rural Doctors Network <ul style="list-style-type: none"> • Richard Colbran, CEO • Mike Edwards, COO
11 April 2024	Tobi Wilson, Chief Executive South Eastern Sydney LHD
12 April 2024	Marathon Health <ul style="list-style-type: none"> • Megan Callinan, CEO • Justine Summers, COO
12 April 2024	Murdi Paaki Regional Assembly: <ul style="list-style-type: none"> • Grace Gordon, Chair • Haylee Rogers, A/CEO
17 April 2024	Jen Bottrell, Manager Local Mental Health Programs Mission Australia
18 April 2024	Diane Watson, CE, BHI
19 April 2024	NSW/ACT PHN Network: <ul style="list-style-type: none"> • Michelle Quinn, Acting CEO of Western Sydney Primary Health Network • Nathalie Hansen, CEO, Central and Eastern Sydney PHN • Eamon Brodie, Policy Officer
19 April 2024	Paramedicine Council of NSW <ul style="list-style-type: none"> • Adjunct Associate Professor Alan Morrison, President • Peter Lang, Deputy President
22 April 2024	Brooke Fields, Regional Development Australia – Local Connector, Welcoming Service Initiative Far West LHD

Date	Organisation or Person ²
22 April 2024	National Rural Health Alliance: <ul style="list-style-type: none"> • Susi Tegen, CE • Margaret Deerain, Director, Policy and Strategy Development Bogan Shire Council: <ul style="list-style-type: none"> • Derek Francis, General Manager • Deb Wood, Director People and Community Services
23 April 2024	Headspace <ul style="list-style-type: none"> • Julia Smith, COO • Kiera Mansfield, Head of Centre Services • Simon Dodd, Head of Workforce Planning and Development • Julie Petering, Principal Policy Advisor, Headspace National
24 April 2024	RACMA <ul style="list-style-type: none"> • Dr Helen Parsons CSC, President • Associate Professor Peter Thomas, NSW CPD Coordinator and Chair of the Medical Workforce Policy and Advocacy Subcommittee
24 April 2024	Shana Quayle, Acting CEO, AHMRC
26 April 2024	RFDS (South Eastern Section): <ul style="list-style-type: none"> • Greg Sam, CEO • Associate Professor Shannon Nott, Executive General Manager Health and Clinical Services, Chief Medical Officer • Annabey Whitehead, Executive General Manager Corporate Affairs and Fundraising • Hellen Georgopolous, External Policy Advisor for Health and Development
26 April 2024	Richard Weston, CEO, Maari Ma Health
29 April 2024	Paul Carr, Chair, Three Rivers Regional Assembly
30 April 2024	Health Consumers NSW: <ul style="list-style-type: none"> • John Garbutt, Board Chair • Dr Anthony Brown, CEO
30 April 2024	Margaret Bennett OAM, CE, Southern NSW LHD
30 April 2024	Tracey Maisey, CE, Northern NSW LHD
30 April 2024	Stewart Dowrick, CE, Mid North Coast LHD

Date	Organisation or Person ²
1 May 2024	The University of Sydney, School of Rural Health: <ul style="list-style-type: none"> • Professor Catherine Hawke, Head of Clinical School • Associate Professor Randall Greenberg, Deputy Head of Clinical School • Associate Professor Georgina Luscombe, Associate Professor Rural Health
2 May 2024	Professor Debra Jones, Head of School, Broken Hill University
2 May 2024	ACEM: <ul style="list-style-type: none"> • Dr Stephen Gourley, President • Dr Rhys Ross-Browne, NSW Faculty Chair • Caitlyn O’Dowd, General Manager, Policy and Public Affairs
2 May 2024	Dr Justin Bowra, Chair, ACEM Emergency Telehealth Network
2 May 2024	Jenna Bottrell, Manager Local Mental Health Programs Mission Australia
2 May 2024	Meredith Cummins, CEO, NeuroEndocrine Cancer Australia
2 May 2024	Dr Robin Williams, Chair, WNSWPHN
3 May 2024	Greg Tory, General Manager, Lachlan Shire Council
3 May 2024	Setthy Ung, Chair, SWSLHD Medical Staff Executive Council Liverpool Hospital Medical Staff Council: <ul style="list-style-type: none"> • Associate Professor Conjoint Miriam Levy, Executive • Dr Hari Nandakoban, Chair • Dr Daniel O’Neil, Secretary • Dr Zinta Harrington, Acting Director Medical Services
3 May 2024	Dr Warren Hargreaves, General Surgeon, and clinical Director of Surgery, Griffith Base Hospital
6 May 2024	Brad Cam, General Manager, Mid Western Council
6 May 2024	Brett Chambers, Manager, Virtual Clinical Pharmacy Service, Western NSW LHD
6 May 2024	Helen McFarlane, Director Mental Health, Drug and Alcohol, Western NSW LHD
6 May 2024	Dr Rosalind Bullock, GP, Nyrang Health Team

Date	Organisation or Person ²
6 May 2024	Centre for Sex and Gender Equity in Health & Medicine <ul style="list-style-type: none"> • Dr Cheryl Carcel, Program Head, Brain Program, George Institute for Global Health Australia • Dr Laura Downey, Senior Research Fellow, Health Systems Science • Professor Christine Jenkins, Head, Respiratory Group • Veronica Le Nevez, Head of Impact and Engagement Australia
6 May 2024	Debbie Bickerton, General Manager, Dubbo Health Service
6 May 2024	My Emergency Doctor: <ul style="list-style-type: none"> • Dr Justin Bowra, Founder • Sam Johnson, Chairman • Bill Maiden, former CEO • Dr Audra Gedmintas, Chief Medical Officer
6 May 2024	Cobar Shire Council: <ul style="list-style-type: none"> • Jarrod Marsden, Mayor • Kylie Smith, Director Corporate & Community Services
6 May 2024	Dr Rachel Christmas, President, NSW Rural Doctors Association
6 May 2024	Gilgandra Shire Council: <ul style="list-style-type: none"> • David Neeves, General Manager • Donna Dobson, Director Aged Care and Disability Services
7 May 2024	Sharon McKay, Director of Rural Health Services, Nyngan Health Service
7 May 2024	Dr Benjamin Canalese, GP VMO, Virtual Rural Generalist Service, Western NSW LHD
7 May 2024	Broken Hill City Council: <ul style="list-style-type: none"> • Tom Kennedy, Mayor • Jay Nankivell, General Manager • Lacey Butcher, Corporate Administrative Officer
7 May 2024	Dianne Harvey, Virtual Allied Health Manager and Service Improvement Lead, Western NSW LHD
7 May 2024	Tony Martin, Emergency Department Aboriginal Health & Wellbeing, Western NSW LHD
7 May 2024	Jacintha Victor John, Senior Policy and Advocacy Advisor, Exercise and Sports Science Australia Devlin Higgins, Exercise and Sports Science Australia Accredited Exercise Physiologist

Date	Organisation or Person ²
7 May 2024	Mary-Anne Spence, Director Aged Care, Palliative Care and Disability Services, Western NSW LHD
7 May 2024	Dr Michelle McRae, Dermatologist, Senior Director of Training for the Australasian College of Dermatologists
8 May 2024	Dr Ian Spencer, GP VMO, Wellington
9 May 2024	Murdi Paaki Regional Assembly: <ul style="list-style-type: none"> • Grace Gordon, Chair • Haylee Rogers, A/CEO • Judith Burns, Principal, Burns Aldis
9 May 2024	Dr Neil McCarthy, GP
16 May 2024	Barbara Turner, Deputy Manager, Remote Health Services, Far West LHD
16 May 2024	Isabella Bond, Second Year Transition to Practice Nurse, Far West LHD
16 May 2024	Jodie Miller, Director of Clinical Operations, Far West LHD
23 May 2024	Ben Edwards, CEO, St John of God Hospital Corporation
23 May 2024	Genevieve Adamo, Pharmacist
24 May 2024	Dr Angus Alexander, Chair, Medical Staff Council, Children's Hospital at Westmead (CHW)
27 May 2024	Dr Puneet Singh, Chair, Senior Medical Staff Council Sydney Children's Hospital, Randwick
27 May 2024	CHW, Department of Paediatric Anaesthesia: <ul style="list-style-type: none"> • Dr Andrew Weatherall, Co-Head • Dr Ramanie Jayaweera, Co-Head
27 May 2024	Associate Professor Davinder Singh-Grewal, Paediatric Rheumatology, CHW
27 May 2024	Children's Hospital at Westmead, General Medicine Service <ul style="list-style-type: none"> • Dr Christine Lau, Acting Head of General Medicine CHW and Sydney Children's Hospital Network (SCHN) Integrated Care Clinical Lead • Dr Jacqui Dalby-Payne, Clinical Stream Director, Medical Program • Amanda Carter, Head of Dietetics • Clare Klimes, Director of Allied Health • Dr Naren Nadanachandran, VMO Paediatrics and General Medicine • Melissa Perumal, Clinical Nurse Consultant, Complex and Chronic Care Needs

Date	Organisation or Person ²
28 May 2024	Ruth Colagiuri AM, Founder, Juvenile Arthritis Foundation Australia
29 May 2024	<p>Professor Gordon Thomas, Staff Specialist, General Surgery, and Liver and Kidney Transplant Surgery</p> <p>Associate Professor Kathryn Browning Carmo, Senior Staff Specialist, Neonatologist at NETS and NICU at CHW</p>
30 May 2024	<p>Pharmacy Guild of Australia (NSW Branch):</p> <ul style="list-style-type: none"> • David Heffernan, President • Daniel Kicuroski, Director • David Bryant, Group Manager – Pharmacy Viability • Johnson Lee, Chief Pharmacist • Felix Faber, Policy and Media Advisor
31 May 2024	<p>ANZCA:</p> <ul style="list-style-type: none"> • Michelle Moyle, Chair, NSW Regional Committee • Frances Page, Co-Deputy Chair, NSW Regional Committee • Mark Priestley, Chair, Leadership and Management Special Interest Group • Sharon Tivey, Co-Deputy Chair, NSW Regional Committee • Nilusha Moses, Government Relations Manager
3 June 2024	<p>RANZCP:</p> <ul style="list-style-type: none"> • Dr Angelo Virgona, Chair, NSW Branch Committee • Richard Hensley, Branch Policy and Advocacy Advisor
3 June 2024	<p>Associate Professor Kaustuv Bhattacharya, Senior Staff Specialist, Genetic Metabolic Disorders Service, SCHN</p>
6 June 2024	<p>Dr Natalie Rainger, Consultant Otolaryngologist and Head and Neck Surgeon, WNSWLHD</p>
11 June 2024	<p>ACD:</p> <ul style="list-style-type: none"> • Dr Adrian Lim, President-Elect • Dr Haley Bennett, CEO • Caroline Zoers, Director Policy, Advocacy and Engagement
12 June 2024	<p>RACP:</p> <ul style="list-style-type: none"> • Professor Inam Haq, Executive General Manager, Education, Learning and Assessment • Associate Professor Mitra Guha, Chair, RACP Education Committee • Nicola Lewis, Executive General Manager, Policy and Advocacy • Libby Newton, Manager, Education Policy, Research and Evaluation

Date	Organisation or Person ²
12 June 2024	RACMA: <ul style="list-style-type: none"> • Dr Helen Parsons CSC, President • Dr Cameron Korb-Wells, Non-Executive Director • Dr Tony Sara, Chair NSW Jurisdictional Committee
13 June 2024	RACS: <ul style="list-style-type: none"> • Associate Professor Kerin Fielding, President • Dr Stephanie Clota, CEO
14 June 2024	RACGP: <ul style="list-style-type: none"> • Dr Rebekah Hoffman, Chair, NSW and ACT Faculty • Glen Wallace, Executive Officer, GP Training
20 June 2024	Dr Martin McNamara, CEO, Sax Institute
26 June 2024	CICM: <ul style="list-style-type: none"> • Daniel Angelico, CEO • Olivia McLean, General Manager, Training • Michelle Gonsalvez, Policy & Advocacy Advisor
2 July 2024	RANZCOG: <ul style="list-style-type: none"> • Associate Professor Michael Rasmussen, Board Director • Vase Jovanovska, CEO • Bec McPhee, Head of Advocacy and Communications • May Raguine, Complaints Pathway Support Officer
4 July 2024	Nilusha Moses, Government Relations Manager, ANZCA
4 July 2024	RANZCR: <ul style="list-style-type: none"> • Duane Findley, CEO • Melissa Doyle, General Manager, Policy and Advocacy • Brendan Grabau, General Manager, Specialty Training Unit
5 July 2024	Australasian College of Dermatologists: <ul style="list-style-type: none"> • Dr Monisha Gupta, Director of Dermatology, Liverpool Hospital • Caroline Zoers, Director Policy, Advocacy and Engagement
5 July 2024	Professor Richard Hensley, Branch Policy and Advocacy Advisor, RANZCP
8 July 2024	CICM: <ul style="list-style-type: none"> • Daniel Angelico, CEO • Olivia McLean, General Manager, Training

Date	Organisation or Person ²
9 July 2024	RACP: <ul style="list-style-type: none"> • Professor Inam Haq Kudzai, Executive General Manager Education, Learning and Assessment • Associate Professor Kudzai Kanhutu, College Dean • Venus Amoro-Njuguna, Senior Legal Counsel • Libby Newton, Manager Education Policy, Research and Evaluation
9 July 2024	The University of Sydney: <ul style="list-style-type: none"> • Professor Anya Johnson, Deputy Head of Discipline in Work and Organisational Studies • Professor Helena Nguyen, Professor of Work and Organisational Studies
9 July 2024	RDN: <ul style="list-style-type: none"> • Mike Edwards, CEO • Richard Colbran, CEO
10 July 2024	ASMOF: <ul style="list-style-type: none"> • Dr Behny Samadi, Staff Specialist Intensive Care, St George Hospital • Michelle Piccone, Industrial Officer, ASMOF
12 July 2024	Dr Martin McNamara, CEO, Sax Institute
26 July 2024	Dr Martin McNamara, CEO, Sax Institute
31 July 2024	Dr Mohamed Haroon Kasim, Hospitalist, Hornsby Ku-ring-gai Hospital, Northern Sydney LHD
2 August 2024	South Eastern NSW PHN: <ul style="list-style-type: none"> • Prudence Buist, CEO • Andrew Gow, Director, Strategy and Performance
2 August 2024	Colin Shipard, Finance Director, Finance and Performance reporting, Katungul Aboriginal Corporation Regional Health and Community Services
5 August 2024	Peter Ryan, Lead of Save Batemans Bay ED Group
6 August 2024	Dr Andrew Gibson, General Practitioner and Member of Save Batemans Bay ED Committee
6 August 2024	Dr Corin Miller, GP working in ED and Paediatrics at South East Regional Hospital
7 August 2024	Adam Phillips, CEO, Grand Pacific Health
8 August 2024	Fiona Davies, CEO, AMA

Date	Organisation or Person ²
13 August 2024	Dr Nicola Holmes, GP, Coffs Medical Centre
14 August 2024	Julie Tongs OAM, CEO, Winnunga Nimmityjah Aboriginal Health and Community Services
14 August 2024	Save Batemans Bay ED Group: <ul style="list-style-type: none"> • Peter Ryan, Group Lead • Auntie Val Wright, Aboriginal Elder • Dr Andrew Gibson, GP • Ann McClintock, President, Batemans Bay Hospital Auxiliary
21 August 2024	The Hon. Chris Minns MP, Premier of NSW The Hon. Ryan Park MP, Minister for Health
23 August 2024	Dr Dubravka Jankovic, Psychiatrist, Coffs Harbour
26 August 2024	Tamworth Aboriginal Medical Service – Aboriginal Corporation: <ul style="list-style-type: none"> • Damion Brown, CEO • Kevin Duroux, Deputy CEO • Dr Rajesh Ishri, GP
26 August 2024	Scott Monaghan AM, CEO, Bulgarr Ngaru Medical Aboriginal Corporation
26 August 2024	Fay Adamson, CEO, Werin Aboriginal Corporation
27 August 2024	Pius X Aboriginal Corporation: <ul style="list-style-type: none"> • Donna Taylor, CEO • Rosemary Rose, Nurse Manager
27 August 2024	Paul Morris, CEO, Durri Aboriginal Corporation Medical Service
29 August 2024	Professor Victoria Flood, Head of Rural Clinical School, Northern Rivers and Director to University Centre for Rural Health, Northern Rivers, with the Faculty of Medicine and Health, University of Sydney
29 August 2024	Dr Alan Forrester, Network Director, Emergency Medicine, Mid North Coast LHD
30 August 2024	Southern Cross University: <ul style="list-style-type: none"> • Professor Julie Jomeen, Executive Dean, Faculty of Health • Chris Ashton, Executive Director and Chief of Staff, Office of Vice Chancellor

Date	Organisation or Person ²
30 August 2024	Hunter New England and Central Coast PHN: <ul style="list-style-type: none"> • Mr Richard Nankervis, CEO • Dr Alison Koschel, Executive Manager Populations, Access and Performance
2 September 2024	Dr Cath Cosgrave, Founder and Lead Consultant, Attract Connect Stay
2 September 2024	Donna Ausling, Director, Planning and Sustainability, Narrabri Shire Council
2 September 2024	Professor Nick Zwar, Executive Dean, Bond University
2 September 2024	Dr Andrew Gottke, GP Anaesthetist, Narrabri Hospital
3 September 2024	Dr Gabriel Lau, Emergency Medicine Specialist, Port Macquarie
3 September 2024	Armajun Aboriginal Health Service: <ul style="list-style-type: none"> • Debbie McCowen, CEO • Belinda Tully, Inverell Operations Manager
10 September 2024	Dr Ian Kamerman, Principal, Northwest Health
10 September 2024	Headspace: <ul style="list-style-type: none"> • Simone Balzer, Senior Manager, Headspace Lismore • Cassandra Primmer, CFO, Headspace Lismore • Julie Petering, Principal Policy Officer, Headspace National
11 September 2024	Durri Aboriginal Corporation Medical Service: <ul style="list-style-type: none"> • Paul Morris, Acting CEO • Charlea Kennedy, Executive Assistant to CEO
12 September 2024	Dr Susan Velovski, Specialist General Surgeon
12 September 2024	Payden Samuelsson, CEO, Bullinah Aboriginal Health Service
12 September 2024	Dr Nicholas Spooner, Director of Emergency Medicine, Wyong Hospital and President, ASMOF
12 September 2024	HSU: <ul style="list-style-type: none"> • Gerard Hayes AM, NSW State Secretary • Dustin Halse, Division Secretary HSU
12 September 2024	Dr Judith Toman, GP VMO, Obstetrics, Moruya Hospital
13 September 2024	Dr Behny Samadi, Staff Specialist, Intensive Care Unit, St George Hospital
13 September 2024	Janelle Saffin MP, Member for Lismore

Date	Organisation or Person ²
16 September 2024	Dr Mark Priestley, Head of Department of Anaesthesia and Perioperative Medicine, Westmead Hospital
19 September 2024	Dr Janet Roberts, GP VMO, Obstetrics, Kempsey Hospital
25 September 2024	Rural Doctors Network: <ul style="list-style-type: none"> • Mike Edwards, COO • Richard Colbran, CEO
26 September 2024	Jivani Murugan, Policy Officer – Closing the Gap, AHMRC
4 October 2024	RANZCOG: <ul style="list-style-type: none"> • Professor Boon Lim, Vice-President • Dr Martina Mende, Associate Board Director • Arlen Keen, Policy Officer • Bec McPhee, Head of Advocacy and Communications
8 October 2024	RACP: <ul style="list-style-type: none"> • Professor Inam Haq, Executive General Manager, Education, Learning and Assessment • Associate Professor Kudzai Kanhutu, College Dean • Libby Newton, Manager, Education Policy, Research and Evaluation, Education, Learning and Assessment
9 October 2024	ANZCA: <ul style="list-style-type: none"> • Dr Frances Page, Co-chair (S & Q Officer) • Dr Sharon Tivey, Co-chair (S & Q Officer) • Dr Mark Priestley, Chair, Leadership and Management SIG
15 October 2024	Dr Martin McNamara, CEO, SAX Institute Mick Reid, Mick Reid and Associates
28 October 2024	Sax Institute: <ul style="list-style-type: none"> • Dr Martin McNamara, CEO • Sian Rudge, Head, Strategic Development • Sarah Thackway, Principal Consultant • Dr Jo Mitchell, Director, Policy by Proxy • Nadia Mastersson, Head, Prevention • Professor Andrew Milat, Public Health, University of Sydney
28 October 2024	LaVerne Belleair, CEO, AMS Redfern
31 October 2024	Professor Michelle Guppy, Head of School of Rural Medicine, University of New England

Date	Organisation or Person ²
4 November 2024	IHACPA: <ul style="list-style-type: none"> • Professor Michael Pervan, CEO • Joanne Fitzgerald, Executive Director, Hospital Policy and Classification • Professor Kees Van Gool, Executive Director, Pricing and Analytics
5 November 2024	Central and Eastern Sydney PHN: <ul style="list-style-type: none"> • Nathalie Hansen, CEO • Brendan Goodger, General Manager, Primary and Community Care Stream
5 November 2024	Sax Institute: <ul style="list-style-type: none"> • Dr Martin McNamara, CEO • Sian Rudge, Head, Strategic Development
5 November 2024	Andrew Newton, CE, Western Sydney PHN
7 November 2024	Public Health Association of Australia (PHAA): <ul style="list-style-type: none"> • Associate Professor Kate McBride, President, NSW PHAA Branch Committee • Terry Slevin, CEO
13 November 2024	NSW Treasury: <ul style="list-style-type: none"> • Louis Kastoun, Executive Director, Health and Stronger Communities Division • Julian Cornelius, Director, Health • Charles Cho, General Counsel • Tim Jap, Legal Counsel
13 November 2024	Dr Anne Rasmussen, Anaesthetist, Pacific Anaesthesia, Port Macquarie Private Hospital
14 November 2024	Mental Health Coordinating Council: <ul style="list-style-type: none"> • Dr Evelyne Tadros, CEO • Corinne Henderson, Director, Policy and Systems Reform
14 November 2024	AMA: <ul style="list-style-type: none"> • Luke Toy, General Manager Advocacy • Anthony Crook, Chief Economist
21 November 2024	Richelle McCausland, National Health Practitioner Ombudsman

Date	Organisation or Person ²
4 February 2025	HSA: <ul style="list-style-type: none"> • Mary Dowling, Executive Director, HSA • Robert Mills, Treasurer, HSA and CE, Tresillian • Matt Mackay, President, HSA and CE, Royal Rehab • Roz Everingham, General Manager, Calvary Mater Newcastle
19 February 2025	Professor Andrew Wilson AO, Co-Director, Leeder Centre for Health Policy, Economics and Data, University of Sydney
5 March 2025	NSW Opposition <ul style="list-style-type: none"> • Mark Speakman, Leader of the Opposition in the New South Wales Legislative Assembly • Kellie Sloane, Shadow Minister for Health

Appendix E: Schedule of Site Visits

No.	Location	Date
Northern Sydney Local Health District		
1.	Royal North Shore Hospital	8 November 2023
2.	Hornsby Ku-ring-gai Hospital	8 November 2023
Murrumbidgee Local Health District		
3.	Wagga Wagga Base Hospital	13 March 2024
4.	Riverina Medical and Dental Aboriginal Corporation (RivMed)	13 March 2024
5.	Batlow-Adalong Multi-Purpose Service	14 March 2024
6.	Tumut Hospital	14 March 2024
7.	Facilities in Finley – Finley Hospital, Finley Aged Care Service and Finley Medical Centre	15 March 2024
8.	Berrigan Multi-Purpose Service	15 March 2024
Western NSW Local Health District		
9.	Western NSW LHD Virtual Care Hub	8 May 2024
10.	Dubbo Health Service (Hospital)	8 May 2024
11.	Coonamble Multi-Purpose Service	9 May 2024
12.	Coonamble Aboriginal Medical Service	9 May 2024
13.	Nyngan Medical Centre and Multi-Purpose Service	10 May 2024
14.	Bogan Shire Council Medical Centre	10 May 2024
Far West Local Health District		
15.	Royal Flying Doctor Service	20 May 2024
16.	Maari Ma Health Aboriginal Corporation	20 May 2024
17.	Broken Hill Health Service	20 May 2024
18.	Menindee Multi-Purpose Service	21 May 2024

No.	Location	Date
19.	Wilcannia Multi-Purpose Service	21 May 2024
Southern NSW Local Health District		
20.	Bega South East Regional Hospital	12 August 2024
21.	Cooma Hospital	13 August 2024
22.	Bombala Multi-Purpose Service	13 August 2024
23.	Winnunga Nimmitjiah Aboriginal Health and Community Services	14 August 2024
24.	Katungul Aboriginal Corporation Regional Health and Community Services	14 August 2024
Central Coast Local Health District		
25.	Wyong Hospital	20 August 2024
26.	Long Jetty Urgent Care Centre	20 August 2024
Illawarra Shoalhaven Local Health District		
27.	Wollongong Hospital	21 August 2024
Northern NSW Local Health District		
28.	Lismore Base Hospital	4 September 2024
29.	Rekindling the Spirit Health Service – Jullums House	4 September 2024
30.	Namatjira Haven Drug & Alcohol Healing Centre	4 September 2024
31.	University of Sydney Centre for Rural Health Lismore	5 September 2024
32.	Healthy North Coast Primary Health Network	5 September 2024
33.	First Light Healthcare	5 September 2024
34.	Bulgarr Ngaru Medical Aboriginal Corporation	6 September 2024
35.	Tweed Valley Hospital	6 September 2024
Mid North Coast Local Health District		
36.	Galambila Aboriginal Health Service	9 September 2024
37.	Coffs Medical Centre	9 September 2024
38.	Coffs Harbour Health Campus	9 September 2024

No.	Location	Date
39.	Bowraville HealthOne	10 September 2024
40.	Macksville District Hospital	10 September 2024
41.	Durri Aboriginal Corporation Medical Service	11 September 2024
42.	Port Macquarie Base Hospital	11 September 2024
Hunter New England Local Health District		
43.	Tamworth Hospital	16 September 2024
44.	Tamworth Aboriginal Medical Service – Aboriginal Corporation	16 September 2024
45.	John Hunter Hospital	25 November 2024
Nepean Blue Mountains Local Health District		
46.	Nepean Hospital	21 October 2024
Western Sydney Local Health District		
47.	Westmead Hospital	23 October 2024
Sydney Local Health District		
48.	Concord Repatriation General Hospital	24 October 2024
49.	Aboriginal Medical Services Redfern	28 October 2024
Albury Wodonga Health		
50.	Albury Wodonga Aboriginal Health Service	29 October 2024
51.	Albury Base Hospital	30 October 2024
NSW Ambulance		
52.	NSW Ambulance Control Centre, Bankstown Ambulance Station and Bankstown Helicopter Base	1 November 2024
South Western Sydney Local Health District		
53.	Budyari (Miller) Community Health Centre	4 November 2024
54.	Liverpool Hospital Interventional Radiology Department	4 November 2024
55.	Liverpool Research and Education Centre	4 November 2024
Sydney Children's Hospitals Network		

No.	Location	Date
56.	Westmead Children's Hospital	6 November 2024
57.	The Sydney Children's Hospital Randwick	6 November 2024
South Eastern Sydney Local Health District		
58.	Prince of Wales Hospital	7 November 2024
59.	Headspace Bondi Junction	7 November 2024
Justice Health and Forensic Mental Health Network		
60.	The Forensic Hospital	8 November 2024
61.	Long Bay Hospital	8 November 2024
62.	Metropolitan Special Programs Centre	8 November 2024

Appendix F: Schedule of Roundtable Discussions

Date	Location	List of Attendees
13 March 2024	Wagga Wagga Base Hospital	<p>Jill Ludford PSM, Chief Executive, Murrumbidgee LHD</p> <p>Carla Bailey, Executive Director Operations</p> <p>Professor Lenert Bruce, General Manager, Wagga Wagga Base Hospital, and Executive Director Medical Services, Murrumbidgee LHD</p> <p>Professor John Preddy, Clinical Director Murrumbidgee LHD Paediatric Department</p> <p>Dr Elmien Bruce, Clinical Director of Ambulatory Care</p> <p>Phil Major, Manager Patient Flow Transport Unit</p> <p>Catherine McCaig, Nurse Unit Manager, Rapid Access Clinic</p> <p>Charmaine Marshall, District Education and Development Manager</p> <p>Dr Martin Jude, Neurologist</p> <p>Emma Field, Director Integrated Care and Allied Health</p> <p>Elizabeth Martin, Manager Strategic Planning and Innovation, Mental Health Drug and Alcohol</p> <p>Ashlee Taylor, District Clinical Leader Mental Health Physical Healthcare and Clozapine, Murrumbidgee LHD</p> <p>Jesse Warran-Rigby, Senior Peer Worker</p> <p>Elle Minn, Clinical Director, Rapid Access Clinic</p>
13 March 2024	Riverina Medical and Dental Aboriginal Corporation	<p>Peta Larson, Chief Executive</p> <p>Dr Rachel Fickers, General Practitioner</p> <p>Jane Kearnes, Practice Manager</p> <p>Together with five colleagues.</p>
14 March 2024	Batlow-Adelong Multipurpose Service (MPS) and Tumut District Hospital	<p>Jill Ludford PSM, Chief Executive, Murrumbidgee LHD</p> <p>Carla Bailey, Executive Director Operations</p> <p>Rosemary Garthwaite A/Director Integrated Care and Allied Health (District Manager)</p> <p>Emma Field, Director Integrated Care and Allied Health</p> <p>Kerry Lindeman, Cluster Manager</p>

Date	Location	List of Attendees
		<p>Sheena Luiz, Facility Manager, Batlow-Adelong MPS</p> <p>Jacqueline Anderson, Facility Manager, Tumut Hospital</p>
15 March 2024	Finley Hospital and Berrigan MPS	<p>Jill Ludford PSM, Chief Executive, Murrumbidgee LHD</p> <p>Carla Bailey, Executive Director Operations</p> <p>Craig McColm, Cluster Manager – Deniliquin</p> <p>Margreet Gutker, Facility Manager, Berrigan MPS</p> <p>Ben Levesque, Principal, Finley Regional Care</p> <p>Associate Professor Alam Yoosuff, Murrumbidgee LHD Board Member and Board Director, Principal GP, Finley Regional Care</p> <p>Syd Dudley, Chair, Local Health Advisory Committee, Finley</p> <p>Emma Field, Director Integrated Care and Allied Health</p> <p>Aman Deol, Facility Manager, Finley Hospital</p>
8 May 2024	Western NSW LHD Virtual Care Hub	<p>Mark Spittal, Chief Executive, Western NSW LHD</p> <p>Josh Carey, Executive Director, Service Delivery</p> <p>Meegan Connors, Director Western Virtual Health Connect</p> <p>Dr Benjamin Canalese, GP Visiting Medical Officer (VMO), Virtual Rural Generalist Service (VRGS) Co-Clinical Lead</p> <p>Brett Chambers, Pharmacist and Director Virtual Pharmacy</p> <p>Mary-Anne Spence, Director Aged, Palliative and Disability Services</p> <p>Dianne Harvey, Virtual Allied Health Manager</p> <p>Dr Mariam Joseph, Virtual Geriatric Service</p>
8 May 2024	Dubbo Health Service	<p>Mark Spittal, Chief Executive Western NSW LHD</p> <p>Josh Carey, Executive Director, Service Delivery</p> <p>Debbie Bickerton, General Manager Dubbo Health Service</p> <p>Dr Florian Honeyball, Medical Oncologist Dubbo Health Service</p> <p>Dr Thomas Eade, VMO Radiation Oncologist Dubbo Health Service</p> <p>Dr Thomas Gleeson, Haematologist Dubbo Health Service</p>

Date	Location	List of Attendees
		<p>Helen McFarlane, Director Mental Health Drug and Alcohol Services</p> <p>Dr Warren Kealy-Bateman, Clinical Director Mental Health Drug and Alcohol Dubbo and Regions</p> <p>Catherine Osborne, Deputy Chief Radiation Therapist</p>
9 May 2024	Coonamble MPS	<p>Mark Spittal, Chief Executive, Western NSW LHD</p> <p>Elizabeth Burnheim, Health Service Manager and Castlereagh Network Manager</p> <p>Dr Martin Hua, Acting Rural Health Director Medical Services, VRGS Co-Clinical Lead, GP VMO</p> <p>Tammy O'Connor, Senior Manager, Paediatrics Child and Family Wellness</p> <p>Tony Martin, Executive Director Aboriginal Health and Wellbeing</p> <p>Donna Stanley, Mental Health Drug and Alcohol Aboriginal Coordinator</p>
9 May 2024	Coonamble Aboriginal Medical Service (AMS)	<p>Phil Naden, CEO</p> <p>Tony Martin, Executive Director Aboriginal Health and Wellbeing</p> <p>Steve (JJ) Smith, Aboriginal Health Worker</p> <p>Beau Ewers, Executive Officer</p> <p>Ruth Luppino, Practice Manager</p>
10 May 2024	Nyngan MPS	<p>Mark Spittal, Chief Executive, Western NSW LHD</p> <p>Sharon McKay, Director Rural Health Services</p> <p>Renee Mendes, Residential Aged Care Coordinator</p> <p>Jenny Griffiths, Health Service Manager</p> <p>Ben Loiacona, Zone Manager Central and Far West, NSW Ambulance</p>

Date	Location	List of Attendees
20 May 2024	Broken Hill Health Service (BHHS)	<p>Brad Astill, Chief Executive, Far West LHD</p> <p>Dr Sarah Wenham, Executive Director Medical Services, Far West LHD</p> <p>Dr Cameron Spenceley, Clinical Director, Emergency Medicine, BHHS</p> <p>Jodie Miller, Director of Clinical Operations, BHHS</p> <p>Jane Bostock, Deputy Director of Nursing & Midwifery – Operational, BHHS</p> <p>Ryan Rooney, Deputy Director Mental Health, Drug & Alcohol, Far West LHD</p> <p>Julie Manoel, Director of Nursing & Midwifery/General Manager, BHHS</p> <p>Denise Jack, Director Mental Health, Drug & Alcohol, Far West LHD</p> <p>Melissa Welsh Director Allied Health & Integrated Community Services, Far West LHD</p> <p>Rebecca Smith, Manager, Integrated Care, Far West LHD</p> <p>Kahlia Liston, Clinical Nurse Consultant (CNC), Emergency & Critical Care, Far West LHD</p> <p>Tyrone Dallas, Nurse Unit Manager, Intensive Care Unit, BHHS</p>
21 May 2024	Menindee Health Service	<p>Brad Astill, Chief Executive, Far West LHD</p> <p>Sally Pearce, Board Chair, Far West LHD</p> <p>Corina Kemp, Director Aboriginal Health and Community Relations, Far West LHD</p> <p>Denise McCallum, General Manager, Remote Health Services, Far West LHD</p> <p>Barbara Turner, Deputy General Manager, Remote Health Services, Far West LHD</p> <p>Dearna Murray, Nurse Manager, Menindee Health Service</p> <p>A/Prof Shannon Nott, Chief Medical Officer, Royal Flying Doctor Service</p>

Date	Location	List of Attendees
21 May 2024	Wilcannia MPS	<p>Brad Astill, Chief Executive, Far West LHD</p> <p>Gillian Robbins, Health Service Manager, Wilcannia MPS</p> <p>Adrienne Evans, Nurse Practitioner, Wilcannia MPS</p> <p>Sally Pearce, Board Chair, Far West LHD</p> <p>Corina Kemp, Director Aboriginal Health and Community Relations, Far West LHD</p> <p>Barbara Turner, Deputy General Manager, Remote Health Services, Far West LHD</p> <p>Denise McCallum, General Manager, Remote Health Services, Far West LHD</p> <p>Michael Cassidy Kennedy, Chair, Wilcannia Local Aboriginal Land Council</p>
12 August 2024	Bega South East Regional Hospital (SERH)	<p>Margaret Bennett, Chief Executive, Southern NSW LHD</p> <p>Prue Buist, Chief Executive Southern NSW Primary Health Network (Coordinaire)</p> <p>Sarah Little, Facility Manager / Director of Nursing and Midwifery, SERH</p> <p>Dr Elizabeth Mullins, Director Medical Services, SERH, Southern NSW LHD Executive Director Medical Services</p> <p>Suzanne Eddie, Nurse Unit Manager, SERH</p> <p>Dr Nathan Oates, VMO Anaesthetist and Director Prevocational Education and Training, SERH</p> <p>Dr Susie Piper, Head of Paediatrics, SERH and District Paediatric Medical Lead</p> <p>Leonie Rolfe, Site Manager, Food and Patient Support Services</p> <p>Kelly Winter, Manager Alcohol and Other Drugs</p> <p>Kayeleen Brown, District Director Aboriginal Health, Southern NSW LHD</p> <p>Fiona Renshaw, Executive Director Operations, Southern NSW LHD</p> <p>Elizabeth Hoskins, Board Chair, Southern NSW LHD</p> <p>Brad Scotcher, General Manager, Coastal Network</p> <p>Dr Caroline Stewart, Paediatrician, Out Reach Clinic, Forensic Medical Services</p>

Date	Location	List of Attendees
13 August 2024	Cooma Hospital	<p>Margaret Bennett OAM, Chief Executive, Southern NSW LHD</p> <p>Kylie Williams, Director of Nursing and Midwifery, Site Manager, Cooma Hospital</p> <p>Dr Andrew Clarke, Senior ED Doctor</p> <p>Joann Cawthorne, Deputy Direct of Nursing and Midwifery</p> <p>Amy Simpson, Emergency Department Nursing Unit Manager</p> <p>Polly Witts, Pharmacist</p> <p>Jo-anne Hagger, Manager Pathology</p> <p>Hilary Keighley, Head of Department, Physiotherapy</p> <p>Kate Russell, Administration</p> <p>Chris Hanna, Snowy Mountains Mayor</p> <p>Fiona Renshaw, Executive Director Operations, Southern NSW LHD</p> <p>Brian Bonham, General Manager, Inland Network</p> <p>Dr Serena Ayers, Director of Medical Services, Inland Network</p>
13 August 2024	Bombala MPS	<p>Margaret Bennett, Chief Executive, Southern NSW LHD</p> <p>Jackie Ross, Director of Nursing Site Manager</p> <p>Naomi Burgess, Deputy Director of Nursing</p> <p>Melanie Flanagan, Clinical Nurse Educator</p> <p>John Russell, Registered Nurse</p> <p>Dr Hamish Steiner, VMO/GP</p> <p>Tracey Romans, Administration Officer</p> <p>Evelyn Walker, Health Services Manager</p> <p>Emily Guthrie, Clinical Nurse Consultant</p> <p>Deb Bailey, Community Health</p>
20 August 2024	Wyong Hospital	<p>Dr Elizabeth Reyneke, Neurologist & Co-Chair of Central Coast LHD Clinical Council</p> <p>Michael Swab, Director Pharmacy & Co-Chair of Central Coast LHD Clinical Council</p> <p>Dr Kat Taylor, Director Public Health</p> <p>Deanna Aplitt, Director Oral and Allied Health</p> <p>Shanell Bennett, Manager Aboriginal Health</p>

Date	Location	List of Attendees
		<p>Wendy Stanbrook-Mason, District Director Nursing and Midwifery</p> <p>Graeme Hopper, Nurse Manager – Central Coast Health at Home</p> <p>Melissa Pickering, Director Nursing Community Chronic and Complex Care</p> <p>Professor Boon Lim, Clinical Director Women, Children and Families</p> <p>Jennifer Burrows, Nursing Unit Manager Wyong</p> <p>Scott McLachlan, Chief Executive, Central Coast LHD</p>
20 August 2024	Long Jetty Urgent Care Centre	<p>Melissa Pickering, Director Nursing Community Chronic and Complex Care</p> <p>Fiona Young, Nursing Unit Manager Urgent Care Service</p> <p>Carmel Mezrani Medical Lead for Long Jetty Urgent Care Service</p> <p>James Consentino, Physiotherapist, Long Jetty Urgent Care Service</p> <p>Brooke Stone, Administration, Long Jetty Urgent Care Service</p> <p>Leanne McLaren, Health Manager</p> <p>Phelicity Templar, Community Health Community Nurse</p> <p>Nicole McDonald, Director Community Chronic and Complex Care</p> <p>Scott McLachlan, Chief Executive</p>
21 August 2024	Wollongong Hospital	<p>Margot Mains, Chief Executive, Illawarra Shoalhaven LHD</p> <p>Lou Fox, Executive Director of Integrated Community Services and Mental Health</p> <p>Megan Foye, Divisional Co-Director, Division of Aged Care and Rehabilitation, Registered Nurse</p> <p>Dr John McKenzie, Geriatrician Staff Specialist, Divisional Co-Director Division of Aged Care and Rehabilitation</p> <p>Dr Jan Potter, Geriatrician Staff Specialist, Divisional Co-Director Division of Aged Care and Rehabilitation</p> <p>Melissa Rees, Director of Nursing/Operations Manager, Registered Nurse</p> <p>Ben Wakeling, Director Clinical Strategy & Outcomes, Registered Nurse</p>

Date	Location	List of Attendees
		<p>Tim Bear, Quick Access Response Team (QuART) Physiotherapist and ED Allied Health Navigator</p> <p>Anna O’Hare, Co-Director Critical Care, Registered Nurse</p> <p>Mark Sewell, Consultant, Community Industry Group re Aged Care</p> <p>James Linden, Director of Strategic Partnerships and Innovation, Coordinare, Primary Health Network</p>
21 August 2024	Wollongong Hospital	<p>Margot Mains, Chief Executive, Illawarra Shoalhaven LHD</p> <p>Lou Fox, Executive Director of Integrated Community Services and Mental Health</p> <p>Dr Karen Murphy, Executive Director Medical Services</p> <p>Mark Garrick, Executive Director Strategy, Risk, Planning & Performance</p> <p>Sue-Ellen Hogg, Acting Executive Director Allied Health, Head of Discipline - Speech Pathology, Speech Pathologist</p> <p>Dr Joshua Rijdsdijk, Anaesthetist, Co-Director Anaesthetics, Medical Staff Council and Board staff representative</p> <p>Megan Blanchard, Manager, Performance Unit</p> <p>Lauren Wiedl, Nurse Educator, the Wollongong Hospital</p> <p>Angela Jones, Midwifery Co-Director, Division of Maternity and Women’s Health, Midwife and Registered Nurse</p> <p>Prudence Buist, CEO, Coordinare, Primary Health Network</p> <p>Melanie Briggs, Senior Midwife, Waminda South Coast Aboriginal Women’s Health and Welfare Corporation</p> <p>Cleone Wellington, Cultural Manager, Waminda South Coast Aboriginal Women’s Health and Welfare Corporation</p>
4 September 2024	Lismore Base Hospital (LBH)	<p>Tracey Maisey, Chief Executive, Northern NSW LHD</p> <p>Ian Hatton, General Manager, LBH</p> <p>Narelle Gleeson, Director of Nursing, LBH</p> <p>Dr Sarah Coghill, Head of Department, General Medicine, LBH</p> <p>Stuart Rollans, Manager Corporate Services, LBH</p> <p>Trent Taylor, Strategic Partnerships and Innovation Manager, Mental Health Service, LBH</p>

Date	Location	List of Attendees
		<p>Kristie Allen, A/Nursing Unit Manager, Intensive Care Unit, LBH</p> <p>Emma McDonald, Head of Department, Physiotherapy, LBH</p> <p>Nancy Martin, Executive Officer/Director of Nursing, MPS Network</p> <p>Professor Vicki Flood, Executive Director, University Centre for Rural Health</p> <p>Jennifer Richter, Nurse Manager, Nursing and Midwifery, LBH</p> <p>Dr Katherine Willis-Sullivan, Director Medical Services, LBH</p> <p>Luke Elias, Director, Primary Care Impact and Partnerships, Healthy North Coast PHN</p>
5 September 2024	Healthy North Coast Primary Health Network	<p>Monica Wheeler, Chief Executive</p> <p>Dr Adrian Gilliland, Coffs Harbour Medical</p> <p>Susan Parker Pavlovic, Director, Aboriginal Health Partnerships</p> <p>Sigrid Patterson, Director, People, Planning and Performance</p> <p>Luke Elias, Director, Primary Care Impact and Partnerships</p> <p>Aimee McNeil, Director, Integrated Wellbeing</p>
6 September 2024	Bulgarr Ngaru Medical Aboriginal Corporation	<p>Scott Monaghan, Chief Executive Officer, Bulgarr Ngaru Medical Aboriginal Corporation</p> <p>Dr Marion Tait, GP</p> <p>Dr Josh Bush, GP</p> <p>Dr Andrew Black, GP</p> <p>Debbie Caldwell, Nurse Practitioner</p>
6 September 2024	Tweed Valley Hospital (TVH)	<p>Tracey Maisey, Chief Executive, Northern NSW LHD</p> <p>Adam Reid, Acting General Manager</p> <p>Rachael Andrew, Acting Director Nursing and Midwifery</p> <p>Tania Wittleton, Director Allied Health, Mental Health Alcohol and other Drugs</p> <p>Dr Robert Davies, Director Emergency Department, TVH</p> <p>Michelle Brinkman, Midwifery Unit Manager, TVH</p> <p>Dr Pierre Hofstee, Junior Resident Medical Officer, TVH</p>

Date	Location	List of Attendees
		<p>Armalie Muller, Head of Department, Speech Pathology, TVH</p> <p>Cameron Johnson, Aboriginal Workforce Manager</p> <p>Professor Nick Zwar, Executive Dean, Faculty of Health Sciences and Medicine, Bond University</p> <p>Luke Elias, Director, Primary Care Impact and Partnerships, Healthy North Coast PHN</p> <p>Georgia Baker, Registered Nurse, TVH</p>
9 September 2024	Coffs Harbour Health Campus	<p>Stewart Dowrick, Chief Executive, Mid North Coast LHD</p> <p>Dr Alan Tankell, Former Chair Medical Staff Council, Director of Emergency Department</p> <p>Peter Treseder, Board Chair</p> <p>Sandy Everson, Specialist Nurse Practitioner Psychogeriatrics, Coffs Harbour Health Campus</p> <p>Nicole Knight, Divisional Nurse Manager, Critical Care and Surgical Services, Coffs Harbour Health Campus</p> <p>Peter Brookes, Nurse Unit Manager, Surgical Ward B, Coffs Harbour Health Campus</p> <p>Dr Eileen Morrisroe, Director of Surgery, Coffs Harbour Health Campus</p> <p>Dr Adil Bahauddin, Director of Medicine</p> <p>Dr Marilyn Clarke, Clinical Director Obstetrics and Gynaecology</p> <p>Dr David Cooper, Director of Medical Services</p> <p>Amanda Buzio, Stroke CNC, Coffs Harbour Health Campus</p> <p>Lydia Dennett, Coordinator, Coffs Harbour Clinical Network and General Manager, Coffs Harbour Health Campus</p> <p>Robyn Stanning, Physiotherapist, A/District Manager Health Reform, Opportunities & Transition</p> <p>Dr Michael Su, Staff Specialist General Surgeon and Surgical Oncologist and Chair of the Medical Staff Council</p>
10 September 2024	Bowraville HealthOne	<p>Stewart Dowrick, Chief Executive, Mid North Coast LHD</p> <p>Jill Wong, Director Integrated Care, Allied Health and Community Services, Mid North Coast LHD</p>

Date	Location	List of Attendees
		<p>Kelvin Jarrett, Aboriginal Health Worker, Alcohol and Other Drugs, Coffs Harbour Health Campus and Bowraville HealthOne</p> <p>Dr Valerie Delpech, Regional Director, North Coast Population and Public Health</p> <p>Jo Butler, Manager Community Health, Macksville and Bellinger River District Hospitals, HealthOne Nambucca and Bowraville</p> <p>Ingrid Sivertsen, District Manager, Integrated Primary Care</p> <p>Leah Maitland, District Manager Integrated Virtual Care</p> <p>Juaques Kruger, District Manager, Aged Care and Chronic Disease</p> <p>James O'Brien, Health Relationship Manager, NSW Ambulance Service</p> <p>Dr Jayne Scofield, GP, Bowraville</p> <p>Dr Caitlin Driscoll, GP, Bowraville</p> <p>Jenny Zirkler, Governing Board Member</p>
10 September 2024	Macksville District Hospital	<p>Stewart Dowrick, Chief Executive, Mid North Coast LHD</p> <p>Josef Upston, Social Worker</p> <p>Dr Karly Field, Director of Emergency Medicine</p> <p>Breanna Greenup, Aboriginal Health Liaison Officer</p> <p>Lydia Dennett, Coordinator, Coffs Harbour Clinical Network and General Manager, Coffs Harbour Health Campus</p> <p>Andrew Bailey, Director, Research and Knowledge Transition, and Director of Nursing</p> <p>Jane Higgins, A/Nurse Unit Manager, Emergency Department</p> <p>Dr David Wong, Rural Generalist Anaesthetist (GP VMO)</p> <p>Ellen Delforce, Theatre Nursing Unit Manager</p> <p>Toni Winters, Patient Services Manager</p> <p>Dee Hunter, North Eastern Regional Representative for the United Hospital Auxiliaries</p>

Date	Location	List of Attendees
11 September 2024	Port Macquarie Base Hospital	<p>Stewart Dowrick, Chief Executive, Mid North Coast LHD</p> <p>Jill Wong, Director Integrated Care, Allied Health and Community Services, MNCLHD</p> <p>Peter Treseder, Board Chair, MNCLHD</p> <p>Penny Jones, Director Integrated Mental Health Drug and Alcohol Services</p> <p>Sarah Fox, District Manager Perinatal, Infant, Child and Youth Mental Health Services</p> <p>Emily Saul, Acting Director of Nursing and Midwifery, Port Macquarie Base Hospital, MNCLHD</p> <p>Dr Stephen Begbie, Executive Clinical Director, Hastings Macleay Clinical Network, Medical Oncologist and General Physician</p> <p>Dr Rob Hislop, VMO Intensive Care Specialist, General Physician, Port Macquarie Base Hospital and Chair of the Medical Staff Council, Port Macquarie Base Hospital</p> <p>Dr Dawn Martin, Network Director of Emergency Medicine, Hastings Macleay Clinical Network, MNCLHD</p> <p>Duncan Pretty, Nurse Unit Manager</p> <p>Dr Bruce Hodge, Director of Surgery, Port Macquarie Base Hospital, MNCLHD</p> <p>Lydia Dennett, Coordinator, Coffs Harbour Clinical Network and General Manager, Coffs Harbour Health Campus</p>
16 September 2024	Tamworth Hospital	<p>Tracey McCosker PSM, Chief Executive, Hunter New England LHD</p> <p>Susan Heyman, Executive Director, Operations</p> <p>Yvonne Patricks, General Manager Tamworth Hospital</p> <p>Elizabeth Grist, Executive Director, Clinical Services, Nursing and Midwifery, OAM</p> <p>Dr Andrew Woods, Senior Staff Specialist Maternity and Gynaecology, and Clinical Lead of the Women's Health and Maternity Network</p> <p>Michelle Foster, Network Manager Women's Health and Maternity Network</p> <p>Samantha Gardner, A/Director Nursing and Midwifery, Tamworth Hospital</p> <p>Kelly Ison, Nurse Manager, Maternity Services, Tamworth Hospital</p>

Date	Location	List of Attendees
		<p>Dr Kenneth Apen, Senior Staff Specialist, Maternity and Gynaecology, Tamworth Hospital</p> <p>Lisa Ramsland, General Manager, Armidale Hospital</p> <p>Tracey Barnden, Midwifery Educator, Armidale Hospital</p> <p>Elizabeth Pitman, Maternity Unit Manager, Inverell</p> <p>Dr Cheryl McIntyre, GP VMO Obstetrician, Inverell</p>
16 September 2024	Tamworth Hospital	<p>Tracey McCosker, Chief Executive, HNELHD</p> <p>Julie Tait, General Manager, John Hunter Hospital</p> <p>Susan Heyman, Executive Director, Operations</p> <p>Tony Gilbertson, Executive Director, Finance</p> <p>Michelle Whiteley, Director of Nursing and Midwifery</p> <p>Dr Jacki-Louise Cowell, ED physician</p> <p>Gemma Model, Physiotherapist</p> <p>Jonathan Holt, General Manger, Mental Health Services</p> <p>Anne Sweetapple, Allied Health Manager</p> <p>Roslyn Barker, Aged Care Emergency Service</p> <p>Nicola Swan, Hospital Social Worker</p> <p>Louise Lazic, General Manager, Integrated Care</p> <p>Julie Evans, Project Manager, Virtual Care</p>
21 October 2024	Nepean Hospital	<p>The Hon. Peter Collins, AM KC, Chair, Nepean Blue Mountains LHD</p> <p>Lee Gregory, Chief Executive, Nepean Blue Mountains LHD</p> <p>Dr Nhi Nguyen, Deputy Chair, Nepean Blue Mountains LHD, and ICU Doctor, Nepean Hospital</p> <p>Vanessa Clements, Director Planning, Redevelopment & Strategy</p> <p>Cathy Crowe, Director Community & Integration</p> <p>A/Prof James Mallows, Chair, Nepean Medical Staff Council, and Senior Emergency Physician, Nepean Hospital</p> <p>Dr Stavros Prineas, Chair, Blue Mountains Medical Staff Council, Anaesthetist, Nepean Hospital, and Head of Anaesthetics, Blue Mountains Hospital</p> <p>Dr Elizabeth Tompsett, Chair, Hawkesbury Medical Staff Council</p>

Date	Location	List of Attendees
		<p>Carmel Zucak, A/Director Nursing & Midwifery, Nepean Hospital</p> <p>Jamila Howarth Director, Allied Health, Nepean Hospital</p> <p>Lyn Day A/General Manager, Nepean Hospital</p> <p>Elizabeth Scott, Executive Officer to the Chief Executive</p>
21 October 2024	Nepean Hospital	<p>Lee Gregory, Chief Executive, Nepean Blue Mountains LHD</p> <p>Dr Nhi Nguyen, Deputy Chair, Nepean Blue Mountains LHD, and ICU Doctor, Nepean Hospital</p> <p>Chris Boothroyd, Clinical Nurse Consultant Emergency Blue Mountains & Lithgow Hospitals</p> <p>Derek Boersma, Head of Physiotherapy, Blue Mountains Hospital</p> <p>Sue Downward, Clinical Midwife Consultant, Maternity Services Nepean Hospital</p> <p>Susan Lane, Clinical Nurse Consultant, Neurology Nepean Hospital</p> <p>Jenella Cottle, Department Head, Social Work Nepean Hospital</p> <p>Dr Nardeen Habashy, Advanced Trainee Endocrinology, Nepean Hospital</p> <p>Brendan Shortis, Acting Nurse Manager Community Health</p> <p>Marta Emilia Wos, Community Nurse</p> <p>Darryn Egan, Team Leader Penrith Community Mental Health Team</p> <p>Elizabeth Scott, Executive Officer to the Chief Executive</p>
23 October 2024	Westmead Hospital	<p>Graeme Loy, Chief Executive, Western Sydney LHD</p> <p>Jason Sevil, General Manager Mental Health Services</p> <p>Dr Sara Ghaly, Director Medical Services, Mental Health Services</p> <p>Dr Priya Rajendran, Early Career Psychiatrist, Yaralla MICU Cumberland Campus</p> <p>Dr Raphael Fraser, Community Psychiatrist, Blacktown</p> <p>Emma Graham, NUM Riverview Unit, Cumberland Campus</p>

Date	Location	List of Attendees
23 October 2024	Westmead Hospital	<p>Graeme Loy, Chief Executive, Western Sydney LHD</p> <p>Professor Mark Dexter, Head of Department Neurosurgery</p> <p>Anna Lefebvre, Senior MRI Radiographer, Westmead Hospital</p> <p>Joanna Preece, Operations Manager, Medical Imaging Westmead Hospital</p> <p>Dr Sachin Gupta, Head of Neurology Children’s Hospital</p> <p>Dr Chong Wong, Head of Neurology Westmead Hospital</p>
23 October 2024	Westmead Hospital	<p>Graeme Loy, Chief Executive, Western Sydney LHD</p> <p>Maria Lingam, Director Nursing & Midwifery</p> <p>Nicole Grice, Director People & Culture</p> <p>David Glastonbury, NUM ED, Mount Druitt Hospital</p> <p>Anna Lam, District Associate Director Professional Practice & Strategy</p> <p>Elizabeth Makepeace, New Graduate ICU Westmead Hospital</p> <p>Sahar Nazari, New Graduate, Endoscopy Blacktown Hospital</p> <p>Katie Heywood, New Graduate Registered Nurse, Continuing Orientation Unit Auburn Hospital</p>
24 October 2024	Concord Repatriation General Hospital	<p>Deborah Willcox, Chief Executive, Sydney LHD</p> <p>Associate Professor Sue Woolfenden, Director, Child and Family Hub Director, SLHD</p> <p>Rachel Walker, Director, Child and Family Health Services, SLHD</p> <p>Dr Santuri Rungan, Staff Specialist, Community Paediatrician, SLHD</p> <p>Dr Andrew McDonald, Clinical Director Mental Health Services, SLHD</p> <p>Alison Green, NUM, Naamuru, SLHD</p> <p>Dr Sylvia Lim-Gibson, Director, Clinical Services, Mental Health Services and Naamuru Parent and Baby Unit</p> <p>Dr Cameron Korb-Wells, Medical Director, National Centre for Veterans’ Healthcare</p> <p>Kirsty Chapman, Operations Manager, National Centre for Veterans’ Healthcare</p>

Date	Location	List of Attendees
24 October 2024	Concord Repatriation General Hospital	<p>Deborah Willcox, Chief Executive, Sydney LHD</p> <p>Dr Richard Totaro, Co-Director Intensive Care Service, Royal Prince Alfred Hospital</p> <p>Ruaidhri Carey, Clinical Nurse Consultant, ECMO Retrieval, SLHD</p> <p>Associate Professor Paul Forrest, Head CT Anaesthesia and Perfusion, SLHD</p> <p>Dr Kirk Austin, Colorectal Surgeon, Lead Pelvic Exenteration, Royal Prince Alfred Hospital</p> <p>Skye Cooke, Clinical Manager, Critical Care and Gastroenterology & Liver Services, SLHD</p> <p>Dr Sharon Carey, Intestinal Failure Service Lead, SLHD</p> <p>Miranda Pye, Nurse Practitioner Burns Unit, Concord Repatriation General Hospital</p> <p>Professor Peter Maitz, Director, Burns Unit Concord Repatriation General Hospital</p> <p>Dr Nicola Clayton, Clinical Specialist, Speech Pathology</p>
29 October 2024	Albury Wodonga Aboriginal Health Service	<p>David Noonan, Chief Executive Officer</p> <p>Craig Taylor, Chairperson</p> <p>Michelle Dean, Social and Emotional Wellbeing Manager</p> <p>Lauren Blatchford, Clinical Manager</p>
30 October 2024	Albury Base Hospital	<p>Bill Appleby, Chief Executive Officer</p> <p>Glenn Edwards, Chief Financial Officer</p> <p>Dr Lucie Shanahan, Chief Operating Officer, Allied Health & Mental Health & Chief Allied Health Officer</p> <p>Linda Hudec, Chief Operating Officer, Acute Hospital Services</p>
30 October 2024	Albury Base Hospital	<p>Bill Appleby, Chief Executive Officer</p> <p>Kim White, Executive Director Quality, Governance & Patient Experience & Chief of Nursing & Midwifery</p> <p>Dr John Elcock, Chief Medical Officer</p> <p>Rebecca Jhonston, Chief of People Operations</p>
30 October 2024	Albury Base Hospital	<p>Bill Appleby, Chief Executive Officer</p> <p>Shaun Strachan, Chief of Infrastructure</p> <p>Susan Medlin, Director of Capital Redevelopment</p>

Date	Location	List of Attendees
1 November 2024	NSW Ambulance Control Centre	<p>Dr Dominic Morgan, Chief Executive, NSW Ambulance</p> <p>Clare Beech, A/Executive Director, Clinical Operations</p> <p>Brent Armitage, Director, Control Centres</p> <p>Brett Tinker, Associate Director, Operational Governance & Performance</p> <p>Bernard Coren, Associate Director, Service Planning</p> <p>Carolyn Parish, Duty Operations Manager, Northern Sydney Zone</p> <p>Melissa McGovern, Intensive Care Paramedic, North Sydney</p> <p>Dr Thomas Evens, Executive Director, Medical Services & Research, and Staff Specialist Prehospital and Retrieval Medicine</p>
1 November 2024	NSW Ambulance Control Centre	<p>Dr Dominic Morgan, Chief Executive, NSW Ambulance</p> <p>Dr Sarah Coombes, Executive Director, Aeromedical & Special Operations</p> <p>Dr Thomas Evens, Executive Director, Medical Services & Research, and Staff Specialist Prehospital and Retrieval Medicine</p> <p>Bernard Coren, Associate Director, Service Planning</p> <p>Lauren Mansell, Associate Director, Western Sector</p> <p>Wayne Cannon, Critical Care Paramedic</p> <p>Michael 'Taz' Rundle, Regional Paramedic</p> <p>Andrew Weidmeir, P1 Paramedic (Regional)</p>
4 November 2024	Budyari (Miller) Community Health Centre	<p>Sonia Marshall PSM, Chief Executive, South Western Sydney LHD</p> <p>Simone Proft, Director, Strategy and Partnerships</p> <p>Jemma Milloy, A/Director, Aboriginal Health</p> <p>Mandy Williams, Director, Population Health</p> <p>Justin Duggan, General Manager, Primary and Community Health</p> <p>Maree Tohi, Team Leader NUM, Aboriginal Chronic Care</p> <p>Vicki Bright, Director of Nursing, Primary and Community Health</p>

Date	Location	List of Attendees
4 November 2024	Liverpool Hospital Interventional Radiology Department	<p>Scott McGrath, General Manager, Liverpool Hospital</p> <p>Dr Glen Schlaphoff, Head of Department, Interventional Radiology</p> <p>Simone Proft, Director, Strategy and Partnerships</p>
4 November 2024	Liverpool Research and Education Centre	<p>Sonia Marshall PSM, Chief Executive, SWSLHD</p> <p>Scott McGrath, General Manager, Liverpool Hospital</p> <p>Simone Proft, Director, Strategy and Partnerships</p> <p>A/Prof Deepak Bhonagiri, Clinical Director Critical Care</p> <p>Dr Setthy Ung, Chair Medical Staff Executive Council</p> <p>Dr Ahilan Parameswaran, Co-Head Department Bankstown-Lidcombe Hospital ED</p> <p>Dr Mitchell Smith, Director NSW Refugee Health Service</p> <p>Scott McDonnell, Director Nursing & Midwifery Services, Camden and Campbelltown Hospitals</p> <p>Jemma Milloy, A/Director Aboriginal Health Service</p> <p>Katherine Kelly, Disability & NDIS Coordinator</p> <p>Dragana Martinez, Nurse Manager Camden & Campbelltown EDs</p> <p>Dr Abhijit Pal, Medical Oncologist</p> <p>Dr Dean Yeh, Colorectal and General Surgeon, Campbelltown Hospital</p> <p>Angela Davey, A/Director of Finance</p> <p>Jennifer Glass, Operations Director, Mental Health</p> <p>Briony Chasle, Clinical Manager, Aged Care and Rehabilitation</p>
6 November 2024	Children's Hospital Westmead	<p>Cathryn Cox, Chief Executive, Sydney Children's Hospitals Network</p> <p>Christie Breen, Acting Executive Director, Clinical Operations</p> <p>Dr Mary McCaskill, Director, Medical Services and Clinical Governance</p> <p>Dr Jonathan De Lima, Staff Specialist, Anaesthetics</p> <p>Dr Angus Alexander, Surgeon/ Medical Staff Council Chair</p> <p>Dr Sasko Kadiev, Chief Radiographer</p> <p>Dr Jacqueline Dalby-Payne, Staff Specialist, Medical</p>

Date	Location	List of Attendees
		<p>Melissa Mroz, Clinical Stream Director, Critical Care</p> <p>Clare Klimes, Director Allied Health</p> <p>Stephanie Crescini, Quiet Pathway Coordinator/Anaesthetic CNC</p> <p>Anusha Joseph, Consultation-Liaison Clinical Nurse Consultant – Mental Health</p> <p>Dr Nadia Badawi, Staff Specialist, Grace Centre for Newborn Intensive Care (GCNIC)</p> <p>Dr Himanshu Popat, Staff Specialist, GCNIC</p> <p>Leah Winder, Nurse Manager, GCNIC</p> <p>Dr Michelle Lorentzos, Staff Specialist, Neurogenetics</p> <p>Dr Jagdev Singh, Staff Specialist, Virtual Kids</p> <p>Dr Grace Wong, Staff Specialist, Child Protection</p> <p>Associate Professor Richard Widmer, Head of Dentistry</p> <p>Dr Soundappan Soundappan, Paediatric Surgeon</p>
6 November 2024	Sydney Children's Hospital Randwick	<p>Cathryn Cox, Chief Executive, Sydney Children's Hospital Network</p> <p>Christie Breen, Acting Executive Director, Clinical Operations</p> <p>Dr Mary McCaskill, Director, Medical Services and Clinical Governance</p> <p>Alan Porritt, Director of Clinical Operations, Sydney Children's Hospital</p> <p>Dr Richard Mitchell, Director of Kids Cancer Centre</p> <p>Rachael McHenry, Nurse Manager, Oncology</p> <p>Lisa Vale, Director Allied Health, Sydney Children's Hospital</p> <p>Dr Puneet Singh, Staff Specialist/Medical Staff Council Chair</p> <p>Dr Susan Adams, Surgeon</p> <p>Prof Michelle Farrar, Staff Specialist, Neurology</p> <p>Elizabeth (Emma) Palmer, Clinical Geneticist</p> <p>Prof Adam Jaffe, Staff Specialist, Respiratory</p> <p>Dr Hugo Sampaio, Staff Specialist, Neurology</p> <p>Felicity Wright, Director of Pharmacy, SCH</p> <p>Kirsty-Leah Goymour, Child Life Therapist, Palliative Care</p>

Date	Location	List of Attendees
		<p>Sally Whitney, Acting Nurse Manager, Emergency Department</p> <p>Dr Chris Webber, Staff Specialist, Emergency Department</p>
7 November 2024	Prince of Wales Hospital	<p>Tobi Wilson, Chief Executive, South Eastern Sydney LHD</p> <p>Dr Gregory Levenston, SESLHD Board</p> <p>Kate Hackett, Director Nursing and Midwifery</p> <p>Jennie Barry, General Manager, Prince of Wales Hospital</p> <p>Barbara Daly, Co-Director Nursing & Operations, Emergency & Specialist Medicine</p> <p>Dr Amel Katrib, Medical Co-Director, Emergency & Specialist Medicine</p> <p>Dr David Murphy, Medical Director Emergency Department</p> <p>Brett Clarke, Nurse Manager Emergency Department</p> <p>Wayne Varndell, Clinical Nurse Consultant</p> <p>Sarah Caruana Physiotherapist, Aged Care Services Emergency Team</p> <p>Justin O'Hare Co-Director Nursing & Operations, Community Connection and Virtual Health</p> <p>Dr Srinivas Bolisetty, Clinical Co-Director, Newborn Care Centre, Royal Hospital for Women</p> <p>Hannah Allen, Clinical Operations Manager, Eastern Suburbs Mental Health Service</p> <p>Daniel Jeffery, Peer Worker, Eastern Suburbs Mental Health Service</p> <p>Aoife O'Mara, Clinical Nurse Consultant, Eastern Suburbs Mental Health Service</p>
7 November 2024	Headspace Bondi Junction	<p>Tobi Wilson, Chief Executive, South Eastern Sydney LHD</p> <p>Dr Gregory Levenston, SESLHD Board Member</p> <p>Kate Hackett, Director Nursing and Midwifery</p> <p>Chris Hay, General Manager, Mental Health Services</p> <p>Rebekah Lucas, A/headspace Manager</p> <p>Caitlin Dixon, Clinical Coordinator, Youth mental Health Services</p> <p>Shanje Liu, Community Engagement Officer</p> <p>Greer Fitzgibbon, Youth Access Clinician</p> <p>Olivia Allum, Youth Access Clinician</p>

Date	Location	List of Attendees
		<p>Denise Blunt, Youth Reference Group</p> <p>Toni Ottavio, Service Director, Eastern Suburbs Mental Health Service</p> <p>Professor Jackie Curtis, Clinical Lead, Youth Mental Health Services, SESLHD</p>
8 November 2024	Justice Health and Forensic Mental Health Network	<p>Wendy Hoey PSM, Chief Executive, Justice Health and Forensic Mental Health Network</p> <p>Dr Vindi Nanayakkara, General Manager Forensic Mental Health</p> <p>Kevin Baron, Service Director, Forensic Hospital</p> <p>Dr Matthew Hearps, Clinical Director, Custodial Mental Health</p> <p>Kerri Eagle, Clinical Director, Community Forensic Mental Health</p> <p>Kath Jones, Service Director NSW Community Forensic Mental Health Services</p> <p>John Kasinathan, Clinical Director Adolescent Mental Health</p> <p>Professor David Greenberg, Clinical Director Statewide Community and Court Liaison Service</p> <p>Dr Christina Matthews, Acting Clinical Director, Forensic Health</p> <p>Karen Lawes, Acting Director of Nursing, Forensic Hospital</p> <p>Dale Owens, Manager of Metro & Southern Courts</p> <p>Dr Ian Korbel, Chair, Mental Health Medical Staff Council – Consultant Forensic Psychiatrist</p> <p>Prof Denis King, Board Chair</p> <p>Matthew Tempest, Aboriginal Clinical Lead</p> <p>Trisha Lloyd, Service Director, Adolescent and Forensic Mental Health</p>
8 November 2024	Justice Health and Forensic Mental Health Network	<p>Wendy Hoey PSM, Chief Executive, Justice Health and Forensic Mental Health Network</p> <p>Rose Lougheed, General Manager Primary Care</p> <p>Colette Mcgrath, General Manager Population and Preventative Health</p> <p>Dr Natasha Hyde, Clinical Director Primary Care</p> <p>Gary Nicholls, Executive Medical Director</p>

Date	Location	List of Attendees
		<p>Leigh Haysom, Director Medical Services</p> <p>Joanne Grimsdale, Chair Medical Staff Council – Deputy Clinical Director Primary Care</p> <p>Tom Chapman, Acting Director Allied Health</p> <p>Deb Little, Primary Care Director of Nursing – Regional</p> <p>Chloe Prior, Acting Regional Nurse Manager, Women’s and Metro North</p> <p>Craig Cooper, Service Director Drug & Alcohol</p> <p>Tracey Brown, Program Manager, Population Health</p> <p>Grantley Creighton, Director, Aboriginal Health</p> <p>Katerina Lagios, Clinical Director, Drug & Alcohol</p> <p>Dr Peter Thompson, Clinical Director, Drug & Alcohol</p> <p>Dr Keith Heap, Clinical Director, Dental Health</p> <p>Prof Denis King, Board Chair, Justice Health and Forensic Mental Health Network</p> <p>Shani Prosser, Manager, Health Advancement Population Health</p>
8 November 2024	Justice Health and Forensic Mental Health Network	<p>Wendy Hoey, Chief Executive, Justice Health and Forensic Mental Health Network</p> <p>Professor Denis King, Board Chair, Justice Health and Forensic Mental Health Network</p> <p>Tracey-Lee Varga, Director People & Culture</p> <p>Ing Yu, Chief Financial Office</p>
25 November 2024	John Hunter Hospital	<p>Tracey McCosker PSM, Chief Executive, Hunter New England LHD</p> <p>Susan Heyman, Executive Director, Operations</p> <p>Dr Elizabeth Pepper, Director of Neurology</p> <p>Dr Zoheb Williams, Staff Specialist Vascular Surgery and Director of Prevocational Education and Training</p> <p>Dr Zsolt Balogh, Director Trauma Services</p> <p>Dr Rohan Bhagwandeem, Cardiologist and clinical lead for TAVI services</p> <p>Dr Felicity Park, Director Maternal Fetal Medicine</p> <p>Dr Frank Alvaro, Paediatric Oncologist</p> <p>Dr Sam Vidler, Retrieval Services</p> <p>Dr Mary Morgan, Chair Medical Staff Council</p>

Date	Location	List of Attendees
		<p>Dr Ferdi Miteff, Interventional Neuroradiology</p> <p>Jenny Carter, Patient Flow Manager</p> <p>Natalie Duns, IUC/PICU Nurse Manager</p> <p>John Greentree, Patient Access Manager</p> <p>Alexandra Mexon, MACU Nurse Manager</p> <p>Julie Tait, Executive General Manager John Hunter Hospital</p>
25 November 2024	John Hunter Hospital	<p>Tracey McCosker PSM, Chief Executive, Hunter New England LHD</p> <p>Susan Heyman, Executive Director, Operations</p> <p>Julie Tait, Executive General Manager John Hunter Hospital</p> <p>Adam Walczak, Deputy Director John Hunter Health and Innovation Precinct</p> <p>Professor Francis Kay-Lambkin, Institute Director and CEO of the Hunter Medical Research Institute</p> <p>Warwick Dawson, Deputy Partnerships and Innovation, University of Newcastle</p> <p>Dr Mark Parsons, Director of Academic and Commercial Partnerships for the Precinct and Neurologist at John Hunter Hospital</p> <p>Dr Cate McIntosh, Director HNE Simulation Centre and Anaesthetist</p> <p>Dr Ramsey Awad, Executive Director Infrastructure, Planning and Sustainability</p> <p>Ishaq Khan, Director Clinical Technology</p> <p>A/Professor Chris Dayas, Deputy Head of College, Health, Medicine and Wellbeing, University of Newcastle</p>

Appendix G: List of Appearances

Party/Witness	Name/Legal Representative	Dates
Senior Counsel Assisting	Edward Muston SC	Various
Counsel Assisting	Ross Glover	
	Tasmin Waterhouse	
	Ian Fraser	
	Dan Fuller	
NSW Health	Lachlan Gyles SC	19–23 February 2024, 26 February 2024
	Richard Cheney SC	Various
	Hilbert Chiu SC	
	Joanna Davidson	19–23 February 2024, 26 February 2024
		14–15 November 2024, 18–21 November 2024
	Hernan Pintos-Lopez	13–17 May 2024
		16 August 2024
		17–20 September 2024
	Emily Aitken	31 July 2024
		28 August 2024
		16–18 October 2024
	Christopher Chiam	18–22 March 2024
New South Wales Nurses and Midwives Association	Laura Toose, Solicitor	19–20 February 2024
	Neale Dawson, Solicitor	

Chapter 24: Appendices – List of Appearances

Party/Witness	Name/Legal Representative	Dates
St John of God Hospital	Simon Fitzpatrick	12 June 2024
	Summer Dow, Solicitor	
St Vincent's Health Australia	Oliver Jones	12-14 June 2024
Australian Medical Association (NSW)	Scott Chapman, Solicitor	Various
NSW Treasury	Tim Jap, Special Counsel	18 November 2024

Appendix H: Schedule of Witnesses before the Special Commission³

A.1: Opening Hearings: 27–29 November 2023

Witness	Position	Attendance Date
Dr Kerry Chant AO PSM	Chief Health Officer and Deputy Secretary, Population and Public Health, NSW Ministry of Health	28–29 November 2023
Dr Nigel Lyons	Special Advisor to the NSW Ministry of Health	28–29 November 2023
Deborah Willcox AM	Deputy Secretary, Health System Strategy and Patient Experience, NSW Ministry of Health	28–30 November 2023
Adjunct Professor Alfa D'Amato	Deputy Secretary, Financial Services and Asset Management, NSW Ministry of Health	30 November 2023

A.2: Procurement Hearings: 19–23 February 2024, 26 February 2024

Witness	Position	Attendance Date
Kylie Tastula	Nurse Practitioner, Member of NSWNMA	19 February 2024
Paul Haines	Registered Nurse and Paramedic, Member of NSWNMA	19 February 2024
Nicholas Tribbia	Registered Nurse, Member of NSWNMA	19 February 2024
Nicholas Howson	Registered Nurse, Member of NSWNMA	19–20 February 2024

³ The position referenced for each person is intended to be the role held at the time the person gave evidence.

Witness	Position	Attendance Date
Ashleigh Vinton	Clinical Nurse Specialist, Clinical Products Coordinator, Wollongong Hospital, Illawarra Shoalhaven LHD	20 February 2024
Paul Dale	Director, Policy, Medical Technology Association of Australia	20 February 2024
Karolina Misevska	Business Manager, Sydney LHD	20 February 2024
Jodi Chiumento	Director of Procurement, Illawarra Shoalhaven LHD	21 February 2024
Maria Kokkinakos	Director Strategic Health Sourcing, Sydney LHD	21 February 2024
Dr Teresa Anderson AM	Chief Executive of Sydney LHD	21 February 2024
Michelle Swingler	Corporate Category Procurement Manager, South Western Sydney LHD	21 February 2024
Mitchell Clancy	District Procurement Manager, South Western Sydney LHD	22 February 2024
Sonia Marshall PSM	Chief Executive Officer, South Western Sydney LHD	22 February 2024
Carmen Rechbauer	Chief Executive, HealthShare NSW	22–23 February 2024
Michael Dickinson	Chief Information Officer and Director of Digital Health, South Western SLHD	22 February 2024
Jacinta Ducat	Chief Information Officer, Southern NSW LHD	22 February 2024
Dr Zoran Bolevich	Chief Executive of eHealth NSW and Chief Information Officer, NSW Health	23 February 2024
Michael Gendy	Chief Procurement Officer, NSW Health	23 February 2024
Adjunct Professor Jean-Frédéric Levesque	Deputy Secretary, Clinical Innovation and Research, Chief Executive for Agency of Clinical Innovation	26 February 2024

A.3: Murrumbidgee Local Health District Hearings: 18–22 March 2024

Witness	Position	Attendance Date
Dr Rachel Christmas	General Practitioner and President of Rural Doctors Association NSW	18 March 2024
Kay Hull AO	Chair, Palliative Care Enhancement Council	18 March 2024
Associate Professor Ayman Shenouda	General Practitioner, Wagga Wagga	18 March 2024
Karina Ewer	Chief Executive Officer, Berrigan Shire Council	18 March 2024
Dr Julia Cornwell McKean	Mayor of Berrigan Shire Council	18 March 2024
Adrian Lindner	Interim Board Chair, Murrumbidgee LHD	18 March 2024
Robyn Manzie	Independent Chair, Murrumbidgee Mental Health and Drug and Alcohol Alliance	19 March 2024
Emma Field	Director, Integrated Care and Allied Health, Murrumbidgee LHD	19 March 2024
Dr Nicholas Stephenson	Senior Radiologist (Clinical Director), I-MED Riverina	19 March 2024
Narelle Mills	Interim Chief Executive Officer, Murrumbidgee Primary Health Network	19 March 2024
Melissa Neal	Senior Advisor, Murrumbidgee Primary Health Network	19 March 2024
Cr David McCann OAM	Mayor, Coolamon Shire Council	20 March 2024
Tony Donoghue PSM	General Manager, Coolamon Shire Council	20 March 2024
Professor Tara Mackenzie	Associate Dean of Rural Health, School of Clinical Medicine, University of NSW	20 March 2024
Kevin Lawrence	Executive Director of Finance and Performance, Murrumbidgee LHD	20 March 2024

Witness	Position	Attendance Date
Dean Marchioni	Registered Nurse, Cluster Manager, Narrandera/Leeton Cluster Murrumbidgee LHD	20 March 2024
Elizabeth Dixon	Board Member, Murrumbidgee LHD	21 March 2024
Anthony Kolbe	Board Member, Murrumbidgee LHD	21 March 2024
Dr Alam Yoosuff	Board Member and Board Director, Murrumbidgee LHD; Board Director, Murrumbidgee Primary Health Network; Vice President, Rural Doctors Association NSW	21 March 2024
Professor Lenert Bruce	General Manager, Wagga Wagga Base Hospital; Executive Director for Medical Services, Murrumbidgee LHD	21–22 March 2024
Jill Ludford PSM	Chief Executive, Murrumbidgee LHD	22 March 2024

A.4: Governance Hearings: 15–19 April 2024, 22–24 April 2024, 29 April 2024

Witness	Position	Attendance Date
Fiona Wilkinson	District Director of Quality, Strategy and Improvement, Central Coast LHD	15 April 2024
Mark Zacka	Executive Director, Clinical Governance and Patient Experience, Northern Sydney LHD	15 April 2024
Michael Wood	Director of Clinical Governance, Nepean Blue Mountains LHD	15 April 2024
Matthew Russell	Director of Mental Health, Nepean Blue Mountains LHD	15 April 2024
Lee Gregory	Chief Executive, Nepean Blue Mountains LHD	16 April 2024

Witness	Position	Attendance Date
Sharon Smith	Executive Director, System Information and Analytics Branch, NSW Ministry of Health	16 April 2024
Adjunct Professor Michael Nicholl	Chief Executive, Clinical Excellence Commission	16 April 2024
Dr Ross Kerridge	Senior Staff Specialist, Anaesthetics, John Hunter Hospital; Associate Professor, University of Newcastle	17 April 2024
Grainne O'Loughlin	Chief Executive Officer, Karitane	18 April 2024
Robert Mills	Chief Executive Officer, Royal Society for the Welfare of Mothers and Babies (Tresillian)	18 April 2024
Matthew Mackay	Chief Executive Officer, Royal Rehab; President, Health Services Association	18 April 2024
Professor Anthony Gill AM	Head of Department of Anatomical Pathology, Royal North Shore Hospital	19 April 2024
Dr Michael Maley	Local Pathology Director, NSW Health Pathology, Liverpool and South Western Sydney LHD	19 April 2024
Adjunct Associate Professor James Branley	Local Pathology Director, NSW Health Pathology, Nepean Hospital	19 April 2024
Vanessa Janissen	Chief Executive, NSW Health Pathology	19 April 2024
Adjunct Professor Anthony Schembri AM	Chief Executive, Northern Sydney LHD	22 April 2024
Scott McLachlan	Chief Executive, Central Coast LHD	22 April 2024
Professor Donald MacLellan	Board Chairman, Central Coast LHD	23 April 2024
Pamela Rutledge AM	Board Member, Nepean Blue Mountains LHD	23 April 2024

Witness	Position	Attendance Date
Dr Stuart Browne	Clinical Director, NSW Brain Injury Rehabilitation Program, Royal Rehab	23 April 2024
Professor James Middleton	Clinical Director, NSW State Spinal Cord Injury Service	24 April 2024
Trevor Danos AM	Board Chair, Northern Sydney LHD	24 April 2024, 29 April 2024
Matthew Daly	Deputy Secretary, System Sustainability and Performance, Ministry of Health	29 April 2024
Deborah Willcox AM	Deputy Secretary, Health System Strategy and Patient Experience, NSW Ministry of Health	29 April 2024

A.5: Western NSW Local Health District Hearings: 13–17 May 2024

Witness	Position	Attendance Date
Megan Callinan	Chief Executive Officer, Marathon Health	13 May 2024
Annette Crothers	Board Chair, Marathon Health; Board Member, Western NSW LHD	13 May 2024
Derek Francis	General Manager, Bogan Shire Council	13 May 2024
Deborah Wood	Director, People and Community Services, Bogan Shire Council	13 May 2024
Dr Michael Harfield	Director of Medical Services; Mudgee Hospital; Acting Rural Health Director Medical Services (Mudgee, Cowra, Parkes and Forbes Hospitals), Western NSW LHD	13 May 2024
Greg Tory	General Manager, Lachlan Shire Council	13 May 2024
Dr Ai-Vee Chua	General Practitioner, Dubbo	14 May 2024

Witness	Position	Attendance Date
Dr Rebekah Hoffman	Chair, Royal Australian College of General Practitioners (RACGP) NSW and ACT	14 May 2024
Dr Mary MacIsaac	General Practitioner, Coomealla Aboriginal Health Corporation, Dareton	14 May 2024
Allan Cobb	Chair, Lightning Ridge Community Working Party	14 May 2024
Grace Gordon	Independent Chairperson, Murdi Paaki Regional Assembly	14 May 2024
Anthony Knight	Chair, Weilmoringle Community Working Party	14 May 2024
Carl Mason	Chair, Collarenebri Community Working Party	14 May 2024
Doreen McHughes	Chair, Brewarrina Community Working Party	14 May 2024
Millie Shillingsworth	Chair, Enngonia Community Working Party	14 May 2024
Dr Martin Hua	Acting Rural Health Director of Medical Services, Western NSW LHD	15 May 2024
Helen McFarlane	Director, Mental Health, Drug and Alcohol, Western NSW LHD	15 May 2024
Dr Warren Kealy-Bateman	Clinical Director, Mental Health, Drug and Alcohol Dubbo and Regions, Western NSW LHD	15 May 2024
Professor Mark Arnold	Chief Medical Officer, Western NSW LHD	15 May 2024
Maryanne Hawthorn	Executive Director, Strategic Reform, Planning and Partnerships, Western NSW LHD	15 May 2024
Mark Spittal	Chief Executive, Western NSW LHD	16 May 2024
Dr Ian Spencer OAM	General Practitioner, Wellington	16 May 2024

Witness	Position	Attendance Date
Josh Carey	Executive Director, Service Delivery, Western NSW LHD	17 May 2024
Dr Colin McClintock	Board Member, Western NSW LHD	17 May 2024
Dr Robin Williams	Chair, Western Health Alliance Ltd Board	17 May 2024

A.6: Far West Local Health District Hearings: 22–23 May 2024

Witness	Position	Attendance Date
Greg Sam	Chief Executive Officer, Royal Flying Doctor Service, South Eastern Section	22 May 2024
Associate Professor Shannon Nott	Executive General Manager, Health and Clinical Services; Chief Medical Officer, Royal Flying Doctors Service, South Eastern Section	22 May 2024
Jenna Bottrell	Area Manager, Western and Far West NSW, Mission Australia	22 May 2024
Professor Debra Jones	Head of Rural Clinical School, Broken Hill University Department of Rural Health, Sydney Nursing School, Faculty of Medicine and Health, University of Sydney	22 May 2024
David Green	Director of People and Culture, Far West LHD	22 May 2024
Cr Thomas Kennedy	Mayor, Broken Hill City Council	22 May 2024
Jay Nankivell	General Manager, Broken Hill City Council	22 May 2024
Cr Jarrod Marsden	Mayor, Cobar Shire Council	22 May 2024
Kylie Smith	Director, Corporate and Community Services, Cobar Shire Council	22 May 2024
Sally Pearce	Board Chair, Far West LHD	23 May 2024

Witness	Position	Attendance Date
Justin Files	Board Member, and Co-Chair, Aboriginal Health and Workforce Committee, Far West LHD	23 May 2024
Dr Sarah Wenham	Executive Director, Medical Services, Far West LHD	23 May 2024
Associate Professor Ashish Agar	Ophthalmologist with sub-speciality in glaucoma	23 May 2024
Apsara Kahawita	Director, Finance and Corporate Services, Far West LHD	23 May 2024
Brad Astill	Chief Executive, Far West LHD	23 May 2024

A.7: Hospital Case Studies Hearings: 11–14 June 2024

Witness	Position	Attendance Date
Dr Shirley Alexander	Department Head, Children's Hospital Institute of Sports Medicine and Weight Management, Sydney Children's Hospitals Network	11 June 2024
Dr Joanne Ging	Executive Director, Clinical Operations, Sydney Children's Hospitals Network	11 June 2024
Cathryn Cox PSM	Chief Executive, Sydney Children's Hospitals Network	11 June 2024
Benjamin Edwards	Chief Operating Officer, St John of God Health Care	12 June 2024
Vanessa Clements	Director, Planning, Redevelopment and Project Management Office, Nepean Blue Mountains LHD	12 June 2024
Lee Gregory	Chief Executive, Nepean Blue Mountains LHD	12 June 2024
Christopher Blake	Group Chief Executive Officer, St Vincent's Health Australia	12 June 2024
Anna McFadgen	Chief Executive Officer,	13 June 2024

Witness	Position	Attendance Date
	St Vincent's Hospital Sydney	
Associate Professor John Preddy	Clinical Director, Paediatric Department, Murrumbidgee LHD; Co-Chair, Paediatric Network, Agency for Clinical Innovation	14 June 2024
Paul Craven	Executive Director, Children and Young People and Families, Medical Services and Networks Streams	14 June 2024
Dr Nigel Lyons	Special Advisor to the NSW Ministry of Health	14 June 2024

A.8: Workforce Hearings – Part 1: 22–25 July 2024, 30–31 July, 1–2 August, 5–7 August 2024

Witness	Position	Attendance Date
Dr Dustin Halse	Division Secretary (Strategy, Research and Projects), Health Services Union for NSW, ACT and QLD	22 July 2024
Adjunct Professor Annette Solman	Chief Executive, Health Education and Training Institute	22 July 2024
Dr Josephine Burnand	Acting Medical Director, Health Education and Training	22 July 2024
Professor Stephen Twigg	Head of Department of Endocrinology, Royal Prince Alfred Hospital, Sydney LHD; Head of Central Clinical School, Sydney Medical School, University of Sydney	22 July 2024
Dr Nicholas Spooner	Director of Emergency Medicine, Wyong Hospital	23 July 2024
Dr Rebecca Nogajski	Executive Director, Medical Services, Western Sydney LHD	23 July 2024
Professor Peter Hockey	Executive Director, Quality and Safety, Western Sydney LHD	23 July 2024

Witness	Position	Attendance Date
Emma-Kate Dewhurst	Director, Occupational Therapy, Illawarra Shoalhaven LHD	23 July 2024
Jacqui Cross PSM	Chief Nursing and Midwifery Officer, NSW Health	23 July 2024
Dr Frances Page	Co-Chair, NSW Regional Committee, Australian and New Zealand College of Anaesthetists	24 July 2024
Dr Michelle Moyle	Past Chair, NSW Regional Committee, Australian and New Zealand College of Anaesthetists, Director of Anaesthetic Department, St Vincent's Hospital	24 July 2024
Dr Angelo Virgona	Past Chair, NSW Branch Committee, Royal Australian and New Zealand College of Psychiatrists	24 July 2024
Professor Inam Haq	Executive General Manager, Education, Learning and Assessment, Royal Australasian College of Physicians	25 July 2024
Associate Professor Kudzai Kanhutu	Dean, Royal Australasian College of Physicians	25 July 2024
Jacqueline Dominish OAM	Director, Health Professionals Workforce, NSW Ministry of Health	25 July 2024
Duane Findley	Chief Executive Officer, Royal Australian and New Zealand College of Radiologists	25 July 2024
Associate Professor Kerin Fielding	President, Royal Australasian College of Surgeons	30 July 2024
Dr Stephanie Clota	Chief Executive Officer, Royal Australasian College of Surgeons	30 July 2024
Dr Linda MacPherson	Director, Workforce Reform, NSW Ministry of Health	30 July 2024
Dr Karen Murphy	Acting Executive Director, Medical Services and Clinical Governance, Illawarra Shoalhaven LHD	30 July 2024

Witness	Position	Attendance Date
Professor Steevie Chan	District Director Medical Services, Central Coast LHD	30 July 2024
Dr Lloyd Ridley	Staff Specialist, Department of Radiology, Concord Repatriation General Hospital	30 July 2024
Daniel Angelico	Chief Executive Officer, College of Intensive Care Medicine	31 July 2024
Clinical Associate Professor Winston Cheung	Senior Staff Specialist, Intensive Care Unit, Concord General Repatriation Hospital; Chair, Concord Hospital Medical Staff Council, Concord General Repatriation Hospital; Clinical Associate Professor, Sydney Medical School – Concord, University of Sydney	31 July 2024
Dr Andrew Hallahan	Executive Director, Medical Services, Clinical Governance and Risk, Sydney LHD	1 August 2024, 2 August 2024
Joseph Jewitt	Acting General Manager, Concord Repatriation General Hospital, Sydney LHD	2 August 2024
Dr Stewart Condon	Director, Medical Services, Concord Repatriation General Hospital, Sydney LHD	2 August 2024
Dr Bethan Richards	Chief Medical Wellness Officer, Sydney LHD; Senior Staff Specialist, Department of Rheumatology, Royal Prince Alfred Hospital; Co-Director, Institute for Musculoskeletal Health Sydney LHD	2 August 2024
Graeme Loy	Acting Chief Executive, Sydney LHD	5 August 2024
Dominique Egan	Director of Workplace Relations and Legal Counsel, Australian Medical Association Ltd (NSW)	5 August 2024

Witness	Position	Attendance Date
Melissa Collins	Acting Executive Director, Workplace Relations, NSW Ministry of Health	5 August 2024
Dr Teresa Anderson AM	Former Chief Executive, Sydney LHD; Chief Executive, Single Digital Patient Record Implementation Authority	6 August 2024
Richard Griffiths	Executive Director, Workforce Planning and Talent Development, NSW Ministry of Health	6 August 2024
Philip Minns	Deputy Secretary, People, Culture and Governance, NSW Ministry of Health	7 August 2024

A.9: Southern NSW Local Health District Hearings: 15–16 August 2024

Witness	Position	Attendance Date
Prudence Buist	Chief Executive Officer, South Eastern NSW Primary Health Network (Coordinare Ltd)	15 August 2024
Andrew Gow	Director, Strategy and Performance, South Eastern NSW Primary Health Network (Coordinare Ltd)	15 August 2024
Jennifer Gordon	Manager, South East NSW Regional Training Hub, School of Medicine and Psychology Rural Clinical School, Australian University; Board Member, Southern NSW LHD	15 August 2024
Dr Susie Piper	District Medical Lead, Paediatrics Department, Southern NSW LHD	15 August 2024
Dr Stuart Stapleton	Director, Emergency Department, Eurobodalla Health Service, Southern NSW LHD	15 August 2024
Dr Nathan Oates	Director of Prevocational Education and Training, Southern NSW LHD	15 August 2024
Dr Andrew Clarke	Senior Emergency Department Doctor, Cooma Hospital	15 August 2024

Witness	Position	Attendance Date
Dr Serena Ayers	Network Director of Medical Services Inland Network, SNSWLHD	15 August 2024
Joann Cawthorne	Deputy Director of Nursing and Midwifery	15 August 2024
Elizabeth Hoskins	Board Chair, SNSWLHD	16 August 2024
Terry Clout PSM	Deputy Board Chair, SNSWLHD	16 August 2024
Margaret Bennett	Chief Executive, SNSWLHD	16 August 2024

A.10: Evidence of Professor Jennifer May: 28 August 2024

Witness	Position	Attendance Date
Professor Jennifer May	Then Betty Fyffe Chair of Rural Health, University of Newcastle Department of Rural Health, Now, National Rural Health Commissioner	28 August 2024

A.11: Northern NSW Local Health District, Hunter New England Local Health District and Mid North Coast Local Health District Hearings: 17–20 September 2024

Witness	Position	Attendance Date
Dr David Scott	Physical and Gastroenterologist Visiting Medical Officer, Chair of Medical Staff Council, HNELHD	17 September 2024
John Slaven	Director of Finance and Performance, MNCLHD	17 September 2024
Dr Robert Davies	Director of Emergency Medicine, Tweed Valley Hospital, NNSWLHD	17 September 2024

Witness	Position	Attendance Date
Jennifer Richter AM	Nurse Manager, Nursing and Midwifery Workforce, Tweed Valley Hospital, NNSWLHD	17 September 2024
Ramsey Awad	Executive Director Infrastructure and Sustainability, Tamworth Hospital	18 September 2024
Jill Wong	District Director Integrated Care, Nursing and Community Services, MNCLHD	18 September 2024
Tracey Maisey	Chief Executive, NNSWLHD	18 September 2024
Dr Miriam Grotowski	Senior Lecturer, University of Newcastle, Department of Rural Health, General Practitioner, Tamworth	19 September 2024
Tracey McCosker PSM	Chief Executive, HNELHD	19 September 2024
Dr Richard Nankervis	Chief Executive Officer, HNECC Limited / Hunter New England Central Coast Primary Health Network, Founding Director on the Board of the Centre of Innovation in Regional Health, Various Clinical Management and Divisional roles at the CCLHD	19 September 2024
Dr Alison Koschel	Executive Manager Populations, Access and Performance, Hunter New England Central Coast Primary Health Network	19 September 2024
Associate Professor Martin Cohen	Board Chair, HNELHD	20 September 2024
Peter Carter	Board Chair, NNSWLHD	20 September 2024
Peter Treseder AO	Board Chair, MNCLHD	20 September 2024

A.12: Workforce Hearings – Part 2: 14–18 October 2024

Witness	Position	Attendance Date
Professor Kathleen Baird	Head of Nursing, University of Technology Sydney	14 October 2024
Richard Griffiths	Executive Director, Workforce Planning and Talent Development	14 October 2024
Michael Whaites	Assistant General Secretary, NSWNMA	14 October 2024
Jacqui Cross PSM	NSW Chief Nursing & Midwifery Officer	14 October 2024
Jacqueline Dominish OAM	Health Professionals Workforce, NSW Ministry of Health	14 October 2024
Professor Toby Newton-John	Head of Allied Health, University of Technology Sydney	14 October 2024
Professor Debra Anderson	Dean, University of Technology Sydney	14 October 2024
Dr Tom Morrison	Neurosurgery Registrar, St Vincent's Hospital	15 October 2024
Dr Matthew Ingram	Emergency Medicine Staff Specialists, Wyong Hospital, National Program Steering Committee, Accreditation Committee, and Trainee Review Panel Representative, Australian College of Emergency Medicine (ACEM)	15 October 2024, 18 October 2024
Philip Minns	Deputy Secretary People and Culture Governance, NSW Ministry of Health	15 October 2024, 17 October 2024
Jerry Yik	Head of Policy and Advocacy, Advanced Pharmacy Australia	16 October 2024
Dr Jonathan Penm	Vice Chair, NSW Branch Committee, Advanced Pharmacy Australia	16 October 2024
Dr Michael Bonning	General Practitioner and Former President, Australian Medical Association NSW	16 October 2024

Witness	Position	Attendance Date
Luke Sloane	Deputy Secretary, Regional Health, NSW Ministry of Health	16 October 2024
Dr Rachel Christmas	General Practitioner and President of Rural Doctors Association NSW	16 October 2024
Dr Rebekah Hoffman	Chair of the Royal Australian College of General Practitioners (RACGP) NSW & ACT Faculty Council	16 October 2024
Georgina Van de Water	Chief Executive Officer, The Royal Australian College of General Practitioners	16 October 2024
Gerard Hayes AM	NSW State Secretary, Health Services Union	17 October 2024
Shaye Candish	General Secretary, NSWNMA	17 October 2024
Melissa Collins	Acting Executive Director, Workplace Relations, NSW Ministry of Health	17 October 2024
Dominique Egan	Director of Workplace Relations, Australian Medical Association NSW	17 October 2024
Andrew Holland	Executive Director, Australian Salaried Medical Officers' Federation NSW	17 October 2024
Dr Michelle McRae	Senior Director of Training, Australasian College of Dermatologists	18 October 2024
Dr Natalie Rainger	Consultant Otolaryngologist, Head and Neck Surgeon (ENT), Orange NSW, Training Supervisor, Australian Society of Otolaryngology, Head and Neck Surgery	18 October 2024
Associate Professor Kerin Fielding	College President, Royal Australasian College of Surgeons	18 October 2024
Professor Boon Lim	College Vice-President, Royal Australian and New Zealand College of Obstetricians and Gynaecologists	18 October 2024

Witness	Position	Attendance Date
Dr Frances Page	Elected member (Safety and Quality Officer). Co-Deputy Chair, NSW Regional Committee, Australian and New Zealand College of Anaesthetists	18 October 2024
Libby Newton	Manager of Education, Policy, Research and Evaluation, Education, Learning and Assessment	18 October 2024
Professor Inam Haq	Executive General Manager Education, Learning and Assessment, Royal Australasian College of Physicians	18 October 2024
Associate Professor Kudzai Kanhutu	College Dean, Royal Australasian College of Physicians	18 October 2024
Dr Josephine Burnand	Acting Medical Director, Health Education and Training	18 October 2024
Dr Justine Harris	Chief Medical Workforce Advisor, NSW Ministry of Health	18 October 2024

A.13: Clinicians Hearings: 14–15 November 2024

Witness	Position	Attendance Date
Dr Robert Hislop	Acting Director of Medical Services Hastings Macleay Clinical Network, Chair, Port Macquarie Medical Staff Council, MNCLHD	14 November 2024
Dr Bruce Hodge	Director of Surgery, Port Macquarie Base Hospital, MNCLHD	14 November 2024
Dr Stephen Begbie	Executive Clinical Director, Hastings Macleay Network, MNCLHD	14 November 2024
Associate Professor James Mallows	Chair, Nepean Medical Staff Council, NBMLHD	14 November 2024
Dr Stavros Prineas	Chair, Blue Mountains Medical Staff Council, NBMLHD	14 November 2024

Witness	Position	Attendance Date
Dr Nardeen Habashy	Advanced Trainee, Endocrinology, Nepean Hospital, NBMLHD	14 November 2024
Darryn Egan	Team Leader, Penrith Community Mental Health Team, NBMLHD	14 November 2024
Benjamin Wakeling	Director, Clinical Strategy and Outcomes, Registered Nurse, ISLHD	15 November 2024
Rachael Hawkins	Nurse Unit Manager, Wollongong, ISLHD	15 November 2024
Amy Okulicz	Nurse Unit Manager, Rehabilitation and Geriatric Rehabilitation, CCLHD	15 November 2024
Melissa Pickering	Acting Director, Nursing and Midwifery, CCLHD	15 November 2024
Professor Jan Potter	Geriatrician Staff Specialist and Divisional Co-Director of Aged Care and Rehabilitation Division, ISLHD	15 November 2024
Brendan Shortis	Acting Nurse Manager, Community Health, NBMLHD	15 November 2024

A.14: Funding Hearings: 18–21 November 2024

Witness	Position	Attendance Date
Louis Kastoun	Executive Director, Health and Stronger Communities, NSW Treasury	18 November 2024
Julian Cornelius	Director, Health, NSW Treasury	18 November 2024
Adjunct Professor Alfa D'Amato	Deputy Secretary, Financial Services and Asset Management, NSW Ministry of Health	18 November 2024, 21 November 2024
Jude Constable	Acting Chief Executive, CCLHD	19 November 2024
Margot Mains	Chief Executive, ISLHD	19 November 2024
Peter Collins AM KC	Board Chair, NBMLHD	19 November 2024
Lee Gregory	Chief Executive Chief Executive, NBMLHD	19 November 2024

Witness	Position	Attendance Date
Tobi Wilson	Chief Executive, South Eastern Sydney LHD	19 November 2024
Dr Dominic Morgan ASM	Chief Executive, NSW Ambulance	19 November 2024
Cathryn Cox PSM	Chief Executive, Sydney Children's Hospital Network	19 November 2024
Wendy Hoey PSM	Chief Executive, Justice Health and Forensic Mental Health Network	19 November 2024
Professor Jeffrey Braithwaite	Director of Centre for Healthcare Resilience and Implementation Science, Australian Institute of Health Innovation, Macquarie University	20 November 2024
Professor David Bedford	Business School, Accounting Discipline, University of Technology Sydney	20 November 2024
Professor Rosalie Viney	Professor of Health Economics and Director of Centre for Health Economics Research and Evaluation	20 November 2024
Professor Stephen Duckett AM	Chair of Health Performance Council, South Australia	20 November 2024
Steven Carr	Executive Director, System Financial Performance, Deputy Chief Financial Officer, NSW Health	21 November 2024
Neville Onley	Director Activity Based Management Taskforce, NSW Health	21 November 2024
Matthew Daly	Deputy Secretary, System Sustainability Performance, Ministry of Health	21 November 2024
Joseph Portelli	Executive Director, System Purchasing Branch, System Sustainability and Performance, NSW Ministry of Health	21 November 2024
Sharon Smith	Executive Director, System Information and Analytics Branch, NSW Ministry of Health	21 November 2024

A.15: Roundtable Hearings of Aboriginal Community Controlled Health Organisations and Aboriginal Medical Services: 27–28 November 2024

Witness	Position	Attendance Date
Remote/AVL participants		
Lisa Penrith	Practice Manager, Griffith Aboriginal Medical Service Incorporated	27 November 2024
Isaac Simon	Chief Executive Officer, Tobwabba Aboriginal Medical Service	27 November 2024
Payden Samuelsson	Chief Executive Officer, Bullinah Aboriginal Health Service	27 November 2024
Mark Burling	Chief Executive Officer Wellington Aboriginal Corporation Health Service	27 November 2024
Julie Tongs OAM	Chief Executive Officer, Winnunga Nimmityjah Aboriginal Health and Community Services	27 November 2024
Dian Edwards	Manager, Namatjira Heaven Drug & Alcohol Healing Centre	27 November 2024
Christine Peckham	Chief Executive Officer, Peak Hill Aboriginal Medical Service	27 November 2024
Rosemary Rose	Nurse Manager / Clinic Coordinator, Pius X Aboriginal Corporation	27 November 2024
Debbie McCowen	Chief Executive Officer, Aramajun Aboriginal Health Service	27 November 2024
Kristine Falzon	Chief Executive Leader, Waminda (South Coast Women's Health and Wellbeing Aboriginal Corporation)	27 November 2024
Jessica Wheeler	Manager of Strategy and Operations, Eleanor Duncan Aboriginal Services	27 November 2024
Hayley Longbottom	Chief Executive Leader Team, Waminda (South Coast Women's Health and Wellbeing Aboriginal Corporation)	27 November 2024
In-person participants		
Cassandra Carley	Aboriginal Mental Health Worker, National Centre for Indigenous Excellence	28 November 2024

Witness	Position	Attendance Date
Kevin Duroux	Deputy Chief Executive Officer, Tamworth Aboriginal Medical Service Aboriginal Corporation	28 November 2024
Caine Raudino	Office Manager, Wamba Wamba, Albury Wodonga Aboriginal Health Service	28 November 2024
LaVerne Bellear	Chief Executive Officer, Aboriginal Medical Services Redfern	28 November 2024
Josh Roxburgh	Manager, Community Relations, Aboriginal Medical Services Redfern	28 November 2024
David MacQueen	Acting Chief Executive Officer, Katungal Aboriginal Corporation Regional Health and community Services	28 November 2024
Taasha Layer	Chief Executive Officer, Ungooroo Aboriginal Corporation	28 November 2024
Craig Layer	Chief Operational Officer, Ungooroo Aboriginal Corporation	28 November 2024
Cecil Lester	Chief Executive Officer, Condobolin Aboriginal Health Service	28 November 2024
Jamie Newman	Chief Executive Officer / Managing Director & Chairperson, Orange AMS and Bila Muuji Aboriginal Corporation Health Service	28 November 2024
Chris Binge	Chief Executive Officer, Rekindling the Spirit	28 November 2024
Fred Pitt	Executive Assistant, Rekindling the Spirit	28 November 2024

A.16: Expert and other witnesses Hearings: 10–12 December 2024

Witness	Position	Attendance Date
Adjunct Professor Kathy Eagar AM	Adjunct Professor, School of Clinical Medicine, Faculty of Medicine and Health, University of New South Wales	10 December 2024
Professor Luke Wolfenden	School of Medicine and Public Health, University of Newcastle	10 December 2024
Professor Andrew Milat	Professor of Public Health, University of Sydney	10 December 2024

Witness	Position	Attendance Date
Professor Don Nutbeam	Professor of Public Health, University of Sydney	10 December 2024
Dr Martin McNamara	CEO, Sax Institute	10–12 December 2024
Dr Jo Mitchell	Director, Policy by Proxy	11 December 2024
Nadia Mastersson	Sax Institute	11 December 2024
Professor Andrew Wilson AO	Co-Director, Menzies Centre for Health Policy and Economics	11–12 December 2024
Professor Michael Reid AM		12 December 2024
Professor Kees Van Gool	Health Policy and Systems Menzies Centre for Health Policy and Economics, University of Sydney	12 December 2024
Associate Professor Carmen Huckel Schneider	Senior Advisor, Evidence Connect, Sax Institute	12 December 2024

A.17: Final Hearings: 26–27 February 2025

Witness	Position	Attendance Date
Susan Pearce AM	Secretary, NSW Health	26 February 2025
Adjunct Professor Alfa D'Amato	Deputy Secretary, Financial Services and Asset Management, NSW Ministry of Health	26 February 2025
Philip Minns	Deputy Secretary, People, Culture and Governance, NSW Health	26 February 2025

Appendix I: List of Public Exhibits

A.18: Tender Bundle A – Opening Hearings (November 2023)

Exhibit No.	Description	SCOI Number	Document Date
A.1	Joint Report of Dr Nigel Lyons, Special Advisor, NSW Ministry of Health, Dr Kerry Chant AO PSM, Chief Health Officer and Deputy Secretary, Population and Public Health, NSW Ministry of Health and Deborah Willcox AM, Deputy Secretary, Health System Strategy and Patient Experience, NSW Ministry of Health	MOH.9999.0001.0001	17 November 2023
A.2	CV of Dr Nigel Lyons	MOH.9999.0002.0001	Undated
A.3	CV of Dr Kerry Chant AO PSM	MOH.9999.0003.0001	Undated
A.4	CV of Deborah Willcox AM	MOH.9999.0004.0001	Undated
A.5	NSW Health LHDs Map	SCI.0001.0001.0001	Undated
A.6	NSW Health Model By-Laws for LHDs and SHNs	SCI.0001.0002.0001	7 October 2021
A.7	NSW Health, <i>Annual Report 2021-2022</i>	SCI.0001.0003.0001	November 2022
A.8	NSW Health, <i>Annual Report 2020-2021</i>	SCI.0001.0004.0001	October 2021
A.9	NSW Health, <i>Annual Report 2018-2019</i>	SCI.0001.0005.0001	October 2019
A.10	NSW Health, <i>Annual Report 2017-2018</i>	SCI.0001.0006.0001	October 2018
A.11	NSW Health, <i>Performance Framework</i>	SCI.0001.0007.0001	June 2023
A.12	NSW Health, <i>Corporate Governance and Accountability Compendium</i>	SCI.0001.0008.0001	September 2023

Exhibit No.	Description	SCOI Number	Document Date
A.13	NSW Health, <i>All of Us: An Introduction to Our Guide to Engaging Consumers, Carers and Communities Across NSW Health</i>	SCI.0001.0009.0001	May 2023
A.14	<i>Future Health Guiding the Next Decade of Care in NSW 2022-2032</i>	SCI.0001.0010.0001	May 2022
A.15	<i>Future Health Strategic Framework 2022-2032</i>	SCI.0001.0011.0001	undated
A.16	NSW Health, <i>Guideline Physical Health Care for People Living with Mental Health Issues</i>	SCI.0001.0012.0001	30 April 2021
A.17	<i>About South Western Sydney LHD Brochure</i>	SCI.0001.0013.0001	Undated
A.18	BHI, <i>Quarterly Report April to June 2023</i>	SCI.0001.0014.0001	6 September 2023
A.19	NSW Budget Paper No. 2, <i>Agency Financial Statements 2023-2024</i>	SCI.0001.0015.0001	19 December 2023
A.20	NSW Government, <i>Intergenerational Report 2021-2022</i>	SCI.0001.0016.0001	June 2021
A.21	Australian Government, <i>Intergenerational Report 2023: Australia's Future to 2063</i>	SCI.0001.0017.0001	2023
A.22	Australian Government, <i>Intergenerational Report 2021: Australia over the next 40 years</i>	SCI.0001.0018.0001	June 2021
A.23	The Commonwealth Fund, <i>Mirror, Mirror 2021 Reflecting Poorly: Health Care in the U.S. Compared to Other High-Income Countries</i>	SCI.0001.0019.0001	August 2021
A.24	NHRA	SCI.0001.0020.0001	August 2011
A.25	National Healthcare Agreement	SCI.0001.0021.0001	2012
A.26	Schedule I – Addendum to the NHRA	SCI.0001.0022.0001	July 2017

Exhibit No.	Description	SCOI Number	Document Date
A.27	Schedule J – Addendum to the NHRA	SCI.0001.0023.0001	July 2020
A.28	Addendum to NHRA (consolidated) 2020-2025	SCI.0001.0024.0001	
A.29	NHRA – Long-term Health Reforms Roadmap	SCI.0001.0025.0001	2021
A.30	NHRA – Bilateral agreement between Commonwealth and NSW	SCI.0001.0026.0001	2022
A.31	<i>National Preventive Health Strategy 2021-2030</i>	SCI.0001.0027.0001	2021
A.32	National Health Funding Pool, <i>Annual Report 2022-2023</i>	SCI.0001.0028.0001	2023
A.33	<i>General Practice Health of the Nation 2023</i>	SCI.0001.0029.0001	November 2023
A.34	AIHW, <i>Australian Burden of Disease Study 2022</i>	SCI.0001.0030.0001	13 December 2022
A.35	AIHW, <i>Australian Burden of Disease Study 2018</i>	SCI.0001.0031.0001	2018
A.36	AIHW, <i>The last year of life patterns in health service use and expenditure (Web Report)</i>	SCI.0001.0032.0001	21 July 2022
A.37	AIHW Bulletin 141, <i>Trends in cardiovascular deaths</i>	SCI.0001.0033.0001	September 2017
A.38	AIHW, <i>Alcohol, tobacco & other drugs in Australia, Tobacco and e-cigarettes (Web Report)</i>	SCI.0001.0034.0001	2023
A.39	AIHW, <i>Chronic disease – Australia’s biggest challenge 2014</i>	SCI.0001.0035.0001	2014
A.40	AIHW, <i>Health Expenditure Australia Report 2021-2022 (Web Report)</i>	SCI.0001.0036.0001	25 October 2023

Exhibit No.	Description	SCOI Number	Document Date
A.41	AIHW, Health Expenditure Australia Report 2020-2021 (Web Report)	SCI.0001.0037.0001	23 November 2023
A.42	Older Australians, Health Service Use, AIHW (Web Report)	SCI.0001.0038.0001	28 June 2023
A.43	ABS, <i>Australia's Population by Country of Birth</i>	SCI.0001.0039.0001	31 October 2023
A.44	IHACPA, <i>Understanding the NEP and NEC Determinations 2023-2024</i>	SCI.0001.0040.0001	March 2023
A.45	<i>Australian Health Services: too complex to navigate</i> , Policy Issues Paper No. 1 – 2019, Victoria University	SCI.0001.0041.0001	February 2019
A.46	NSW Ministry of Health Organisation chart	SCI.0001.0042.0001	Undated
A.47	Northern Sydney LHD Service Agreement 2022-2023	SCI.0002.0013.0001	29 July 2022
A.48	NSW Health Workforce Plan 2022-2032	SCI.0001.0043.0001	Undated
A.49	NSW Regional Health Strategic Plan 2022-2032	SCI.0001.0044.0001	February 2023
A.50	NSW Health and NSW Primary Health Networks: Working together to deliver person-centred healthcare – Joint Statement	SCI.0001.0045.0001	Undated
A.51	NSW Health and NSW PHNs: Working together to deliver person-centred healthcare – Joint Statement – Summary	SCI.0001.0046.0001	Undated
A.52	Terms of Reference of NSW Health System Advisory Council	SCI.0002.0015.0001	9 March 2023

Exhibit No.	Description	SCOI Number	Document Date
A.53	Joint Report of Adjunct Prof Alfa D'Amato, Deputy Secretary, Financial Services and Asset Management, NSW Ministry of Health and Deborah Willcox AM, Deputy Secretary, Health System Strategy and Patient Experience, NSW Ministry of Health	MOH.9999.0005.0001	27 November 2023
A.54	CV of Adjunct Prof Alfa D'Amato	MOH.9999.0006.0001	Undated
A.55	NSW Health Pathology Customer Service Charter 7	SCI.0001.0047.0001	18 June 2021
A.56	NSW Ministry of Health, <i>Financial Requirements and Conditions of Subsidy (Government Grants) for year ending 30 June 2024</i>	SCI.0001.0048.0001	November 2023
A.57	NSW Premier and Cabinet, <i>NSW Grants Administration Guide</i>	SCI.0001.0049.0001	September 2022
A.58	NSW Health Policy Directive, <i>Administration of NSW Health Grant Funding for Non-Government Organisations</i>	SCI.0001.0050.0001	27 March 2019
A.59	NSW Health, <i>The First 2000 Days Framework</i>	SCI.0001.0051.0001	8 February 2019
A.60	NSW Health, <i>The First 2000 Days Implementation Strategy 2020-2025</i>	SCI.0001.0052.0001	21 February 2021
A.61	Australian Government, <i>Strengthening Medicare Taskforce Report</i>	SCI.0001.0053.0001	December 2022
A.62	NSW Health, <i>Strategic Framework for Integrating Care</i>	SCI.0001.0054.0001	November 2018
A.63	AIHW, <i>Social determinants of health</i> (Web Report)	SCI.0001.0055.0001	7 July 2022
A.64	Queensland Health, <i>Unleashing the potential: an open and equitable health system</i>	SCI.0001.0056.0001	August 2020

Exhibit No.	Description	SCOI Number	Document Date
A.65	Productivity Commission, <i>Shifting the dial: 5 year productivity review</i> , Inquiry Report No. 84 (Australian Government)	SCI.0001.0057.0001	3 August 2017

A.19: Tender Bundle B – Procurement Hearings (February 2024)

Exhibit No.	Description	SCOI Number	Document Date
B.1	Statement of Margot Mains, Chief Executive, Illawarra Shoalhaven LHD	MOH.0001.0260.0001	29 January 2024
B.2	Statement of Adjunct Prof Michael Nicholl, Chief Executive, CEC	MOH.0001.0262.0001	29 January 2024
B.3	Statement of Adjunct Prof Jean-Frédéric Levesque, Deputy Secretary, Clinical Innovation and Research and Chief Executive, ACI	MOH.0001.0435.0001	30 January 2024
B.4	Statement of Dr Teresa Anderson AM, Chief Executive, Sydney LHD	MOH.0001.0258.0001	31 January 2024
B.5	Statement of Michael Gendy, Chief Procurement Officer, NSW Health	MOH.0001.0434.0001	31 January 2024
B.6	Statement of Dr Zoran Bolevich, Chief Executive, eHealth NSW and Chief Information Officer, NSW Health	MOH.0001.0433.0001	31 January 2024
B.7	Statement of Sonia Marshall, Chief Executive, South Western Sydney LHD	MOH.0001.0261.0001	5 February 2024
B.8	Statement of Mark Spittal, Chief Executive, Western NSW LHD	MOH.0001.0263.0001	6 February 2024
B.9	Statement of Margaret Bennett, Chief Executive, Southern NSW LHD	MOH.9999.0007.0001	9 February 2024

Exhibit No.	Description	SCOI Number	Document Date
B.10	Statement of Vanessa Janissen, Chief Executive, NSW Health Pathology	MOH.9999.0008.0001	8 February 2024
B.11	Statement of Carmen Rechbauer, Chief Executive, HealthShare NSW	MOH.9999.0009.0001	12 February 2024
B.12	Statement of Nicholas Tribbia, Registered Nurse	SCI.0003.0001.0446	9 February 2024
B.13	Annexure A to Statement of Nicholas Tribbia – Nepean Blue Mountains LHD Procedure – Mental Health: Duress Alarm Response in Mental Health	SCI.0003.0001.0001	28 June 2023
B.14	Statement of Kylie Tastula, Nurse Practitioner	SCI.0003.0001.0009	12 February 2024
B.15	Statement of Paul Haines, Registered Nurse and Paramedic	SCI.0003.0001.0015	13 February 2024
B.16	Statement of Paul Dale, Director, Policy, Medical Technology Association of Australia (MTAA)	SCI.0003.0001.0022	14 February 2024
B.17	Appendix 1 – MTAA Submission to the Special Commission of Inquiry into Healthcare Funding	SCI.0003.0001.0030	Undated
B.18	Appendix 2 – Alira Health – Value Based Procurement in Australia	SCI.0003.0001.0048	Undated
B.19	Appendix 3 – MTAA – Guiding Principles for Procurement of Medical Technology	SCI.0003.0001.0088	Undated
B.20	Appendix 4 – MTAA – Procurement Survey Results 2023	SCI.0003.0001.0090	2023
B.21	Appendix 5 – Statement of Service 2022-2023 – HealthShare NSW <i>Duplicate not reproduced – see Tab B.31</i>	MOH.0001.0330.0001	12 August 2022

Exhibit No.	Description	SCOI Number	Document Date
B.22	Appendix 6 – MTAA – The Value of MedTech Report	SCI.0003.0001.0114	20 June 2023
B.23.1	CV of Michael Gendy	MOH.0001.0304.0001	Undated
B.23.2	CV of Carmen Rechbauer	MOH.0001.0437.0001	Undated
B.23.3	CV of Adjunct Prof Jean-Frédéric Levesque	MOH.0001.0300.0001	Undated
B.23.4	CV of Adjunct Prof Michael Nicholl	MOH.0001.0299.0001	Undated
B.23.5	CV of Dr Zoran Bolevich	MOH.0001.0307.0001	Undated
B.23.6	CV of Vanessa Janissen	MOH.0001.0306.0001	Undated
B.23.7	CV of Margot Mains	MOH.0001.0302.0001	Undated
B.23.8	CV of Dr Teresa Anderson AM	MOH.0001.0438.0001	Undated
B.23.9	CV of Margaret Bennett	MOH.0001.0301.0001	Undated
B.23.10	CV of Sonia Marshall	MOH.0001.0305.0001	Undated
B.23.11	<i>Intentionally left blank</i>		
B.23.12	CV of Mark Spittal	MOH.0001.0303.0001	Undated
B.23.13	NSW Health, <i>PD2023_028 NSW Health (Goods and Services) Procurement Policy</i>	MOH.0001.0037.0001	4 October 2023
B.23.14	NSW Health, <i>Procurement Procedures (Goods & Services), Version 1.0</i>	MOH.0001.0366.0001	June 2022
B.23.15	Audit Office of NSW, <i>Ensuring Contract Management Capability in Government – HealthShare NSW</i>	MOH.0001.0013.0001	31 October 2019
B.23.16	NSW Government, <i>Procurement Policy Framework</i>	MOH.0001.0132.0001	April 2022
B.23.17	NSW Government, <i>Supplier Code of Conduct, Version 1.1</i>	MOH.0001.0356.0001	November 2019

Exhibit No.	Description	SCOI Number	Document Date
B.23.18	NSW Government, <i>Small and Medium Enterprise and Regional Procurement Policy</i>	MOH.0001.0417.0001	Undated
B.23.19	NSW Government, <i>ICT/Digital SME Procurement Commitments</i>	MOH.0001.0334.0001	19 December 2022
B.23.20	NSW Government, <i>buy.nsw Small Business Shorter Payment Terms Policy</i>	MOH.0001.0416.0001	Undated
B.23.21	NSW Government, <i>Aboriginal Procurement Policy</i>	MOH.0001.0277.0001	January 2021
B.23.22	NSW Government, <i>Resource Efficiency Policy</i>	MOH.0001.0324.0001	2019
B.23.23	NSW Health, <i>Future Health: Guiding the next decade of health care in NSW 2022-2032</i>	MOH.0001.0320.0001	May 2022
B.23.24	NSW Health, <i>NSW Regional Health Strategic Plan 2022-2032</i>	MOH.0001.0372.0001	February 2023
B.23.25	NSW Health, <i>Corporate Governance & Accountability Compendium for NSW Health</i>	MOH.0001.0297.0001	September 2023
B.23.26	NSW Health, <i>Performance Framework 2023</i>	MOH.0001.0363.0001	Undated
B.23.27	NSW Health, <i>Service Agreement 2023-2024</i>	MOH.0001.0288.0001	undated
B.23.28	NSW Health, <i>PD2018_021 Disclosure of Contract Information</i>	MOH.0001.0148.0001	26 June 2018
B.23.29	NSW Health, <i>PD2015_045 Conflicts of Interest and Gifts and Benefits</i>	MOH.0001.0145.0001	27 October 2015
B.23.30	NSW Health, <i>PD2015_049 NSW Health Code of Conduct</i>	MOH.0001.0359.0001	16 December 2015
B.23.31	NSW Health, <i>PD2016_029 Corrupt Conduct – Reporting to the Independent Commission Against Corruption</i>	MOH.0001.0298.0001	15 July 2016

Exhibit No.	Description	SCOI Number	Document Date
B.23.32	NSW Health, <i>PD2022_038 Procurement Cards within NSW Health</i>	MOH.0001.0149.0001	2 September 2022
B.23.33	NSW Procurement Board, <i>PBD 2021-04 Approved Procurement Arrangements</i>	MOH.0001.0439.0001	23 November 2021
B.23.34	NSW Government, <i>ICT Service Scheme Rules</i>	MOH.0001.0333.0001	August 2023
B.23.35	NSW Ministry of Health, <i>Accounts & Audit Determination for Public Health Entities in NSW</i>	MOH.0001.0278.0001	9 March 2020
B.23.36	NSW Director-General, <i>Future Arrangements for Governance of NSW Health</i>	MOH.0001.0309.0001	2011
B.23.37	Delegation of Functions of the HealthShare Board	MOH.0001.0308.0001	29 November 2012
B.23.38	HealthShare, <i>Strategic Plan 2020-2024</i>	MOH.0001.0328.0001	13 October 2020
B.23.39	Order pursuant to s 126G of the <i>Health Services Act 1997</i>	MOH.0001.0404.0001	10 November 2008
B.23.40	NSW Health, <i>Standing Offer Agreement</i>	MOH.0001.0367.0001	13 December 2022
B.23.41	NSW Small Business Commissioner, <i>Faster Payment Terms Policy</i>	MOH.0001.0373.0001	31 December 2019
B.23.42	NSW Government, <i>TPP16-05 NSW Government Commissioning and Contestability Policy</i>	MOH.0001.0352.0001	November 2016
B.23.43	NSW Health, <i>PD2022_044 Asset Management</i>	MOH.0001.0150.0001	19 September 2022
B.23.44	NSW Government, <i>TPP18-06 NSW Government Business Case Guidelines</i>	MOH.0001.0351.0001	August 2018

Exhibit No.	Description	SCOI Number	Document Date
B.23.45	NSW Treasury, <i>TPG23-08 NSW Government Guide to Cost Benefit Analysis</i>	MOH.0001.0325.0001	February 2023
B.23.46	NSW Health, <i>PD2019_012 NSW Health Uniforms Policy</i>	MOH.0001.0369.0001	22 March 2019
B.23.47	NSW Ministry of Health, <i>Future of Work – Understanding the Impacts of Technology on Shared Services</i>	MOH.0001.0323.0001	May 2020
B.23.48	ACI, <i>Determination of Functions</i>	MOH.0001.0345.0001	21 August 2023
B.23.49	ACI, <i>Performance Agreement 2023-2024</i>	MOH.0001.0284.0001	31 October 2023
B.23.50	ACI, <i>Strategy 2023-2026</i>	MOH.0001.0350.0001	2023
B.23.51	NSW Ministry of Health, <i>NSW Health and Medical Research Strategic Review</i>	MOH.0001.0358.0001	2012
B.23.52	NSW Health, <i>Strategic Outcome 5 Steering Committee Terms of Reference</i>	MOH.0001.0422.0001	17 February 2023
B.23.53	NSW Health, <i>Future Health Measurement and Intelligence Council Terms of Reference</i>	MOH.0001.0319.0001	February 2023
B.23.54	NSW Health, <i>NSW Health System Advisory Council Terms of Reference</i>	MOH.0001.0368.0001	9 March 2023
B.23.55	eHealth Financial Statement	MOH.0001.0441.0001	30 June 2023
B.23.56	ACI, <i>Strategic Plan 2019-2022</i>	MOH.0001.0281.0001	2019
B.23.57	NSW Health, <i>PD2022_047 NSW Health Policies and Other Policy Documents</i>	MOH.0001.0364.0001	4 October 2022
B.23.58	ACI, <i>Implementation Guide: Putting a Model into Practice</i>	MOH.0001.0348.0001	Undated
B.23.59	<i>Intentionally left blank</i>		

Exhibit No.	Description	SCOI Number	Document Date
B.23.60	ACI, <i>Clinical Genomics Model of Care</i>	MOH.0001.0346.0001	Undated
B.23.61	NSW Health, <i>PD2023_039 The Use of the Emergency Care Assessment and Treatment (ECAT) Protocols</i>	MOH.0001.0430.0001	24 November 2023
B.23.62	ACI, <i>Emergency Care Assessment and Treatment Program Evaluation Plan Overview</i>	MOH.0001.0347.0001	November 2023
B.23.63	Critical Intelligence Unit, <i>In Brief Alternate Models of Providing Health Care</i>	MOH.0001.0287.0001	15 August 2023
B.23.64	ACI, <i>Clinical Practice Guide Value-Based Surgery</i>	MOH.0001.0282.0001	November 2023
B.23.65	<i>Intentionally left blank</i>		
B.23.66	NSW Health, <i>eHealth Strategy for NSW Health 2016-2026</i>	MOH.0001.0254.0001	Undated
B.23.67	NSW Health, <i>Virtual Care Strategy 2021-2026</i>	MOH.0001.0371.0001	February 2022
B.23.68	NSW Health, <i>GL2022_012 New Health Technologies and Specialised Services Framework</i>	MOH.0001.0343.0001	28 October 2022
B.23.69	NSW Health, <i>PD2023_017 Research Agreements in NSW Health Organisations</i>	MOH.0001.0403.0001	31 July 2023
B.23.70	NSW Health, <i>PD2007_035 Human Research Ethics Committee: Standards for Scientific Review of Clinical Trials</i>	MOH.0001.0331.0001	22 May 2007
B.23.71	NSW Treasury, <i>TPG22-22 Policy and Guidelines: Evaluation</i>	MOH.0001.0374.0001	February 2023

Exhibit No.	Description	SCOI Number	Document Date
B.23.72	Ward et al, 'Development of a novel and more holistic approach for assessing impact in health and medical research: the Research Impact Assessment Framework'	MOH.0001.0431.0001	11 September 2023
B.23.73	<i>Intentionally left blank</i>		
B.23.74	ACI, <i>Understanding the Use of Health Economics</i>	MOH.0001.0349.0001	May 2014
B.23.75	ACI, <i>The PRMs HOPE program process evaluation. Summarised report findings</i>	MOH.0001.0275.0001	October 2023
B.23.76	CEC, Determination of Functions of Statutory Health Corporation	MOH.0001.0293.0001	13 July 2012
B.23.77	CEC, <i>Performance Agreement 2023-2024</i>	MOH.0001.0294.0001	31 October 2023
B.23.78	NSW Government, <i>PD2022_056 Approval Process for Medicines and Their Use</i>	MOH.0001.0040.0001	2 December 2022
B.23.79	NSW Government, <i>PD2022_032 Medication Handling</i>	MOH.0001.0342.0001	11 August 2022
B.23.80	NSW Government, <i>buy.nsw ICT Purchasing Framework</i>	MOH.0001.0332.0001	1 September 2021
B.23.81	Instrument of Establishment of the NSW Health Pathology Division	MOH.0001.0380.0001	31 May 2012
B.23.82	Instrument of Constitution of the NSW Health Pathology Board	MOH.0001.0377.0001	8 October 2018
B.23.83	NSW Health Pathology, <i>NSWHP_CG_001 NSW Health Pathology – Delegations Manual</i>	MOH.0001.0361.0001	June 2023
B.23.84	NSW Government, <i>IB2020_014 Application of Policies for NSW Health Agencies</i>	MOH.0001.0036.0001	20 April 2020
B.23.85	NSW Health Pathology, <i>Policy Framework</i>	MOH.0001.0381.0001	3 March 2020

Exhibit No.	Description	SCOI Number	Document Date
B.23.86	Order pursuant to s 126G of the <i>Health Services Act 1997</i>	MOH.0001.0383.0001	13 June 2019
B.23.87	NSW Health Pathology, <i>Generic 2023-2024 Customer Charter</i>	MOH.0001.0379.0001	Undated
B.23.88	NSW Health, <i>PD2017_002 Staff Specialists Rights of Private Practice Arrangements</i>	MOH.0001.0419.0001	13 January 2017
B.23.89	NSW Health, <i>PD2010_048 Pathology Services provided to Private In-patients in Public Hospitals Policy Directive</i>	MOH.0001.0388.0001	7 July 2010
B.23.90	NSW Government, <i>PD2021_020 Infrastructure Charges for Visiting Medical Officers and Salaried Medical Practitioners Policy Directive</i>	MOH.0001.0335.0001	6 July 2021
B.23.91	NSW Health Pathology, <i>NSWHP_PR_047 Emergency Procurements Procedure</i>	MOH.0001.0378.0001	21 September 2023
B.23.92	NSW Health Pathology, <i>Statement of Service 2023-2024</i>	MOH.0001.0376.0001	10 November 2023
B.23.93	NSW Health Pathology, <i>Strategic Plan Towards 2025</i>	MOH.0001.0385.0001	Undated
B.23.94	NSW Health Pathology, <i>Clinical Services Plan 2019-2025</i>	MOH.0001.0384.0001	2021
B.23.95	NSW Procurement Board, <i>PD2019-05 Enforceable Procurement Provisions</i>	MOH.0001.0121.0001	16 September 2019
B.23.96	NSW Department of Premier and Cabinet, <i>C2017-015 Unsolicited Proposals Policy</i>	MOH.0001.0428.0001	22 December 2017
B.23.97	NSW Government, <i>Unsolicited Proposals Guide for Submission and Assessment</i>	MOH.0001.0427.0001	May 2022

Exhibit No.	Description	SCOI Number	Document Date
B.23.98	NSW Treasury, <i>TPG23-08 NSW Government Guide to Cost Benefit Analysis</i>	MOH.0001.0325.0001	February 2023
B.23.99	NSW Procurement Board, <i>PBD 2021-02 Mandated Use of ICT Purchasing Framework</i>	MOH.0001.0341.0001	1 July 2021
B.23.100	NSW Ministry of Health, <i>Financial Requirements and Conditions of Subsidy (Government Grants) for the Year Ending 30 June 2023</i>	MOH.0001.0318.0001	
B.23.101	NSW Government, <i>PD2023_030 NSW Health Motor Vehicle Procurement and Use</i>	MOH.0001.0370.0001	12 October 2023
B.23.102	NSW Health, <i>PD2008_013 Assets – Valuation of Physical Non-Current Assets at Fair Value</i>	MOH.0001.0292.0001	18 February 2008
B.23.103	Illawarra Shoalhaven LHD, <i>Fraud and Corruption Control Framework</i>	MOH.0001.0338.0001	29 June 2021
B.23.104	NSW Health, <i>PD2022_027 Software Asset Management</i>	MOH.0001.0418.0001	14 July 2022
B.23.105	NSW Government, <i>PD2021_043 NSW Health Foundation Information and Communication Technology (ICT) Services and Platforms</i>	MOH.0001.0210.0001	25 October 2021
B.23.106	Illawarra Shoalhaven LHD, <i>ISLHD_OPS_PD_22 Motor Vehicle Policy</i>	MOH.0001.0339.0001	July 2020
B.23.107	NSW Health, <i>PD2006_008 Prostheses – Surgically Implanted – Fees Chargeable by Public Health Organisations</i>	MOH.0001.0401.0001	30 January 2006
B.23.108	NSW Health, <i>PD2019_013 Administration of NSW Health Grant Funding for Non-Government Organisations</i>	MOH.0001.0285.0001	27 March 2019

Exhibit No.	Description	SCOI Number	Document Date
B.23.109	Illawarra Shoalhaven LHD, <i>ISLHD_CORP_PD_11 Delegations Framework</i>	MOH.0001.0337.0001	February 2021
B.23.110	Illawarra Shoalhaven LHD, <i>ISLHD_CORP_PD_43 Purchasing Card (PCard) Policy</i>	MOH.0001.0340.0001	
B.23.111	Infrastructure NSW, <i>Strategic Asset Management Program – Draft</i>	MOH.0001.0421.0001	
B.23.112	Infrastructure NSW, <i>Asset Management Program – Draft</i>	MOH.0001.0291.0001	
B.23.113	Illawarra Shoalhaven LHD, ISLHD CORP PD 10 <i>Management of Conflicts of Interest and Gifts and Benefits</i>	MOH.0001.0336.0001	June 2023
B.23.114	Sydney LHD, <i>Delegations Manual</i>	MOH.0001.0412.0001	June 2021
B.23.115	NSW Health, <i>Aboriginal Procurement and Participation Strategy</i>	MOH.0001.0276.0001	March 2022
B.23.116	Sydney LHD, <i>Service Agreement 2023-2024</i>	MOH.0001.0411.0001	8 November 2023
B.23.117	Sydney LHD, <i>2022-2023 Annual Financial Statements</i>	MOH.0001.0410.0001	Undated
B.23.118	NSW Health, <i>PD2023_026 Public Interest Disclosures</i>	MOH.0001.0151.0001	3 October 2023
B.23.119	NSW Health, <i>PD2018_031 Managing Misconduct</i>	MOH.0001.0391.0001	7 September 2018
B.23.120	Western NSW LHD, <i>Corporate Governance Attestation Statement</i>	MOH.0001.0432.0001	6 July 2022
B.23.121	South Western Sydney Local Health District, <i>Procurement Team Structure</i>	MOH.0001.0399.0001	Undated

Exhibit No.	Description	SCOI Number	Document Date
B.23.122	South Western Sydney LHD, <i>SWSLHD Strategic Procurement Advisory Board Terms of Reference</i>	MOH.0001.0423.0001	October 2022
B.23.123	NSW Government, <i>ICT Digital Assurance Framework Version 0.2 Draft</i>	MOH.0001.0357.0001	June 2020
B.23.124	eHealth Determination of Functions	MOH.0001.0312.0001	2 June 2023
B.23.125	NSW Treasury, <i>SCM0005 Scheme Rules Performance and Management Services Prequalification Scheme</i>	MOH.0001.0387.0001	
B.23.126	NSW Treasury, <i>Economic Data Briefing: Global Supply Chains</i>	MOH.0001.0375.0001	29 March 2022
B.23.127	<i>Intentionally left blank</i>		
B.23.128	NSW Treasury, <i>TPP21-02 Use Management of NSW Government Purchasing Cards</i>	MOH.0001.0426.0001	February 2021
B.23.129	HealthShare Statement of Service 2023-2024	MOH.9999.0010.0001	9 February 2024
B.23.130	Supplier Segmentation Framework (extract from Exhibit 14, Procurement Procedures (Goods & Services), Version 1.0)	MOH.0001.0442.0001	2018
B.23.131	<i>Intentionally left blank</i>		
B.23.132	Master Catalogue Solution Outline	MOH.0001.0443.0001	Undated
B.23.133	DeliverEASE Outline	MOH.0001.0016.0001	Undated
B.23.134	SmartChain Outline	MOH.0001.0017.0001	Undated
B.23.135	Evaluation of the SASH Home Modifications Program by EnableNSW	MOH.0001.0405.0001	Undated
B.23.136	Project Chef Outline	MOH.0001.0005.0001	Undated

Exhibit No.	Description	SCOI Number	Document Date
B.23.137	Task Allocation System Outline	MOH.0001.0010.0001_R	Undated
B.23.138	<i>Intentionally left blank</i>		
B.23.139	<i>Intentionally left blank</i>		
B.23.140	<i>Intentionally left blank</i>		
B.23.141	NSW Health Pathology, <i>Investment Decision Document</i>	MOH.0001.0444.0001	undated
B.23.142	<i>Intentionally left blank</i>		
B.23.143	Premier's Memorandum 2012-08, <i>Use of Biofuels</i>	MOH.0001.0429.0001	
B.23.144	NSW Health, <i>GL2023_023 NSW Health Fleet Management Guideline</i>	MOH.0001.0445.0001	12 October 2023
B.23.145	Illawarra Shoalhaven LHD, <i>Purchasing Manual</i>	MOH.0001.0446.0001	
B.23.146	Illawarra Shoalhaven LHD, <i>Purchasing Matrix</i>	MOH.0001.0447.0001	
B.23.147	Illawarra Shoalhaven LHD, <i>Sourcing & Contracts Framework</i>	MOH.0001.0448.0001	
B.23.148	Illawarra Shoalhaven LHD, example procurement data dashboard	MOH.0001.0449.0001	
B.23.149	Ernst & Young, <i>Procurement and Supply Chain team structure functional review</i>	MOH.0001.0033.0001	2018
B.23.150	<i>Intentionally left blank</i>		
B.23.151	Sydney LHD, <i>Major Procurement, Assets and Imaging Steering Committee Terms of Reference</i>	MOH.0001.0414.0001	Undated
B.23.152	Sydney LHD, <i>Director of Strategic Health Sourcing Statement of Duties</i>	MOH.0001.0420.0001	Undated

Exhibit No.	Description	SCOI Number	Document Date
B.23.153	Sydney LHD, <i>Contract Implementation Steering Committee Terms of Reference</i>	MOH.0001.0425.0001	May 2022
B.23.154	Sydney LHD, <i>Global Purchasing Agreements – Local (GPALS) Approval Process</i>	MOH.0001.0413.0001	Undated
B.23.155	Memorandum from the Chief Procurement Officer regarding Small and Medium Enterprise and Regional Procurement Policy Update	MOH.0001.0451.0001	13 December 2023
B.23.156	Western NSW LHD, Executive Group Structure	MOH.0001.0264.0001	Undated
B.23.157	<i>Intentionally left blank</i>		
B.23.158	NSW Health, Policy Directive PD2022_022 <i>Internal Audit</i>	MOH.0001.0265.0001	1 July 2022
B.23.159	Global Internal Audit Standards	MOH.0001.0266.0001	9 January 2024
B.23.160	Western NSW LHD, <i>Service Agreement with NSW Health</i>	MOH.0001.0267.0001	1 July 2023 – 30 June 2024
B.23.161	South Western Sydney LHD, <i>Delegations Manual</i>	MOH.0001.0268.0001	Undated
B.23.162	South Western Sydney LHD, <i>Strategic Plan 2022-2027</i>	MOH.0001.0269.0001	Undated
B.23.163	South Western Sydney LHD, <i>SWSLHD Major Procurement Requirements and Guidelines: Tenders, Expressions of Interest, Contracts and State Contract Equipment Purchases</i>	MOH.0001.0270.0001	May 2017
B.23.164	South Western Sydney Local Health District, <i>SWSLHD Nil Stock Escalation Process</i>	MOH.0001.0271.0001	Undated
B.23.165	NSW Health, PD2022-023 <i>Enterprise-wide Risk Management</i>	MOH.0001.0272.0001	1 July 2022

Exhibit No.	Description	SCOI Number	Document Date
B.23.166	Department of Communities and Justice, <i>NSW Government Legal Services Panel</i>	MOH.0001.0354.0001	15 December 2023
B.23.167	ACI, <i>Understanding the process to develop a Model of Care, An ACI Framework</i>	MOH.0001.0283.0001	May 2013
B.23.168	Sutherland, Kim and Adjunct Prof Jean-Frédéric Levesque, 'Unwarranted clinical variation in health care: Definitions and proposal of an analytic framework' (2020) 26 <i>Journal of Evaluation in Clinical Practice</i> 687	MOH.0001.0273.0001	April 2019
B.23.169	<i>Intentionally left blank</i>		
B.23.170	NSW Health, <i>PD2021-020 Infrastructure Charges for Visiting Medical Officers and Salaried Medical Practitioners</i>	MOH.0001.0335.0001	6 July 2021
B.23.171	NSW Health, <i>PD2017_005 Accreditation of Pathology Laboratories in NSW Health</i>	MOH.0001.0390.0001	15 May 2017
B.23.172	Order pursuant to s 126G of the <i>Health Services Act 1997</i>	MOH.0001.0383.0001	13 June 2019
B.23.173	Instrument of Establishment of the NSW Health Pathology Division	MOH.0001.0382.0001	6 June 2019
B.23.174	Procurement Board Direction <i>PBD23-03 Procurement opportunities for Small (and medium) businesses</i>	MOH.0001.0452.0001	7 December 2023
B.23.175	<i>Intentionally left blank</i>		
B.23.176	HealthShare, <i>Shared Service Evolution Program Comprehensive Expenditure Review</i>	MOH.0001.0015.0001	27 November 2023
B.23.177	NSW Health, <i>Contract Networking Group Terms of Reference</i>	MOH.0001.0296.0001	Undated

Exhibit No.	Description	SCOI Number	Document Date
B.23.178	KPMG, <i>Future of Work – Understanding the Impacts of Technology on Shared Services</i>	MOH.0001.0322.0001	May 2020
B.23.179	Southern NSW LHD, <i>Southern NSW LHD Procurement Guide</i>	MOH.0001.0457.0001	September 2023
B.23.180	Southern NSW LHD, <i>Delegations of Authority Manual</i>	MOH.0001.0453.0001	28 November 2023
B.23.181	Southern NSW LHD, <i>Service Agreement 2023-2024</i>	MOH.0001.0456.0001	26 October 2023
B.24	CEC, <i>Determination of Functions</i>	SCI.0003.0001.0385	13 July 2012
B.25	eHealth NSW 2013 Blueprint	SCI.0003.0001.0094	December 2013
B.26	HETI, <i>Determination of Functions</i>	SCI.0001.0060.0001	13 September 2017
B.27	BHI, <i>Determination of Functions</i>	SCI.0001.0063.0001	27 June 2018
B.28	NSW Auditor-General, <i>Performance Audit – Ensuring Contract Management Capability in Government – HealthShare</i>	SCI.0003.0001.0214	31 October 2019
B.29	NSW Auditor-General, <i>Financial Audit – Heath 2020</i>	SCI.0003.0001.0255	10 December 2020
B.30	NSW Auditor-General, <i>Financial Audit – Health 2021</i>	SCI.0003.0001.0302	15 December 2021
B.31	HealthShare, <i>Statement of Service 2022-2023</i>	MOH.0001.0330.0001	10 August 2022
B.32	NSW Auditor-General, <i>Financial Audit – Health 2022</i>	SCI.0003.0001.0341	7 December 2022
B.33	<i>NSW Regional Health Strategic Plan 2022-2032 Priority Framework</i>	SCI.0001.0058.0001	21 February 2023
B.34	ACI, <i>Determination of Functions</i>	SCI.0001.0061.0001	21 August 2023
B.35	Health Infrastructure, <i>Statement of Service 2023-2024</i>	SCI.0003.0001.0386	31 October 2023

Exhibit No.	Description	SCOI Number	Document Date
B.36	NSW Health, <i>Annual Report 2022-2023</i>	SCI.0001.0059.0001	November 2023
B.37	NSW Auditor-General, <i>Financial Audit – Health 2023</i>	SCI.0003.0001.0404	19 December 2023
B.38	NSW Health Pathology, <i>2023-2025 Strategic Plan</i>	SCI.0003.0001.0439	Undated
B.39	Statement of Nicholas Howson, Registered Nurse	SCI.0003.0006.0001	16 February 2024
B.40	Annexure A to Statement of Nicholas Howson – Photo of Arista alarm	SCI.0003.0007.0001	Undated
B.41	Annexure B to Statement of Nicholas Howson – Email from Nicholas Howson	SCI.0003.0008.0001	24 February 2023
B.42	Annexure C to Statement of Nicholas Howson – Email from Janine van Bruinessen	SCI.0003.0009.0001_R	24 February 2023
B.43	Annexure D to Statement of Nicholas Howson – Email from Eliza Wright	SCI.0003.0010.0001_R	4 February 2024
B.44	Annexure E to Statement of Nicholas Howson – Email from Eliza Wright	SCI.0003.0011.0001_R	18 March 2021
B.45	Annexure F to Statement of Nicholas Howson – ims+ Incident	SCI.0003.0012.0001	25 February 2022
B.46	Annexure G to Statement of Nicholas Howson – Email from Mark Murphy	SCI.0003.0013.0001_R	22 February 2023
B.47	Annexure H to Statement of Nicholas Howson – Email from Nick Howson	SCI.0003.0014.0001_R	18 November 2022
B.48	Annexure I to Statement of Nicholas Howson – Email from Neethu Maria Babu	SCI.0003.0015.0001_R	21 November 2022

Exhibit No.	Description	SCOI Number	Document Date
B.49	Annexure J to Statement of Nicholas Howson – ims+ Incident	SCI.0003.0016.0001_R	1 November 2022
B.50	Annexure K to Statement of Nicholas Howson – Letter from Cumberland Branch of NSWNMA to Wade Norrie	SCI.0003.0017.0001_R	19 December 2022
B.51	Annexure L to Statement of Nicholas Howson – ims+ Incident	SCI.0003.0018.0001	14 February 2024
B.52	The Honourable Peter Anderson AM, <i>Improvements to Security in Hospitals – Final Report 2020</i>	SCI.0003.0019.0001	2020
B.53	NSW Health, <i>Protecting People and Property</i>	SCI.0003.0020.0001	February 2022
B.54	2022 eHealth NSW Customer Survey – Final Detailed Report	MOH.0001.0244.0001	16 February 2023
B.55	NSW Health ICT Experience Survey 2019 – Detailed Report	MOH.9999.0011.0001	Undated
B.56	Customer Value Survey 2020 – HealthShare NSW – Topline Report	MOH.9999.0012.0001	Undated
B.57	HealthShare NSW – Partner Experience Survey – Full Report	MOH.9999.0013.0001	Undated
B.58	HealthShare NSW Service Lines Overview	MOH.9999.0014.0001	Undated
B.59	NSW Health – Leading Better Value Care	SCI.0003.0021.0001	Undated
B.60	Employment and Financial Shared Services Evolution – Response to Review	MOH.0001.0014.0001	Undated
B.61	NSW Health, <i>Commissioning for Better Value Strategy 2021-2025</i>	MOH.0001.0198.0001	10 January 2023 revision
B.62	<i>Commissioning for Better Value Strategy at a Glance</i>	MOH.0001.0200.0001	Undated

Exhibit No.	Description	SCOI Number	Document Date
B.63	<i>Time for Care – Relieving the administrative burden from frontline clinicians in NSW Health</i>	MOH.0001.0209.0001	17 August 2023
B.64	<i>NSW Health Procurement (Goods and Services) Policy</i>	MOH.0001.0134.0001	4 October 2023
B.65	<i>HealthSupply, NSW Health Procurement Reform</i>	MOH.0001.0018.0001	24 November 2023
B.66	<i>HealthSupply, Warehousing and Distribution Reform – Project Overview</i>	MOH.0001.0020.0001	January 2024
B.67	<i>NSW Health, Warehousing and Logistics Review – Executive Summary</i>	MOH.0001.0021.0001	12 December 2022
B.68	<i>HealthShare, Employment and Financial Shared Services Review</i>	MOH.0001.0012.0001	April 2023
B.69	<i>Illawarra Shoalhaven LHD Board Delegations – Delegation Manual – Part 2</i>	MOH.9999.0015.0001	15 March 2021
B.70	<i>Illawarra Shoalhaven LHD Delegations Manual – Delegation Manual Part 1 – v10</i>	MOH.9999.0016.0001	10 August 2023
B.71	<i>eHealth NSW, Privacy and Security Assessment Framework Customer Guide</i>	MOH.9999.0017.0001	23 March 2023

A.20: Tender Bundle C – Murrumbidgee LHD Hearings (March 2024)

Exhibit No.	Description	SCOI Number	Document Date
C.1	<i>Murrumbidgee LHD, Quality and Safety Account</i>	SCI.0004.0034.0001	November 2023
C.2	<i>Intentionally left blank</i>		
C.3	<i>Murrumbidgee LHD, Corporate Governance Attestation Statement 2022-2023</i>	SCI.0004.0036.0001	27 September 2023

Exhibit No.	Description	SCOI Number	Document Date
C.4	Murrumbidgee LHD, <i>Budget Allocation Summary 2023-2024</i>	SCI.0004.0037.0001	September 2023
C.5	Sample of Murrumbidgee LHD Facility Budget Allocation 2023-2024	SCI.0004.0012.0001 SCI.0004.0023.0001 SCI.0004.0029.0001 SCI.0004.0002.0001 SCI.0004.0016.0001 SCI.0004.0022.0001 SCI.0004.0025.0001	
C.6	Murrumbidgee LHD, Audited Financial Statements 2022-2023	SCI.0004.0038.0001	3 October 2023
C.7	Murrumbidgee LHD, <i>Research Framework 2022-2027</i>	SCI.0004.0039.0001	April 2022
C.8	<i>Intentionally left blank</i>		
C.9	Murrumbidgee LHD, <i>Patient Safety First: Quality Health Care Framework 2017-2021</i>	SCI.0004.0041.0001	February 2018
C.10	Murrumbidgee Population and Health Summary	SCI.0004.0042.0001	October 2023
C.11	Murrumbidgee Aboriginal Health Profile	SCI.0004.0043.0001	December 2020
C.12	Murrumbidgee Aboriginal Health Indicators Summary	SCI.0004.0044.0001	December 2020
C.13	Murrumbidgee LHD, <i>Health Atlas 2019</i>	SCI.0004.0045.0001	March 2019
C.14	Murrumbidgee LHD, <i>Areas of Disadvantage – ABS Socioeconomic Indexes 2021</i>	SCI.0004.0046.0001	April 2023
C.15	Murrumbidgee LHD, <i>Lifestyle Risk Factors Trend</i>	SCI.0004.0047.0001	17 October 2023
C.16	Murrumbidgee LHD Board Commitment – Aboriginal and Torres Strait Islander Health	SCI.0004.0048.0001	Undated

Exhibit No.	Description	SCOI Number	Document Date
C.17	Murrumbidgee LHD Board Commitment – Environmental Sustainability	SCI.0004.0049.0001	April 2021
C.18	Concession Card Holders Murrumbidgee LHD by LGA	SCI.0004.0050.0001	
C.19	Murrumbidgee LHD, <i>Income Support by LGA</i>	SCI.0004.0051.0001	April 2022
C.20	Sample of Murrumbidgee LHD Aboriginal Population by LGA	SCI.0004.0052.0001 SCI.0004.0064.0001 SCI.0004.0071.0001 SCI.0004.0066.0001 SCI.0004.0068.0001	
C.21	Sample of Murrumbidgee LHD Population Projections by LGA	SCI.0004.0087.0001 SCI.0004.0093.0001 SCI.0004.0088.0001 SCI.0004.0090.0001	June 2022
C.22.1	Murrumbidgee LHD Cultural Diversity Dashboard Visuals – Berrigan LGA	SCI.0004.0109.0001	
C.22.2	Murrumbidgee LHD Cultural Diversity Dashboard Visuals – Coolamon LGA	SCI.0004.0142.0001	
C.22.3	Murrumbidgee LHD Cultural Diversity Dashboard Visuals – Snowy Valleys LGA	SCI.0004.0110.0001	
C.22.4	Murrumbidgee LHD Cultural Diversity Dashboard Visuals – Wagga Wagga LGA	SCI.0004.0112.0001	
C.22.5	Murrumbidgee LHD Cultural Diversity Dashboard Tables – Berrigan LGA	SCI.0004.0114.0001	
C.22.6	Murrumbidgee LHD Cultural Diversity Dashboard Tables – Coolamon LGA	SCI.0004.0117.0001	

Exhibit No.	Description	SCOI Number	Document Date
C.22.7	Murrumbidgee LHD Cultural Diversity Dashboard Tables – Snowy Valleys LGA	SCI.0004.0134.0001	
C.22.8	Murrumbidgee LHD Cultural Diversity Dashboard Tables – Wagga Wagga LGA	SCI.0004.0136.0001	
C.22.9	Murrumbidgee LHD Cultural Diversity – Language Filter – Not Stated	SCI.0004.0138.0001	
C.22.10	Murrumbidgee LHD Cultural Diversity – Language Filter – Other Language and Speak English – not well or at all	SCI.0004.0139.0001	
C.22.11	Murrumbidgee LHD Cultural Diversity – Language Filter – Other Language and Speak English – well or very well	SCI.0004.0140.0001	
C.22.12	Murrumbidgee LHD Cultural Diversity – Language Filter – Not Stated – Both Language	SCI.0004.0141.0001	
C.22.13	Murrumbidgee LHD Cultural Diversity – Language Filter – English Only	SCI.0004.0143.0001	
C.22.14	Murrumbidgee LHD Cultural Diversity – Language Codes	SCI.0004.0144.0001	
C.22.15	Murrumbidgee LHD Cultural Diversity – Public Health Information Development Unit – Birthplaces	SCI.0004.0145.0001	
C.22.16	Murrumbidgee LHD Cultural Diversity – Public Health Information Development Unit – Migrants	SCI.0004.0146.0001	
C.23.1	Murrumbidgee LHD Deaths Dashboard 2015-2019 – Background	SCI.0004.0151.0001	

Exhibit No.	Description	SCOI Number	Document Date
C.23.2	Murrumbidgee LHD Deaths Dashboard 2015-2019 – Main causes by age group	SCI.0004.0154.0001	
C.23.3	Murrumbidgee LHD Deaths Dashboard 2015-2019 – No 1 cause by age	SCI.0004.0155.0001	
C.23.4	Murrumbidgee LHD Deaths Dashboard 2015-2019 – Leading 5 – 0-74 years	SCI.0004.0156.0001	
C.23.5	Murrumbidgee LHD Deaths Dashboard 2015-2019 – IHD	SCI.0004.0157.0001	
C.23.6	Murrumbidgee LHD Deaths Dashboard 2015-2019 – Lung Cancer	SCI.0004.0158.0001	
C.23.7	Murrumbidgee LHD Deaths Dashboard 2015-2019 – Suicide	SCI.0004.0159.0001	
C.23.8	Murrumbidgee LHD Deaths Dashboard 2015-2019 – COPD	SCI.0004.0160.0001	
C.23.9	Murrumbidgee LHD Deaths Dashboard 2015-2019 – Colorectal Cancer	SCI.0004.0161.0001	
C.23.10	Murrumbidgee LHD Deaths Dashboard 2015-2019 – Leading Cause by LGA	SCI.0004.0152.0001	
C.23.11	Murrumbidgee LHD Deaths Dashboard 2015-2019 – Aboriginal Population	SCI.0004.0153.0001	
C.24	Living Well Your Way, Collaborative Commissioning Care Pathway Design	SCI.0004.0162.0001	23 November 2021
C.25	NSW Health, Rural Doctors' Settlement Package Clarifications Reference Guide	SCI.0004.0163.0001	21 June 2023

Exhibit No.	Description	SCOI Number	Document Date
C.26	NSW Health, Policy Directive: Rural Health Workforce Incentive Scheme	SCI.0004.0164.0001	4 July 2023
C.27	DOHAC, <i>Workforce Incentive Program – Doctor Stream – Guidelines</i>	SCI.0004.0165.0001	1 January 2024
C.28	DOHAC, <i>Fact Sheet – Changes to the Workforce Incentive Program – Doctor Stream</i>	SCI.0004.0166.0001	September 2023
C.29	NSW Health, Regional Health Strategic Plan 2022-2032 Priority Framework	SCI.0004.0168.0001	February 2023
C.30	CV of Dr Rachel Christmas	RDA.0001.0001.0001_R	March 2024
C.31.1	Documents provided by Murrumbidgee PHN	MPH.0001.0001.0001	
C.31.2	CV of Narelle Mills	MPH.0001.0002.0001	
C.31.3	CV of Melissa Neal	MPH.0001.0003.0001	
C.32.1	CV of Dr Nicholas Stevenson	DNS.0001.0001.0001_R	February 2024
C.32.2	Appendix A – Journal References re Rural Workforce	DNS.0001.0002.0001	
C.33.1	Statement of Jill Ludford PSM, Chief Executive, Murrumbidgee LHD	MLH.0001.0016.0001	12 March 2024
C.33.2	Exhibit A to Statement of Jill Ludford PSM – CV of Jill Ludford	MLH.0001.0001.0001	2024
C.33.3	Exhibit B to Statement of Jill Ludford – NSW Aboriginal Health Plan, 2013-2023	MLH.0001.0002.0001	
C.33.4	Exhibit C to Statement of Jill Ludford – Murrumbidgee LHD Service Agreement 2023-2024	MLH.0001.0003.0001	1 July 2023 to 30 June 2024
C.33.5	Exhibit D to Statement of Jill Ludford – Murrumbidgee LHD Strategic Plan 2021 to 2026	MLH.0001.0004.0001	2021

Exhibit No.	Description	SCOI Number	Document Date
C.33.6	Exhibit E to Statement of Jill Ludford – Murrumbidgee LHD Clinical Governance Framework 2023-2027	MLH.0001.0005.0001	2023
C.33.7	Exhibit F to Statement of Jill Ludford – Model By-Laws	MLH.0001.0006.0001	2021
C.33.8	Exhibit G to Statement of Jill Ludford – Murrumbidgee LHD Board Governance Charter	MLH.0001.0007.0001	October 2023
C.33.9	Exhibit H to Statement of Jill Ludford – Murrumbidgee LHD and Southern LHD Risk Appetite Framework	MLH.0001.0008.0001	Undated
C.33.10	Exhibit I to Statement of Jill Ludford – Murrumbidgee LHD Risk Escalation Framework	MLH.0001.0009.0001	2023
C.33.11	Exhibit J to Statement of Jill Ludford – Murrumbidgee LHD Community Engagement Strategy 2024-2027	MLH.0001.0010.0001	2024
C.33.12	Exhibit K to Statement of Jill Ludford – Local Health Advisory Committee – Terms of Reference	MLH.0001.0011.0001	April 2022
C.33.13	Exhibit L to Statement of Jill Ludford – Murrumbidgee LHD Map	MLH.0001.0012.0001	Undated
C.33.14	Exhibit M to Statement of Jill Ludford – Murrumbidgee LHD and MPHNS Collaboration Agreement 2022-2025	MLH.0001.0013.0001	2022
C.33.15	Exhibit N to Statement of Jill Ludford – Joint Statement NSW Health and PHNs NSW	MLH.0001.0014.0001	September 2021
C.33.16	Exhibit O to Statement of Jill Ludford – Murrumbidgee LHD Procurement Guide	MLH.0001.0015.0001	May 2023
C.33.17	Murrumbidgee LHD Travelling Times	MLH.0001.0017.0001	Undated

Exhibit No.	Description	SCOI Number	Document Date
C.34.1	Attachment 1.1 – Coolamon Shire Council Local Strategic Planning Statement 2019-2039	CSC.0001.0001.0001	2019
C.34.2	Attachment 1.2 – Coolamon Shire Council Settlement Strategy 2040	CSC.0001.0002.0001	November 2021
C.34.3	Attachment 2 – Allawah Lodge Proposal	CSC.0001.0003.0001	June 2018
C.34.4	Attachment 3 – Allawah Lodge Income Statement and Balance Sheet 2014-2024	CSC.0001.0004.0001	2024
C.34.5	Attachment 4 – Letter to LGNSW re Advocacy for Councils	CSC.0001.0005.0001	21 April 2020
C.34.6	Attachment 5 – Allawah Lodge Delivery Program and Financial Plan	CSC.0001.0006.0001	2023
C.34.7	CV of Tony Donoghue	CSC.0001.0007.0001_R	2024
C.34.8	CV of Clr David McCann OAM	CSC.0001.0008.0001_R	2024
C.35.1	CV of Prof Tara Mackenzie	UNS.0001.0001.0001	2024
C.35.2	UNSW Rural Clinical Campuses Health Workforce Student– Graduate Data	UNS.0001.0002.0001	February 2024

A.21: Tender Bundle D – Governance and Wastage Hearings (April 2024)

Exhibit No.	Description	SCOI Number	Document Date
D.1	NSW Health Consolidated Exhibit Bundle		
D.1.1	CV of Lee Gregory	MOH.9999.0778.0001	Undated
D.1.2	CV of Philip Minns	MOH.9999.0779.0001	Undated
D.1.3	CV of Sharon Smith	MOH.9999.0780.0001	Undated

Exhibit No.	Description	SCOI Number	Document Date
D.1.4	CV of Scott McLachlan	MOH.9999.0781.0001	Undated
D.1.5	CV of Matthew Daly	MOH.9999.0782.0001	Undated
D.1.6	CV of Mark Zacka	MOH.9999.0783.0001	Undated
D.1.7	CV of Trevor Danos AM	MOH.9999.0784.0001	Undated
D.1.8	CV of Jacqueline Ferguson	MOH.9999.0785.0001	Undated
D.1.9	[Reference is to document previously tendered and marked Exhibit A.54]	MOH.9999.0006.0001	
D.1.10	[Reference is to document previously tendered and marked Exhibit A.4]	MOH.9999.0004.0001	
D.1.11	CV of Luke Sloane	MOH.9999.0786.0001	Undated
D.1.12	CV of Adjunct Prof Michael Nicholl	MOH.9999.0787.0001	Undated
D.1.13	CV of A/Prof Anthony Schembri AM	MOH.9999.0788.0001	Undated
D.1.14	CV of Fiona Wilkinson	MOH.9999.0789.0001	Undated
D.1.15	CV of Bruno Zinghini	MOH.9999.0790.0001	Undated
D.1.16	CV of Amanda Bock	MOH.9999.0791.0001	Undated
D.1.17	CV of James Ross	MOH.9999.0792.0001	Undated
D.1.18	CV of Dr Michael Maley	MOH.9999.0793.0001	Undated
D.1.19	[Reference is to document previously tendered and marked Exhibit A.11]	SCI.0001.0007.0001	
D.1.20	Nepean Blue Mountains LHD, <i>Service Agreement 2023-2024</i>	MOH.9999.0794.0001	29 December 2022
D.1.21	[Reference is to document previously tendered and marked Exhibit A.12]	SCI.0001.0008.0001	

Exhibit No.	Description	SCOI Number	Document Date
D.1.22	ACSQHC, <i>National Safety and Quality Health Service Standards</i>	MOH.9999.0795.0001	May 2021
D.1.23	Nepean Blue Mountains LHD, <i>Safety and Quality Account 2023-2024</i>	MOH.9999.0796.0001	November 2023
D.1.24	NSW Health, <i>PD2024_002 Public Health Emergency Response and Preparedness</i>	MOH.9999.0797.0001	23 January 2024
D.1.25	NSW Health, <i>PD2024_005 Early Response to High Consequences Infectious Diseases</i>	MOH.9999.0798.0001	13 February 2024
D.1.26	Nepean Blue Mountains LHD, <i>Corporate Governance Attestation Statement 2022-2023</i>	MOH.9999.0799.0001	19 July 2023
D.1.27	Nepean Blue Mountains LHD, <i>New Governance Structure Implementation – Update for the Board</i>	MOH.9999.0800.0001	February 2023
D.1.28	[Reference is to document previously tendered and marked Exhibit A.56]	SCI.0001.0048.0001	30 June 2023
D.1.29	[Reference is to document previously tendered and marked Exhibit B.23.158]	MOH.0001.0265.0001	
D.1.30	[Reference is to document previously tendered and marked Exhibit B.23.165]	MOH.0001.0272.0001	
D.1.31	[Reference is to document previously tendered and marked Exhibit B.23.043]	MOH.0001.0150.0001	
D.1.32	Nepean Blue Mountains LHD, <i>Finance and Administrative Delegations</i>	MOH.9999.0801.0001	October 2023

Exhibit No.	Description	SCOI Number	Document Date
D.1.33	NSW Health, PD2005_608 <i>Patient Safety and Clinical Quality Program</i>	MOH.9999.0802.0001	26 July 2005
D.1.34	NSW Health, PD2020_047 <i>Incident Management</i>	MOH.9999.0803.0001	14 December 2020
D.1.35	NSW Health, PD2023_011 <i>Australian Health Services and Quality Accreditation Scheme in NSW Health Facilities</i>	MOH.9999.0804.0001	12 May 2023
D.1.36	Nepean Blue Mountains LHD, <i>Strategic Plan 2023-2028</i>	MOH.9999.0805.0001	Undated
D.1.37	Nepean Blue Mountains LHD, <i>Research Strategy and Implementation Plan 2022-2025</i>	MOH.9999.0806.0001	December 2022
D.1.38	Nepean Blue Mountains LHD, <i>Sustainability Plan 2019-2023</i>	MOH.9999.0807.0001	7 July 2020
D.1.39	[Reference is to document previously tendered and marked B.23.022]	MOH.0001.0324.0001	
D.1.40	Nepean Blue Mountains LHD, <i>Aboriginal Health Plan 2021-2026</i>	MOH.9999.0808.0001	Undated
D.1.41	[Reference is to document previously tendered and marked B.23.036]	MOH.0001.0309.0001	
D.1.42	NSW Health, PD2022_021 <i>Executive Performance Management</i>	MOH.9999.0809.0001	28 June 2022
D.1.43	[Reference is to document previously tendered and marked Exhibit A.14]	SCI.0001.0010.0001	
D.1.44	[Reference is to document previously tendered and marked Exhibit B.23.118]	MOH.0001.0151.0001	

Exhibit No.	Description	SCOI Number	Document Date
D.1.45	NSW Health, <i>PD2017_003 Significant Legal Matter and Management of Legal Services</i>	MOH.9999.0810.0001	2 February 2017
D.1.46	NSW Health, <i>PD2014_021 Prosecution Policy and Guidelines</i>	MOH.9999.0811.0001	1 July 2014
D.1.47	[Reference is to document previously tendered and marked Exhibit B.23.035]	MOH.0001.0278.0001	
D.1.48	NSW Health, <i>Accounting Policy Manual</i>	MOH.9999.0812.0001	1 December 2023
D.1.49	NSW Health, <i>Accounting Manual for Public Health Organisations</i>	MOH.9999.0813.0001	9 January 2014
D.1.50	NSW Health, <i>Leave/Salaries Manual – Public Service Manual</i>	MOH.9999.0814.0001	24 October 2014
D.1.51	NSW Health, <i>Patient Matters Manual for Public Health Organisations</i>	MOH.9999.0815.0001	October 2023
D.1.52	[Reference is to document previously tendered and marked Exhibit B.53]	SCI.0003.0020.0010	
D.1.53	NSW Health, <i>PD2024_009 NSW Health Procurement (Goods and Services)</i>	MOH.9999.0816.0001	26 February 2024
D.1.54	NSW Health, <i>Combined Delegations Manual</i>	MOH.9999.0817.0001	22 May 2015
D.1.55	NSW Health, <i>Public Health Delegations Manual</i>	MOH.9999.0818.0001	28 November 2023
D.1.56	[Reference is to document previously tendered and marked B.23.083]	MOH.0001.0361.0001	
D.1.57	NSW Health, <i>eHealth NSW Delegations Manual</i>	MOH.9999.0819.0001	May 2019

Exhibit No.	Description	SCOI Number	Document Date
D.1.58	NSW Health, <i>Health Infrastructure Delegations Manual</i>	MOH.9999.0820.0001	May 2023
D.1.59	NSW Premier and Cabinet, <i>Boards and Committees Guidelines</i>	MOH.9999.0821.0001	September 2015
D.1.60	Northern Sydney LHD, <i>By-Laws</i>	MOH.9999.0822.0001	28 August 2021
D.1.61	Northern Sydney LHD, <i>Corporate Governance Framework 2023</i>	MOH.9999.0823.0001	2023
D.1.62	Northern Sydney LHD, <i>Strategic Plan 2022-2027</i>	MOH.9999.0824.0001	2022
D.1.63	[Reference is to document previously tendered and marked Exhibit B.23.030]	MOH.0001.0359.0001	
D.1.64	Northern Sydney LHD, <i>Clinical Governance Framework 2022-2025</i>	MOH.9999.0825.0001	2022
D.1.65	<i>Intentionally left blank</i>		
D.1.66	Northern Sydney LHD, <i>Board Charter</i>	MOH.9999.0826.0001	December 2023
D.1.67	Northern Sydney LHD, <i>Board Audit and Risk Committee – Terms of Reference</i>	MOH.9999.0827.0001	March 2023
D.1.68	Northern Sydney LHD, <i>Board Finance, Risk and Performance Committee – Terms of Reference</i>	MOH.9999.0828.0001	December 2023
D.1.69	Northern Sydney LHD, <i>Board Health Care Quality Committee – Terms of Reference</i>	MOH.9999.0829.0001	December 2023
D.1.70	Northern Sydney LHD, <i>Board Consumer Committee – Terms of Reference</i>	MOH.9999.0830.0001	February 2023

Exhibit No.	Description	SCOI Number	Document Date
D.1.71	Northern Sydney LHD, <i>Board Research, Innovation and Technology Committee – Terms of Reference</i>	MOH.9999.0831.0001	January 2024
D.1.72	<i>Intentionally left blank</i>		
D.1.73	Northern Sydney LHD, <i>Board Priorities for Chief Executive 2023-2024</i>	MOH.9999.0832.0001	January 2024
D.1.74	NSW Treasury, <i>TPP17-06 Certifying the Effectiveness of Internal Controls over Financial Information</i>	MOH.9999.0833.0001	May 2017
D.1.75	Australian Commission on Safety and Quality in Health Care, <i>National Model Clinical Governance Framework</i>	MOH.9999.0834.0001	November 2017
D.1.76	NSW Health, <i>PD2024_010 Clinical Governance in NSW</i>	MOH.9999.0835.0001	18 March 2024
D.1.77	Northern Sydney LHD, <i>Management of Patient/Consumer/Carer/Family Complaints</i>	MOH.9999.0836.0001	28 July 2023
D.1.78	NSW Health, <i>PD2020_013 Complaints Management</i>	MOH.9999.0837.0001	24 April 2020
D.1.79	NSW Health, <i>GL2020_008 Complaints Management Guidelines</i>	MOH.9999.0838.0001	24 April 2020
D.1.80	NSW Health, <i>Clinical Coding Leadership Group – Terms of Reference</i>	MOH.9999.0839.0001	Undated
D.1.81	NSW Health, <i>GL2019_002 NSW Health Data Governance Framework</i>	MOH.9999.0840.0001	14 March 2019
D.1.82	NSW Health, <i>KPI Data Supplement 2023-2024</i>	MOH.9999.0841.0001	October 2023

Exhibit No.	Description	SCOI Number	Document Date
D.1.83	NSW Health, <i>Improvement Measures Data Supplement 2023-2024</i>	MOH.9999.0842.0001	September 2023
D.1.84	NSW Health, <i>PD2013_010 Non-Admitted Patient Activity Reporting Requirements</i>	MOH.9999.0843.0001	4 June 2013
D.1.85	NSW Health, <i>GL2017_014 Non-Admitted Patient Classification Principles</i>	MOH.9999.0844.0001	16 August 2017
D.1.86	NSW Health, <i>IB2021_051 Non-Admitted Patient and Supplementary Services Data Collection: Core Minimum and Extended Data Set</i>	MOH.9999.0845.0001	28 September 2021
D.1.87	AIHW, <i>Non-admitted patient National Best Endeavours Data Set (NBEDS) 2022-2023</i>	MOH.9999.0846.0001	2024
D.1.88	NSW Health, <i>Lumos Monitoring and Evaluation Framework</i>	MOH.9999.0847.0001	September 2021
D.1.89	NSW Health, <i>Lumos Data Governance Framework</i>	MOH.9999.0848.0001	September 2021
D.1.90	NSW Health, <i>Lumos Factsheet – Management of Diabetes in the Community Influences for Acute Care and Mortality</i>	MOH.9999.0849.0001	Undated
D.1.91	NSW Health, <i>Lumos Factsheet – General Practice Activity Can Affect Hospital Visits</i>	MOH.9999.0850.0001	Undated
D.1.92	NSW Health, <i>Lumos Factsheet – Health Care Usage for Older People</i>	MOH.9999.0851.0001	Undated
D.1.93	NSW Health, <i>Lumos Factsheet – Impacts of Where People with Diabetes Live</i>	MOH.9999.0852.0001	Undated

Exhibit No.	Description	SCOI Number	Document Date
D.1.94	NSW Health, <i>Lumos Factsheet – Care in General Practice Can Affect Hospital Visits</i>	MOH.9999.0853.0001	Undated
D.1.95	NSW Health, <i>Continuity of Care Benefits Patients and the System</i>	MOH.9999.0854.0001	Undated
D.1.96	NSW Health, <i>Lumos – General Practice Report October 2020</i>	MOH.9999.0855.0001	October 2020
D.1.97	NSW Health, <i>Lumos Evaluation Report 1</i>	MOH.9999.0856.0001	December 2021
D.1.98	NSW Health, <i>Lumos Information for General Practitioners and Lumos Consent Form</i>	MOH.9999.0857.0001	Undated
D.1.99	NSW Health, <i>EDWARD Public Admitted Patient Care Data Stream – Data Dictionary</i>	MOH.9999.0858.0001	2021
D.1.100	Central Coast LHD, <i>Service Agreement 2023-2024</i>	MOH.9999.0859.0001	October 2023
D.1.101	Central Coast LHD, <i>Safety and Quality Account 2022-2023</i>	MOH.9999.0860.0001	October 2023
D.1.102	Australian Commission on Safety and Quality in Health Care, <i>Australian Safety and Quality Framework for Health Care</i>	MOH.9999.0861.0001	December 2010
D.1.103	NSW Health, <i>NSW Health Aboriginal Procurement Participation Strategy</i>	MOH.9999.0862.0001	March 2022
D.1.104	Central Coast LHD, <i>Policy, Procedure, Guideline, Standard Operating Practice (SOP Framework)</i>	MOH.9999.0863.0001	2 November 2020
D.1.105	Central Coast LHD, <i>PR2014_039 Policy, Procedure and Guideline – Development, Approval and Implementation System</i>	MOH.9999.0864.0001	10 December 2020

Exhibit No.	Description	SCOI Number	Document Date
D.1.106	Central Coast LHD, <i>Organisational Performance Framework</i>	MOH.9999.0865.0001	Undated
D.1.107	Central Coast LHD, <i>Caring for the Coast Strategy 2019-2024</i>	MOH.9999.0866.0001	November 2019
D.1.108	Central Coast LHD, <i>Organisational Sustainability Plan 2020-2023</i>	MOH.9999.0867.0001	October 2020
D.1.109	Central Coast LHD, <i>Caring for Our Community Plan 2021-2031</i>	MOH.9999.0868.0001	2021
D.1.110	Central Coast LHD, <i>Clinical Services Plan 2023-2028</i>	MOH.9999.0869.0001	November 2023
D.1.111	NSW Health, <i>PD2012_039 Real Property Disposal Framework</i>	MOH.9999.0870.0001	13 July 2012
D.1.112	Central Coast LHD, <i>Delegations Manual</i>	MOH.9999.0871.0001	November 2023
D.1.113	Central Coast LHD, <i>Corporate Governance Plan</i>	MOH.9999.0872.0001	July 2023
D.1.114	NSW Health, <i>Rostering Resource Manual</i>	MOH.9999.0873.0001	July 2019
D.1.115	[Reference is to document previously tendered and marked Exhibit A.53]	MOH.9999.0005.0001	
D.1.116	NSW Health, <i>PD2012_059 Delegations of Authority – Local Health Districts and Specialty Networks</i>	MOH.9999.0874.0001	13 November 2012
D.1.117	[Reference is to document previously tendered and marked Exhibit A.28]	SCI.0001.0024.0001	
D.1.118	NSW Treasury, <i>TC12-20 Budget Controls – Capital Expenditure Authorisation Limits</i>	MOH.9999.0875.0001	11 October 2012
D.1.119	<i>Intentionally left blank</i>		

Exhibit No.	Description	SCOI Number	Document Date
D.1.120	NSW Treasury, <i>TPG23-10 Annual Reporting Requirements</i>	MOH.9999.0876.0001	24 August 2023
D.1.121	NSW Treasury, <i>TPG23-03 Financial Reporting Code for NSW General Government Sector Entities</i>	MOH.9999.0877.0001	February 2023
D.1.122	NSW Treasury, <i>TPP20-08 Internal Audit and Risk Management Policy for the General Government Sector</i>	MOH.9999.0878.0001	August 2023
D.1.123	Audit Office of NSW, <i>Result of Health Cluster Agencies' Financial Statement Audits</i>	MOH.9999.0879.0001	7 December 2022
D.1.124	NSW Health, <i>Elevating the Human Experience – Our Guide to Action</i>	MOH.9999.0880.0001	1 September 2020
D.1.125	NSW Health, <i>Aboriginal Health Plan 2013-2023</i>	MOH.9999.0881.0001	December 2012
D.1.126	NSW Health, <i>PD2007_082 NSW Aboriginal Health Impact Statement and Guidelines</i>	MOH.9999.0882.0001	12 November 2007
D.1.127	NSW Cabinet Office, <i>Special Commission of Inquiry into Child Protection Services in NSW – Executive Summary and Recommendations</i>	MOH.9999.0883.0001	24 November 2008
D.1.128	NSW Health, <i>Guide to Service Plans: Informing Local Health District/ Specialty Health Network Capital Planning</i>	MOH.9999.0884.0001	September 2023
D.1.129	NSW Health, <i>Guideline for Planning Non-Admitted Patient Services</i>	MOH.9999.0885.0001	July 2021
D.1.130	NSW Health, <i>Service Planning Tool Version 1.0</i>	MOH.9999.0886.0001	Undated

Exhibit No.	Description	SCOI Number	Document Date
D.1.131	NSW Health, <i>Chronic Kidney Disease Services Planning Guide</i>	MOH.9999.0887.0001	July 2023
D.1.132	NSW Health, <i>GL2022_012 New Health Technologies and Specialised Services</i>	MOH.9999.0888.0001	28 October 2022
D.1.133	NSW Health, <i>LHD/SN Service Development Priority Focus Areas – Template</i>	MOH.9999.0889.0001	September 2022
D.1.134	[Reference is to document previously tendered and marked Exhibit A.57]	SCI.0001.0049.0001	
D.1.135	[Reference is to document previously tendered and marked Exhibit A.58]	SCI.0001.0050.0001	
D.1.136	NSW Health, <i>Capital Strategy Group – Terms of Reference</i>	MOH.9999.0890.0001	21 April 2023
D.1.137	NSW Health, <i>Capital Contingency Management Framework</i>	MOH.9999.0891.0001	18 September 2023
D.1.138	Deloitte, <i>Governance Review of Recurrent Cost Impacts of Capital Projects – Ministry of Health: Final Report</i>	MOH.9999.0892.0001	17 November 2021
D.1.139	NSW Auditor-General, <i>Performance Audit – Health capital works</i>	MOH.9999.0893.0001	12 August 2020
D.1.140	NSW Health, <i>20-Year Health Infrastructure Strategy Summary</i>	MOH.9999.0894.0001	Undated
D.1.141	NSW Health, <i>State-wide Investment and Prioritisation Framework</i>	MOH.9999.0895.0001	July 2020
D.1.142	NSW Health, <i>GL2021_018 NSW Health Facility Planning Process</i>	MOH.9999.0896.0001	28 October 2021

Exhibit No.	Description	SCOI Number	Document Date
D.1.143	NSW Health, New Maitland Hospital Development – <i>Final Business Case</i>	MOH.9999.0897.0001	March 2016
D.1.144	NSW Health, Shoalhaven Hospital Redevelopment – <i>Final Business Case</i>	MOH.9999.0898.0001	October 2022
D.1.145	NSW Health, Tumut Hospital Redevelopment – <i>Business Case</i>	MOH.9999.0899.0001	April 2019
D.1.146	SCHN, <i>The Children’s Hospital at Westmead – Clinical Services Plan 2018-2031</i>	MOH.9999.0900.0001	August 2020
D.1.147	NSW Health, <i>Cost Benefit Analysis Framework</i>	MOH.9999.0901.0001	2 February 2021
D.1.148	[Reference is to document previously tendered and marked Exhibit B.23.024]	MOH.0001.0372.0001	
D.1.149	NSW Health, <i>Regional Health Strategic Plan 2022-2032, Priority Framework</i>	MOH.9999.0902.0001	Undated
D.1.150	NSW Health, <i>Regional Health Strategic Plan 2022-2032 – Progress Snapshot 2022-2023</i>	MOH.9999.0903.0001	November 2023
D.1.151	NSW Health, <i>Improving Access to Primary Care in Rural and Remote Areas (s19(2) Exemptions) Initiative</i>	MOH.9999.0904.0001	21 July 2023
D.1.152	Commonwealth Department of Health and Aged opCare, <i>COAG Section 19(2) Exemptions Initiative – Improving Access to Primary Care in Rural and Remote Areas</i>	MOH.9999.0905.0001	May 2023
D.1.153	[Reference is to document previously tendered and marked Exhibit B.23.077]	MOH.0001.0294.0001	

Exhibit No.	Description	SCOI Number	Document Date
D.1.154	CEC, <i>By-Laws</i>	MOH.9999.0906.0001	Undated
D.1.155	CEC, <i>Board Subcommittee Terms of Reference (consolidated)</i>	MOH.9999.0907.0001	Undated
D.1.156	[Reference is to document previously tendered and marked Exhibit B.23.076]	MOH.0001.0293.0001	
D.1.157	NSW Health, <i>PD2013_009 Safety Alert Broadcast System</i>	MOH.9999.0908.0001	27 May 2013
D.1.158	NSW Health, <i>PD2019_019 Coordination of responses to urgent system-level medicine or medical devices</i>	MOH.9999.0909.0001	17 May 2019
D.1.159	Northern Sydney LHD, <i>Senior Leadership Team Governance Framework</i>	MOH.9999.0910.0001	November 2023
D.1.160	Northern Sydney LHD & Royal Rehab Performance Committee – <i>Terms of Reference</i>	MOH.9999.0911.0001	April 2023
D.1.161	Northern Sydney LHD, <i>HammondCare Service Agreement 2023-2028</i>	MOH.9999.0912.0001	February 2024
D.1.162	Northern Sydney LHD, <i>NSW Health Service Agreement 2023-2024</i>	MOH.9999.0913.0001	October 2023
D.1.163	Northern Sydney LHD, <i>Corporate Governance Attestation Statement 2022-2023</i>	MOH.9999.0914.0001	August 2023
D.1.164	Northern Sydney LHD, <i>Internal Audit and Risk Management Attestation Statement 2022-2023</i>	MOH.9999.0915.0001	January 2023

Exhibit No.	Description	SCOI Number	Document Date
D.1.165	Northern Sydney LHD, Royal North Shore Hospital and Community Health Services PPP – <i>Project Deed</i>	MOH.9999.0916.0001	2008
D.1.166	Northern Sydney LHD, <i>Enterprise Risk Management Strategy and Plan 2022-2024</i>	MOH.9999.0917.0001	Undated
D.1.167	Northern Sydney LHD, Executive Risk Committee (ERC) – <i>Terms of Reference</i>	MOH.9999.0918.0001	20 November 2023
D.1.168	Northern Sydney LHD, Hornsby Ku-ring-gai Hospital Clinical Quality Council – <i>Terms of Reference</i>	MOH.9999.0919.0001	Undated
D.1.169	Northern Sydney LHD, Senior Leadership Team Meeting – <i>Terms of Reference</i>	MOH.9999.0920.0001	Undated
D.1.170	Northern Sydney LHD, Operational Leadership Team Meeting – <i>Terms of Reference</i>	MOH.9999.0921.0001	Undated
D.1.171	Northern Sydney LHD, Hornsby Ku-ring-gai Hospital Sustainability Committee – <i>Terms of Reference</i>	MOH.9999.0922.0001	October 2023
D.1.172	Northern Sydney LHD, <i>Hornsby Ku-ring-gai Hospital Report on Efficiency Improvement Plan (EIP) to NSLHD Financial Risk and Performance Committee</i>	MOH.9999.0923.0001	February 2024
D.1.173	Central Coast LHD, Board Health Care Quality Committee – <i>Terms of Reference</i>	MOH.9999.0924.0001	31 October 2023
D.1.174	Central Coast LHD, <i>Health Alliance Charter</i>	MOH.9999.0925.0001	Undated
D.1.175	<i>Intentionally left blank</i>		
D.1.176	<i>Intentionally left blank</i>		

Exhibit No.	Description	SCOI Number	Document Date
D.1.177	<i>Intentionally left blank</i>		
D.1.178	<i>Intentionally left blank</i>		
D.1.179	<i>Intentionally left blank</i>		
D.1.180	NSW Health, <i>Decision Making Framework for NSW Health Aboriginal Health Practitioners: undertaking clinical activities</i>	MOH.9999.0926.0001	May 2018
D.1.181	NSW Health, <i>PD2023_034 Open Disclosure</i>	MOH.9999.0927.0001	October 2023
D.1.182	NSW Government, <i>NSW Maternal and Perinatal Mortality Review Committee – Terms of Reference</i>	MOH.9999.0928.0001	18 November 2019
D.1.183	NSW Government, <i>Special Committee Investigating Deaths Under Anaesthesia – Terms of Reference</i>	MOH.9999.0929.0001	5 December 2021
D.1.184	NSW Government, <i>Collaborating Hospitals' Audit of Surgical Mortality Committee – Terms of Reference</i>	MOH.9999.0930.0001	10 October 2021
D.1.185	NSW Government, <i>Clinical Risk Action Group – Terms of Reference</i>	MOH.9999.0931.0001	14 February 2020
D.1.186	CEC, <i>Guidelines for Conducting and Reporting Morbidity and Mortality/Clinical Review Meetings</i>	MOH.9999.0932.0001	September 2020
D.1.187	NSW Health, <i>PD2018_032 Managing Complaints and Concerns about Clinicians</i>	MOH.9999.0933.0001	September 2018
D.1.188	CEC, <i>Corporate Governance Attestation Statement 2022-2023</i>	MOH.9999.0934.0001	August 2023
D.1.189	CEC, <i>Strategic Plan 2021-2024</i>	MOH.9999.0935.0001	August 2021

Exhibit No.	Description	SCOI Number	Document Date
D.1.190	CV of Luke Bellman	MOH.9999.0936.0001	Undated
D.1.191	CV of Michael Wood	MOH.9999.1064.0001	Undated
D.1.192	CV of A/Prof James Branley	MOH.9999.0937.0001	Undated
D.1.193	NSW Health, <i>Guide to the Role Delineation of Clinical Services</i>	MOH.9999.0938.0001	January 2024
D.1.194	NSW Health, <i>Purchasing Framework 2018-2019</i>	MOH.9999.0939.0001	2018
D.1.195	NSW Health, <i>Emergency Department Taskforce – Terms of Reference</i>	MOH.9999.0940.0001	14 March 2024
D.1.196	NSW Health, <i>Surgical Care Governance Taskforce – Terms of Reference</i>	MOH.9999.0941.0001	Undated
D.1.197	NSW Health, <i>The Out of Hospital Care Program – Information for Local Health Districts</i>	MOH.9999.0942.0001	June 2021
D.1.198	NSW Health, <i>Out of Hospital Care – ComPacks – Information for Local Health Districts</i>	MOH.9999.0943.0001	May 2021
D.1.199	NSW Health, <i>Out of Hospital Care – End of Life Packages – Information for Local Health Districts</i>	MOH.9999.0944.0001	May 2021
D.1.200	NSW Health, <i>Out of Hospital Care – SASH Packages – Information for Local Health Districts</i>	MOH.9999.0945.0001	May 2021
D.1.201	Central Coast LHD, <i>Organisational Chart</i>	MOH.9999.0946.0001	Undated
D.1.202	Central Coast LHD, <i>Committee Map</i>	MOH.9999.0947.0001	8 March 2024
D.1.203	Central Coast LHD, <i>Corporate Governance Attestation Statement 2021-2022</i>	MOH.9999.0948.0001	August 2022

Exhibit No.	Description	SCOI Number	Document Date
D.1.204	International Journal of Integrated Care, <i>Formative Evaluation of the Central Coast Integrated Care Program (CCICP), NSW Australia</i>	MOH.9999.0949.0001	2019
D.1.205	[Reference is to document previously tendered and marked Exhibit B.23.165]	MOH.0001.0272.0001	
D.1.206	NSW Government, <i>Net Zero Plan Stage 1: 2020 – 2030</i>	MOH.9999.0950.0001	March 2020
D.1.207	Northern Sydney LHD, <i>Clinical Council Terms of Reference</i>	MOH.9999.0951.0001	December 2023
D.1.208	NSW Health, <i>Decision Making Framework for Aboriginal Health Practitioners</i>	MOH.9999.0952.0001	28 May 2018
D.1.209	Northern Sydney LHD, <i>Safety and Quality Account 2023</i>	MOH.9999.0953.0001	July 2023
D.1.210	CV of Lynelle Hill	MOH.9999.0954.0001	Undated
D.1.211	CV of Simon Hill	MOH.9999.0955.0001	Undated
D.1.212	Central Coast LHD, <i>2024-2025 Resource Allocation Guidelines & Budget Principles</i>	MOH.9999.0956.0001	Undated
D.1.213	NSW Health, <i>Model By-Laws for chief executive governed statutory health corporations</i>	MOH.9999.0957.0001	13 September 2017
D.1.214	NSW Health, <i>Model By-Laws for board governed statutory health corporations</i>	MOH.9999.0958.0001	18 September 2017
D.1.215	NSW Health, <i>PD2022_047 NSW Health Policies and Other Policy Documents</i>	MOH.9999.0959.0001	4 October 2022
D.1.216	NSW Health, <i>Accounting Policy Manual</i>	MOH.9999.0960.0001	December 2023

Exhibit No.	Description	SCOI Number	Document Date
D.1.217	NSW Health, <i>As one system: The NSW Health System's Response to COVID-19</i>	MOH.9999.0961.0001	18 May 2023
D.1.218	[Reference is to document previously tendered and marked A.46]	SCI.0001.0042.0001	
D.1.219	Northern Sydney LHD, <i>Internal Audit Charter 2023</i>	MOH.9999.0962.0001	Undated
D.1.220	'Lumos: a statewide linkage programme in Australia integrating general practice data to guide system redesign' (2021) <i>Integrated Healthcare Journal</i> 202	MOH.9999.0963.0001	17 May 2021
D.1.221	NSW Health, <i>Prevention & Response to Violence, Abuse and Neglect Framework</i>	MOH.9999.0964.0001	August 2019
D.1.222	NSW Health, <i>Integrated Trauma Informed Care Framework</i>	MOH.9999.0965.0001	2023
D.1.223	NSW Health, <i>Children First 2022 – 2031</i>	MOH.9999.0966.0001	Undated
D.1.224	NSW Health, <i>Talking About It</i>	MOH.9999.0967.0001	Undated
D.1.225	NSW Health, <i>Child Safe Action Plan 2023 – 2027</i>	MOH.9999.0968.0001	August 2023
D.1.226	NSW Health, <i>PD2023_023 Identifying and responding to abuse of older people</i>	MOH.9999.0969.0001	September 2023
D.1.227	NSW Health, <i>LGBTIQ+ Health Strategy 2022 – 2027</i>	MOH.9999.0970.0001	March 2022
D.1.228	NSW Health, <i>Connecting, listening and responding: A Blueprint for Action – Maternity Care in NSW</i>	MOH.9999.0971.0001	March 2023

Exhibit No.	Description	SCOI Number	Document Date
D.1.229	NSW Health submission to Inquiry into equity, accessibility and appropriate delivery of outpatient and community mental health care in NSW	MOH.9999.0972.0001	21 September 2023
D.1.230	NSW Health, <i>Elevating the Human Experience – Summary guide to action for patient, family, carer and caregiver experiences</i>	MOH.9999.0973.0001	April 2021
D.1.231	NSW Health, <i>GL2023_016 Consumer, carer and community member remuneration</i>	MOH.9999.0974.0001	
D.2	Statement of Adjunct Prof Michael Nicholl, Chief Executive, CEC	MOH.9999.0761.0001	8 April 2024
D.3	Statement of Scott McLachlan, Chief Executive, Central Coast LHD	MOH.9999.0762.0001	9 April 2024
D.4	Statement of Adjunct Prof Alfa D'Amato, Deputy Secretary and Chief Financial Officer, Financial Services and Asset Management	MOH.9999.0763.0001	9 April 2024
D.5	Statement of Philip Minns, Deputy Secretary, People Culture and Governance	MOH.9999.0764.0001	9 April 2024
D.6	Statement of Luke Sloane, Deputy Secretary, Regional Health	MOH.9999.0979.0001	9 April 2024
D.7	Statement of Lee Gregory, Chief Executive, Nepean Blue Mountains LHD	MOH.9999.0977.0001	9 April 2024
D.8	Statement of Matthew Daly, Deputy Secretary, System Sustainability Performance	MOH.9999.0976.0001	9 April 2024
D.9	Statement of Sharon Smith, Director, SIA Branch	MOH.9999.0980.0001	9 April 2024

Exhibit No.	Description	SCOI Number	Document Date
D.10	Statement of Deborah Willcox AM, Deputy Secretary, Health System Strategy and Patient Experience	MOH.9999.0981.0001	9 April 2024
D.11	NSW Health, <i>Model By-Laws for LHDs and SHNs</i>	SCI.0007.0025.0001	7 October 2021
D.12	Nepean Blue Mountains LHD, <i>Strategic Plan 2023-2028</i>	SCI.0007.0037.0001	
D.13	Nepean Blue Mountains LHD, <i>Aboriginal Health Plan 2021-2026</i>	SCI.0007.0029.0001	
D.14	Nepean Blue Mountains LHD, <i>Service Agreement 2023-2024</i>	SCI.0007.0028.0001	Executed 27 and 31 October 2023
D.15	Nepean Blue Mountains LHD, <i>Service Agreement 2023-2024 Notes to the State Budget Schedule</i>	SCI.0007.0027.0001	
D.16	Northern Sydney LHD, <i>Service Agreement 2023-2024</i>	SCI.0007.0040.0001	
D.17	Northern Sydney LHD, <i>Model By-Laws 2021</i>	SCI.0007.0104.0001	
D.18	Northern Sydney LHD, <i>Expense Allocation 2023-2024</i>	SCI.0007.0100.0001	
D.19	Northern Sydney LHD, <i>2023-2024 Service Agreement Notes to the State Budget Schedule</i>	SCI.0007.0077.0001	
D.20	Northern Sydney LHD, <i>KPIs and Performance deliverables 2023-2024</i>	SCI.0007.0102.0001	
D.21	Central Coast LHD, <i>Model By-Laws</i>	SCI.0007.0063.0001	10 September 2021
D.22	Central Coast LHD, <i>Organisational Improvement and Innovation Framework</i>	SCI.0007.0064.0001	

Exhibit No.	Description	SCOI Number	Document Date
D.23	Central Coast LHD, <i>Collaborative Partnership Agreement between Yerin Aboriginal Health Services Inc, Central Cost NSW Medicare Local and Central Coast Local Health District</i>	SCI.0007.0074.0001	2013
D.24	CEC, 'Statement of Business Ethics'	SCI.0007.0118.0001	
D.25	CEC, 'Performance Agreement 2023-2024'	SCI.0007.0072.0001	
D.26	BHI, 'Determination of Functions of Statutory Health Corporation'	SCI.0008.0033.0001	27 June 2018
D.27	BHI, Strategic Plan 2023-2026	SCI.0008.0036.0001	
D.28	Performance Agreement 2023-2024 between the Secretary of NSW Health and the BHI	SCI.0008.0038.0001	10 October 2023
D.29	iCare Certificate of Currency for NSW Health and Royal Rehab for 1 July 2020 – 30 June 2021 (TMFH 417-2021)	SCI.0008.0029.0001	21 April 2021
D.30	iCare Certificate of Currency for NSW Health 1 July 2021 – 30 June 2022 as provided by Royal Rehab	SCI.0008.0030.0001	1 September 2021
D.31	iCare Certificate of Currency for NSW Health 1 July 2022 – 30 June 2023 as provided by Royal Rehab	SCI.0008.0031.0001	1 July 2022
D.32	iCare Certificate of Currency for NSW Health and Royal Rehab 1 July 2023 – 30 June 2024	SCI.0008.0032.0001	8 August 2023
D.33	Performance Agreement between Northern Sydney Central Coast Area Health Service and Royal Rehabilitation Centre Sydney	SCI.0008.0028.0001	30 June 2012

Exhibit No.	Description	SCOI Number	Document Date
D.34	Budget – Attachment – Tab A – Royal Rehab 2022-2023	SCI.0008.0026.0001	
D.35	Letter from Jacquie Ferguson, Northern Sydney LHD to Matthew Mackay, Royal Rehab attaching budget for Royal Rehab for 2023-2024	SCI.0008.0027.0001_R	17 October 2023
D.36	iCare Certificate of Currency for NSW Health and Tresillian, 1 July 2020 – 30 June 2021	SCI.0008.0012.0001	16 July 2020
D.37	iCare Certificate of Currency for NSW Health and Tresillian 1 July 2021 –30 June 2022	SCI.0008.0011.0001	1 July 2021
D.38	iCare Certificate of Currency for NSW Health and Royal Society for the Welfare of Mothers and Babies 1 July 2022 – 30 June 2023	SCI.0008.0001.0001	1 July 2022
D.39	iCare Certificate of Currency for NSW Health and Royal Society for the Welfare of Mothers and Babies 1 July 2023 – 30 June 2024	SCI.0008.0002.0001	27 June 2023
D.40	Service Agreement 2020-2021 between Sydney LHD and the Tresillian Family Care Centres Affiliated Health Organisation	SCI.0008.0007.0001	February 2021
D.41	Service Agreement 2021-2022 between Sydney LHD and the Tresillian Family Care Centres Affiliated Health Organisation	SCI.0008.0008.0001	December 2021
D.42	Service Agreement 2022-2023 between Sydney LHD and the Tresillian Family Care Centres Affiliated Health Organisation	SCI.0008.0009.0001	November 2022
D.43	Service Agreement 2023-2024 between Sydney LHD and the Tresillian Family Care Centres Affiliated Health Organisation	SCI.0008.0010.0001	December 2023

Exhibit No.	Description	SCOI Number	Document Date
D.44	Service Agreement 2022-2023 between Hunter New England LHD and Calvary Mater Newcastle Affiliated Health Organisation	SCI.0008.0014.0001	
D.45	Service Agreement 2020-2021 between Hunter New England LHD and Calvary Mater Newcastle Affiliated Health Organisation	SCI.0008.0015.0001	
D.46	Service Agreement 2021-2022 between Hunter New England LHD and Calvary Mater Newcastle Affiliated Health Organisation	SCI.0008.0016.0001	
D.47	Letter from Roslyn Everingham to the Special Commission of Inquiry into Healthcare Funding attaching documents sought under STP-CMN-001	SCI.0008.0017.0001_R	2 April 2024
D.48	Service Agreement 2023-2024 between Hunter New England LHD and Calvary Mater Newcastle Affiliated Health Organisation	SCI.0008.0018.0001	
D.49	iCare Certificate of Currency 2020-2021 for NSW Health and Southern LHD provided by Calvary Mater Newcastle Affiliated Health Organisation	SCI.0008.0020.0001	21 April 2021
D.50	iCare Certificate of Currency 2021-2022 for NSW Health provided by Calvary Mater Newcastle Affiliated Health Organisation	SCI.0008.0021.0001	

Exhibit No.	Description	SCOI Number	Document Date
D.51	iCare Certificate of Currency 2022-2023 for NSW Health provided by Calvary Mater Newcastle Affiliated Health Organisation	SCI.0008.0022.0001	
D.52	iCare Certificate of Currency 2023-2024 for NSW Health provided by Calvary Mater	SCI.0008.0023.0001	
D.53	iCare Certificate of Currency 2019-2020 for SWSHD and Karitane	SCI.0008.0044.0001	12 February 2020
D.54	iCare Certificate of Currency 2021-2022 for SWSHD and Karitane	SCI.0008.0043.0001	1 July 2021
D.55	iCare Certificate of Currency 2022-2023 for NSW Health provided by Karitane	SCI.0008.0045.0001	1 July 2022
D.56	Standard iCare Insurance Certificate of Currency for NSW Health Template	SCI.0008.0046.0001	27 June 2023
D.57	Service Agreement 2020-2021 between South Western Sydney LHD and Karitane Affiliated Health Organisation	SCI.0008.0039.0001	1 October 2020
D.58	Service Agreement 2021-2022 between South Western Sydney LHD and Karitane Affiliated Health Organisation	SCI.0008.0040.0001	27 September 2021
D.59	Service Agreement 2022-2023 between South Western Sydney LHD and Karitane Affiliated Health Organisation	SCI.0008.0041.0001	2 June 2023 and July 2023
D.60	Service Agreement 2023-2024 between South Western Sydney LHD and Karitane Affiliated Health Organisation	SCI.0008.0042.0001	(unsigned)

Exhibit No.	Description	SCOI Number	Document Date
D.61	Letter from Health Administration Corporation accepting variation of the Agreement between NSW Health and Karitane for the delivery of the Virtual Parenting Residential Service dated 1 February 2024	SCI.0008.0047.0001_R	1 February 2024
D.62	Assignment of Intellectual Property between Karitane Affiliated Health Organisation and Health Administration Corporation re Virtual Parenting Residential Service	SCI.0008.0050.0001	29 July 2021
D.63	Karitane Affiliated Health Organisation and NSW MOH signed Grant Agreement Virtual Parenting Residential Service NSW MoH 2020-2021	SCI.0008.0048.0001_R	16 June 2021
D.64	Letter from Karitane to the NSW Population and Health Services Research Ethics Committee Chair re evaluation of the Virtual Parenting Residential Service dated 5 August 2023	SCI.0008.0051.0001	5 August 2023
D.65	Funding Agreement: Grant for Virtual Residential Parenting Services FY 2020-2021 between Health Administration Corporation and Karitane (signed by Karitane)	SCI.0008.0052.0001_R	16 June 2021
D.66	NSW Health, <i>Funding Agreement: Grant for Karitane - Schedule 2 Performance Measures and Financial Schedules 2023-2024</i>	SCI.0008.0053.0001	

Exhibit No.	Description	SCOI Number	Document Date
D.67	Letter from Liz Junkh to Grainne O'Loughlin re 2023-24 Performance Measures and Financial Schedule for the Funding Agreement 2021-2022-2023-2024: Virtual Residential Parenting Service	SCI.0008.0054.0001_R	
D.68	Karitane and South Eastern Sydney LHD Collaboration Agreement 2020-2021	SCI.0008.0049.0001	28 January 2021
D.69	NSW Health (iCare) & War Memorial Hospital Certificate of Currency FY 2020-2021 (MFH 417-2021)	SCI.0008.0056.0001	21 April 2021
D.70	NSW Health (iCare) & War Memorial Hospital Certificate of Currency FY 2021-2022	SCI.0008.0057.0001	
D.71	NSW Health (iCare) & War Memorial Hospital Certificate of Currency FY 2022-2023	SCI.0008.0058.0001	
D.72	NSW Health (iCare) & War Memorial Hospital Certificate of Currency FY 2023-2024	SCI.0008.0059.0001	
D.73	Service Agreement 2020-2021 between South Eastern Sydney LHD and The Uniting Church in Australia Property Trust (NSW) for War Memorial Hospital (Waverley)	SCI.0008.0060.0001	30 April 2021
D.74	Service Agreement 2021-2022 between South Eastern Sydney LHD and The Uniting Church in Australia Property Trust (NSW) for War Memorial Hospital (Waverley)	SCI.0008.0061.0001	3 December 2021

Exhibit No.	Description	SCOI Number	Document Date
D.75	Service Agreement 2022-2023 between South Eastern Sydney LHD and The Uniting Church in Australia Property Trust (NSW) for War Memorial Hospital (Waverley)	SCI.0008.0062.0001	28 March 2023
D.76	Service Agreement 2023-2024 between South Eastern Sydney LHD and The Uniting Church in Australia Property Trust (NSW) for War Memorial Hospital (Waverley)	SCI.0008.0063.0001	14 February 2024
D.77	2023-2030 Nepean Blue Mountains Partnership Agreement between Nepean Blue Mountains LHD and Greater Western Aboriginal Health Service	MOH.9999.1086.0001	January 2024
D.78	Statement of A/Prof Anthony Schembri AM, Chief Executive, Northern Sydney LHD	MOH.9999.1062.0001_R	12 April 2024
D.79	<i>Intentionally left blank</i>		
D.80	Service Agreement 2023-2024 between South Western Sydney LHD and Karitane	SCI.0008.0169.0001_R	
D.81	SWSLD Service Funding Status for Service Level Agreement with Karitane 2015-2024	SCI.0008.0165.0001	
D.82	Letter from Karitane to Deborah Willcox AM dated December 2023	SCI.0008.0293.0001_R	18 December 2023
D.83	Statement of Prof Anthony Gill, Head of Department of Anatomical Pathology, Royal North Shore Hospital	SCI.0008.0305.0001	16 April 2024

Exhibit No.	Description	SCOI Number	Document Date
D.84	NSW Health Pathology, “Brief on increased workload RNS Lab 2023 v 2021-2022”, prepared for site visit 20 June 2023	SCI.0008.0300.0001_R	20 June 2023
D.85	NSW Health Pathology, ‘Anatomical Pathology Relative Workload Review 2023’ prepared by Prof Wendy Cooper, Anatomical Pathology Clinical Stream Lead	SCI.0008.0301.0001	2023
D.86	NSW Health Pathology – Brief for Strategic Leadership Team - Business case for new position dated 16 January 2024	SCI.0008.0302.0001_R	16 January 2024
D.87	Email exchange between Louise Wierholt (MOH) and Anthony Gill re briefing and staffing request on 15 and 16 January 2024	SCI.0008.0303.0001_R	15 -16 January 2024
D.88	Submission by Prof Anthony Gill to audit of Cancer Genetics	SCI.0008.0304.0001	1 April 2021
D.89	Northern Sydney LHD Clinical Services Plan 2019-2022	SCI.0008.0347.0001	
D.90	Letter from Northern Sydney LHD to Matt Mackay	MOH.9999.1110.0001_R	17 April 2024
D.91	Letter from Trevor Danos to Adjunct Prof Anthony Schembri dated 11 September 2023	MOH.9999.1109.0001	11 September 2023
D.92	Outline of evidence for Prof Ross Kerridge, Senior Staff Specialist of Anaesthetics, John Hunter Hospital	SCI.0008.0340.0001	
D.93	Outline of evidence for Adjunct A/Prof James Branley, Local Pathology Director, Nepean Hospital, NSW Health Pathology Lead Clinician	MOH.9999.0775.0001	

Exhibit No.	Description	SCOI Number	Document Date
D.94	Government Gazette of the State of NSW No. 122 - Royal Society for the Welfare for Mothers and Babies - 2018 By-Laws	SCI.0008.0111.0001	16 November 2018
D.95	NSW Ministry of Health - Accounts and Audit Determination for Public Health Entities in NSW – effective 9 March 2020	SCI.0008.0112.0001	
D.96	Service Agreement 2023-2024 between Sydney LHD and Tresillian	SCI.0008.0113.0001	
D.97	Email exchange within Ministry of Health re Tresillian Certificates of Currency	SCI.0008.0114.0001_R	
D.98	iCare Certificate of Currency for NSW Health re Tresillian Family Care Centres and Education Services in China dated 4 July 2018	SCI.0008.0115.0001	4 July 2018
D.99	Email correspondence from Imelda Wunder (Ministry of Health) to Robert Mills attaching the Tresillian Certificate of Currency for 2019-2020	SCI.0008.0116.0001_R	24 September 2019
D.100	Health Services Amendment (Royal Society for the Welfare of Mothers and Babies) Order 2020 under the <i>Health Services Act 1997</i>	SCI.0008.0117.0001	18 March 2020
D.101	Email correspondence between Robert Mills and Ministry of Health (A/Principal Legal Officer) re Tresillian amendment to Schedule 3 Health Services Act	SCI.0008.0118.0001_R	March 2020

Exhibit No.	Description	SCOI Number	Document Date
D.102	Email correspondence between Robert Mills and Ministry of Health re Coverage Tresillian - ACT, Wagga and Macksville	SCI.0008.0119.0001_R	November 2021
D.103	Email correspondence between Robert Mills and Anette Marley, MOH re Tresillian schedule 3 column 2 update	SCI.0008.0120.0001_R	8 September 2022
D.104	Letter from Robert Mills to Minsiter Hazzard re Schedule 3 listed services and access to iCARE insurance	SCI.0008.0122.0001_R	8 February 2022
D.105	Letter from Minister Hazzard to Robert Mills, Tresillian AHO re iCare insurance cover	SCI.0008.0123.0001	28 February 2022
D.106	Email exchange between Mary Dowling and Rob Mills re iCare-Insurance	SCI.0008.0124.0001_R	April 2024
D.107	Draft changes to Schedule 3 of the Health Services prepared by Dr Tim Smyth	SCI.0008.0125.0001	
D.108	Email attaching correspondence from the Minister for Health – B22/1127	SCI.0008.0126.0001_R	22 December 2022
D.109	Letter from Minister Hazzard to Dowling, Health Services Association B22/1127	SCI.0008.0127.0001_R	20 December 2022
D.110	NSW Health and Health Services Association of NSW Working Group Agenda – Health System Strategy and Patient Experience – 15 AUG 2023	SCI.0008.0129.0001	15 August 2023
D.111	NSW Health HSA Working Group Agenda – Health System Strategy and Patient Experience – 24 JAN 2024	SCI.0008.0130.0001	24 January 2024

Exhibit No.	Description	SCOI Number	Document Date
D.112	Various certificates of currency for Tresillian (issued by various iCare, Gallagher Basset and Ansvar Insurance)	SCI.0008.0131.0001_R	27 May 2023
D.113	Email from Tish Bruce (Ministry of Health) to Rob Mills re Strategic Review: Final Report to inform 6 November meeting	SCI.0008.0133.0001_R	31 October 2023
D.114	Statement of Prof Donald McLellan, Board Chair, Central Coast LHD	MOH.9999.0769.0001	
D.115	Outline of evidence for Pamela Rutledge AM, Nepean Blue Mountains LHD Board Member	MOH.9999.1061.0001	
D.116	ACI and NSW State Spinal Cord Injury Service, "Evidence and Utilisation of spinal cord services in NSW"	MOH.9999.0296.0001	
D.117	Outline of evidence for Fiona Wilkinson, Director of Clinical Governance, Central Coast LHD	MOH.9999.0771.0001	
D.118	Outline of evidence for Mark Zacka, Executive Director, Clinical Governance & Patient Experience, Northern Sydney LHD	MOH.9999.0767.0001	
D.119	Outline of evidence for Michael Wood, Director of Clinical Governance, Nepean Blue Mountains LHD	MOH.9999.0774.0001	
D.120	Outline of evidence for Matthew Russell, Director of Mental Health, Nepean Blue Mountains LHD	MOH.9999.0978.0001	9 April 2024
D.121	Outline of evidence for Grainne O'Loughlin, Chief Executive Officer, Karitane	SCI.0008.0343.0001	

Exhibit No.	Description	SCOI Number	Document Date
D.122	Outline of evidence for Robert Mills, Chief Executive Officer, Royal Society for the Welfare of Mothers and Babies	SCI.0008.0344.0001	11 April 2024
D.123	Outline of evidence for Matthew Mackay Chief Executive Officer, Royal Rehab and President, Health Services Association	SCI.0008.0341.0001	
D.124	Outline of evidence for Michael Maley, NSWHP Local Pathology Director and Project Lead, Liverpool Pathology Lab	MOH.9999.0776.0001	
D.125	<i>Intentionally left blank</i>		
D.126	<i>Intentionally left blank</i>		
D.127	<i>Intentionally left blank</i>		
D.128	Outline of evidence for Trevor Danos AM, Board Chair, Northern Sydney LHD	MOH.9999.0765.0001	
D.129	Draft Independent review of Royal Rehab cost estimates (Taylor Fry)	SCI.0008.0082.0001_R	13 June 2023
D.130	Email from Louise Wienholt to Anthony Gill and Anor	MOH.9999.3133.0001_R	1 February 2024
D.131	Northern Sydney LHD Board Survey	MOH.9999.3134.0001	September 2023
D.132	Northern Sydney LHD Chief Executive's Board Report	MOH.9999.3135.0001	April 2024

A.22: Tender Bundle E – South Western LHD Hearings (May 2024)

Exhibit No.	Description	SCOI Number	Document Date
E.1	NSW Health, <i>Mid-Term Evaluation of the NSW Aboriginal Health Plan 2013-2023</i>	SCI.0009.0020.0001	May 2019
E.2	NSW Health, <i>Aboriginal Health Impact Statement</i>	SCI.0009.0019.0001	29 September 2017
E.3	NSW Health, <i>Services Aboriginal Cultural Engagement Self-Assessment Tool</i>	SCI.0009.0018.0001	20 April 2020
E.4	NSW Health, <i>Aboriginal Cultural Training -Respecting the Difference</i>	SCI.0009.0017.0001	15 July 2022
E.5	eHealth NSW, <i>Working as One: Collaboration Triumphs over the Tyranny of Distance 2019</i>	MOH.0001.0236.0001	2019
E.6	Western NSW PHN, <i>Strategic Plan Overview</i>	SCI.0009.0029.0001	2023
E.7.	Western NSW LHD, <i>Strategic Plan 2020-2025</i>	SCI.0009.0027.0001	September 2020
E.8	Western NSW LHD, <i>Strategic Plan on a Page 2020-2025</i>	SCI.0009.0028.0001	2020
E.9	Western NSW LHD, <i>Clinical Services Framework 2020-2025</i>	SCI.0009.0032.0001	December 2020
E.10	Western NSW LHD, <i>Corporate Governance Attestation Statement 2022-2023</i>	SCI.0009.0034.0001	18 July 2023
E.11	Western NSW LHD, <i>Facility Budget Growth 2023-2024</i>	SCI.0009.0036.0001	September 2023
E.12	Western NSW LHD, <i>Safety and Quality Account 2021-2022</i>	SCI.0009.0039.0001	2022

Exhibit No.	Description	SCOI Number	Document Date
E.13	Western NSW LHD, <i>Improving Aboriginal Health Strategy 2018-2023</i>	SCI.0009.0037.0001	2018
E.14	Western NSW LHD, <i>Aboriginal Workforce Affirmative Action Framework 2019-2023</i>	SCI.0009.0031.0001	2019
E.15	Dubbo Health Service Budget 2023-2024	SCI.0009.0035.0001	2023
E.16	Coonamble MPS Budget 2023-2024	SCI.0009.0033.0001	2023
E.17	Nyngan MPS Budget 2023-2024	SCI.0009.0038.0001	2023
E.18	ACI, <i>Spotlight on virtual care: Virtual Rural Generalists Services Western NSW LHD</i>	SCI.0009.0007.0001	June 2021
E.19	ACI, <i>Spotlight on virtual care: Geriatric Medicine Outreach Service, Sydney LHD, Western NSW LHD, Far West LHD</i>	SCI.0009.0002.0001	May 2021
E.20	ACI, <i>Spotlight on virtual care: vCare Western NSW LHD</i>	SCI.0009.0004.0001	May 2021
E.21	ACI, <i>Spotlight on virtual care: Virtual Allied Health Service Western NSW LHD</i>	SCI.0009.0005.0001	May 2021
E.22	ACI, <i>Spotlight on virtual care: Dubbo High Risk Foot Service virtual and in-person outreach Western NSW LHD</i>	SCI.0009.0001.0001	June 2021
E.23	ACI, <i>Spotlight on virtual care: Virtual Clinical Pharmacy Service Western NSW LHD</i>	SCI.0009.0006.0001	May 2022
E.24	ACI, <i>Spotlight on virtual care: Virtual Mental Health Emergency Care (MHEC) in NSW</i>	SCI.0009.0044.0001	June 2021

Exhibit No.	Description	SCOI Number	Document Date
E.25	National Rural Health Alliance (NRHA), <i>Evidence base for additional investment in rural health Australia</i>	SCI.0009.0016.0001	23 June 2023
E.26	Sax Institute, <i>Scalability Assessment: Collaborative Care and Place-Based Planning Approaches</i>	MOH.9999.1220.0001	December 2023
E.27	Sustainability of Primary Care in Small Towns and Communities Initiative	SCI.0009.0042.0001	23 January 2020
E.28	NRHA Primary Care and Rural Integrated Multidisciplinary Health Services (PRIM-HS)	SCI.0009.0043.0001	9 February 2023
E.29	Far West LHD, <i>2022-2023 Year in Review</i>	SCI.0009.0009.0001	2022
E.30	Far West LHD, <i>Corporate Governance Attestation Statement 2021-2022</i>	SCI.0009.0012.0001	29 August 2022
E.31	FWLHD, <i>Aboriginal Health Framework 2021</i>	SCI.0009.0011.0001	2021
E.32	Australian Health Ministers' Advisory Council National Aboriginal and Torres Strait Islander Health Standing Committee, <i>Cultural Respect Framework 2016-2026</i>	SCI.0009.0008.0001	Undated
E.33	ACI, <i>Spotlight on virtual care: In-home monitoring program for people with chronic conditions, Far West LHD</i>	SCI.0009.0003.0001	May 2021
E.34	RFDS, <i>Year in Review 2022-2023</i>	SCI.0009.0026.0001	2023
E.35	RFDS, <i>Best for the Bush Report</i>	SCI.0009.0025.0001	27 March 2024
E.36	Maari Ma, <i>Strategic Plan 2020-2024</i>	SCI.0009.0015.0001	2020

Exhibit No.	Description	SCOI Number	Document Date
E.37	Legislative Council, Health outcomes and access to health and hospital services in rural, regional and remote New South Wales	SCI.0009.0077.0001	May 2022
E.38	Statement of Fiona Bennett, Deputy Board Chair and Chair of Finance and Performance Committee, Western NSW LHD	MOH.9999.1280.0001	16 May 2024
E.39	Exhibit A to Statement of Fiona Bennett – Western NSW LHD Board Governance Charter	MOH.9999.1204.0001	1 February 2023
E.40	Exhibit C to Statement of Fiona Bennett – CV of Fiona Bennett	MOH.9999.1205.0001	Undated
E.41	Exhibit D to Statement of Fiona Bennett – Western NSW LHD Finance and Performance Committee Terms of Reference	MOH.9999.1206.0001	15 March 2024
E.42	Outline of evidence for Josh Carey, Executive Director, Service Delivery, Western NSW LHD	MOH.9999.1195.0001	30 April 2024
E.43	CV of Josh Carey	MOH.9999.1207.0001	Undated
E.44	Outline of evidence for Prof Mark Arnold, Chief Medical Officer, Western NSW LHD	MOH.9999.1199.0001	30 April 2024
E.45	Outline of evidence for Maryanne Hawthorn, Executive Director, Strategic Reform, Planning and Partnerships, Western NSW LHD	MOH.9999.1196.0001	30 April 2024
E.46	CV of Maryanne Hawthorn	MOH.9999.1208.0001	Undated
E.47	Statement of Mark Spittal, Chief Executive, Western NSW LHD	MOH.9999.1202.0001	30 April 2024

Exhibit No.	Description	SCOI Number	Document Date
E.48	Annexure A to Statement of Mark Spittal – TFM Family Investment Model – Western New South Wales	MOH.9999.1209.0001	Undated
E.49	Annexure B to Statement of Mark Spittal – Map of Western NSW LHD	MOH.9999.1210.0001	Undated
E.50	Annexure C to Statement of Mark Spittal – PD2011-031 - Inter-facility transfer process for adults requiring specialist care	MOH.9999.1211.0001	1 June 2011
E.51	Annexure D to Statement of Mark Spittal – Western NSW LHD Service Level Agreement – 2023-2024	MOH.9999.1212.0001	17 October 2023
E.52	Annexure E to Statement of Mark Spittal – Western NSW LHD People Strategy	MOH.9999.1213.0001	2023
E.53	Outline of evidence for Dr Colin McClintock, Board Member, Western NSW LHD	MOH.9999.1197.0001	29 April 2024
E.54	CV of Dr Colin McClintock	MOH.9999.1203.0001	Undated
E.55	Exhibit A to Outline of evidence for Dr Colin McClintock – Health Care Quality Committee Terms of Reference	MOH.9999.1218.0001	22 February 2023
E.56	Statement of Sandra Duff, Executive Director, People and Culture, Western NSW LHD	MOH.9999.1223.0001	6 May 2024
E.57	Exhibit A – CV of Sandra Duff	MOH.9999.1221.0001	Undated
E.58	Statement of Peter Bonnington, Executive Director, Finance and Corporate, Western NSW LHD	MOH.9999.1222.0001	6 May 2024
E.59	CV of Peter Bonnington	MOH.9999.1214.0001	Undated

Exhibit No.	Description	SCOI Number	Document Date
E.60	<i>Intentionally left blank</i>		
E.61	<i>Intentionally left blank</i>		
E.62	Outline of evidence for Megan Callinan, Chief Executive Office, Marathon Health	SCI.0009.0080.0001	10 May 2024
E.63	Marathon Health Pre-Budget Submission	SCI.0009.0046.0001	2024
E.64	Marathon Health, Youth Outreach Project Shaana Daley case study content	SCI.0009.0047.0001	Undated
E.65	Koff et al, 'Collaborative Commissioning: regional funding models to support value-based care in NSW'	SCI.0009.0048.0001	4 October 2021
E.66	Victorian Healthcare Association, <i>Victoria's community health service model</i>	SCI.0009.0049.0001	Undated
E.67	Outline of evidence for Annette Crothers, Board Chair, Marathon Health	SCI.0009.0090.0001	10 May 2024
E.68	Outline of evidence for Derek Francis, General Manager, Bogan Shire Council	SCI.0009.0079.0001	10 May 2024
E.69	Outline of evidence for Debb Wood, Director, People and Community Services, Bogan Shire Council	SCI.0009.0078.0001	10 May 2024
E.70	Outline of evidence for Dr Michael Harfield, Director of Medical Services at Mudgee Hospital, Acting Rural Health Director Medical Services, Western NSW LHD	SCI.0009.0091.0001	12 May 2024
E.71	Outline of evidence for Greg Tory, General Manager, Lachlan Shire Council	SCI.0009.0089.0001	13 May 2024

Exhibit No.	Description	SCOI Number	Document Date
E.72	Outline of evidence for Dr Ai-Vee Chua, General Practitioner, Dubbo	SCI.0009.0093.0001	14 May 2024
E.73	Outline of evidence for Dr Mary Elizabeth MacIsaac, General Practitioner, Coomealla Aboriginal Health Corporation	SCI.0009.0092.0001	13 May 2024
E.74	Outline of evidence for Dr Helen McFarlane, Director Mental Health Drug and Alcohol, Western NSW LHD	MOH.9999.1268.0001	13 May 2024
E.75	Outline of evidence for Dr Warren Kealy-Bateman, Clinical Director Mental Health Drug and Alcohol Dubbo and Regions, Western NSW LHD	MOH.9999.1270.0001	14 May 2024
E.76	Kealy-Bateman et al, 'Should we be Royal'	MOH.9999.1271.0001	2021
E.77	Kealy-Bateman et al, 'Use of a quality improvement strategy to introduce co-design of the mental health discharge plan in rural and remote New South Wales'	MOH.9999.1272.0001	2021
E.78	Kealy-Bateman et al, 'Working alongside next of kin to enhance discharge: A quality improvement collaboration to co-design discharge for mental health patients'	MOH.9999.1273.0001	2023
E.79	Western NSW LHD, <i>Mental Health Drug and Alcohol Service Information Guide</i>	MOH.9999.1274.0001	Revised 2022
E.80	Western NSW LHD, <i>Mental Health Drug and Alcohol Service Information Guide for Families and Carers</i>	MOH.9999.1275.0001	2020

Exhibit No.	Description	SCOI Number	Document Date
E.81	Western NSW LHD, <i>Mental Health Drug and Alcohol Service Information to Support Your Stay at Gundaymarra</i>	MOH.9999.1276.0001	Reviewed 2022
E.82	Western NSW LHD, <i>Mental Health Drug and Alcohol Service Information to Support Your Stay at Barraminya</i>	MOH.9999.1277.0001	Reviewed 2022
E.83	Western NSW LHD, <i>Safety and Quality Account 2022-2023</i>	SCI.0009.0097.0001	2023
E.84	Western NSW LHD, total annual specialist attendance per ERP for all persons 2013 and 2023 by LGA	SCI.0009.0098.0001	15 May 2024
E.85	Deloitte Access Economics, <i>General Practitioner workforce report 2022</i>	SCI.0009.0099.0001	2022
E.86	Outline of evidence for Dr Robin Williams, Chair of Western NSW PHN	SCI.0009.0106.0001	16 May 2024
E.87	National Health and Hospitals Reform Commission, 'A healthier future for all Australians – final report'	SCI.0009.0108.0001	27 July 2009

A.23: Tender Bundle F – Far West LHD Hearings (May 2024)

Exhibit No.	Description	SCOI Number	Document Date
F.1	Statement of Brad Astill, Chief Executive, FWLHD	MOH.9999.1258.0001	8 May 2024
F.2	Exhibit A to Statement of Brad Astill – CV of Brad Astill	MOH.9999.1259.0001	Undated
F.3	Exhibit B to Statement of Brad Astill – FWLHD Strategic Plan 2021-2026	MOH.9999.1260.0001	Undated

Exhibit No.	Description	SCOI Number	Document Date
F.4	Exhibit C to Statement of Brad Astill – FWLHD Service Agreement 2023-24	MOH.9999.1261.0001	30 October 2023
F.5	Statement of Maddison Stewart, Welcome Experience participant; Workforce Support Officer, FWLHD	MOH.9999.1279.0001	16 May 2024
F.6	CV of Maddison Stewart	MOH.9999.1217.0001	Undated
F.7	Outline of evidence for Sally Pearce, Board Chair, FWLHD	MOH.9999.1245.0001	Undated
F.8	Exhibit A to Outline of evidence for Sally Pearce – CV of Sally Peace	MOH.9999.1246.0001	Undated
F.9	Exhibit B to Outline of evidence for Sally Pearce – FWLHD Board Charter	MOH.9999.1247.0001	December 2023
F.10	Exhibit C to Outline of evidence for Sally Pearce – FWLHD Board Finance, Performance and Workforce Committee Terms of Reference	MOH.9999.1248.0001	29 May 2023
F.11	Exhibit D to Outline of evidence for Sally Pearce – FWLHD Board Aboriginal Health and Workforce Committee Terms of Reference	MOH.9999.1249.0001	30 October 2023
F.12	Outline of evidence for Apsara Kahawita, Director, Finance and Corporate Services, FWLHD	MOH.9999.1253.0001	Undated
F.13	CV of Apsara Kahawita	MOH.9999.1254.0001	Undated
F.14	Outline of evidence for Dr Sarah Wenham, Executive Director, Medical Services, FWLHD	MOH.9999.1256.0001	Undated

Exhibit No.	Description	SCOI Number	Document Date
F.15	CV of Dr Sarah Wenham	MOH.9999.1257.0001	Undated
F.16	Outline of evidence for David Green, Director, People and Culture, FWLHD	MOH.9999.1263.0001	Undated
F.17	Exhibit A to Outline of evidence for David Green – CV of David Green	MOH.9999.1264.0001	Undated
N/A	Exhibit B to Outline of evidence for David Green – FWLHD Strategic Plan 2021-2026 <i>Duplicate not reproduced – See Exhibit F.3</i>	MOH.9999.1260.0001	
F.18	Western NSW PHN, <i>Securing the future of Primary Health Care in small towns in Western NSW</i>	SCI.0009.0111.0001	2019
F.19	Statement of Melissa Welsh, Director Allied Health and Integrated Community Services, FWLHD	MOH.9999.1285.0001	22 May 2024
F.20	Exhibit A to Statement of Melissa Welsh – CV of Melissa Welsh	MOH.9999.1266.0001	Undated
F.21	Exhibit B to Statement of Melissa Welsh – Overview of Allied Health and Integrated Community Services portfolio	MOH.9999.1267.0001	Undated
F.22	Outline of evidence for Justin Files, Board Member and Co-Chair of Aboriginal Health and Workforce Committee, FWLHD	MOH.9999.1262.0001	Undated
F.23	CV of Justin Files	MOH.9999.1278.0001	Undated
F.24	Outline of evidence for Prof Debra Jones, Head of Rural Clinical School	SCI.0009.0094.0001	14 May 2024

Exhibit No.	Description	SCOI Number	Document Date
F.25	Outline of evidence for A/Prof Ashish Agar, Ophthalmologist, South Eastern Sydney LHD	SCI.0009.0104.0001	15 May 2024
F.26	Far West LHD, <i>Safety and Quality account – 2022-2023; 2023-2024 Future Priorities</i>	MOH.9999.1282.0001	28 August 2023
F.27	Far West LHD, <i>Service Development Priority Focus Areas</i>	MOH.9999.1283.0001	March 2024
F.28	Outline of evidence for Jenna Bottrell, Area Manager, Western & Far West NSW, Mission Australia	SCI.0009.0107.0001	16 May 2024
F.29	Attachment A to Outline of evidence for Jenna Bottrell - Mission Australia's 2020-2025 Strategy	SCI.0009.0105.0001	Undated
F.30	Outline of evidence for Jay Nankivell, General Manager, Broken Hill City Council	SCI.0009.0109.0001	20 May 2024
F.31	Outline of evidence for Greg Sam, Chief Executive Officer, Royal Flying Doctor Service, South Eastern Section and A/Prof Shannon Nott, Executive General Manager, Health & Clinical Services, CMO of the Royal Flying Doctors Service, South Eastern Section	SCI.0009.0110.0001	21 May 2024
F.32	Statement of Jarrod Marsden, Mayor, Cobar Shire Council	SCI.0009.0113.0001	21 May 2024
F.33	Attachment A to Statement of Jarrod Marsden – CV of Jarrod Marsden	SCI.0009.0114.0001	Undated
F.34	Attachment B to Statement of Jarrod Marsden – Aged Care Financial Report 2023 for Cobar Shire Council	SCI.0009.0112.0001	2023

Exhibit No.	Description	SCOI Number	Document Date
F.35	Far West LHD, 2023-2024 Service Agreement – Technical Budget Notes	MOH.9999.1284.0001	Undated

A.24: Tender Bundle G – Hospitals Block (June 2024)

Exhibit No.	Description	SCOI Number	Document Date
G.1	Nepean Blue Mountains LHD and SJOG Hawkesbury District Health Service – Deed of Extension of Services Agreement	SJO.0001.0001.0007	1 July 2022
G.2	Nepean Blue Mountains LHD and SJOG Hawkesbury - Deed of Variation	SJO.0001.0001.0008	December 2022
G.3	Nepean Blue Mountains LHD and SJOG - Second Amending Deed – Deed of Extension of Services Agreement	SJO.0001.0001.0010	25 January 2024
G.4	Nepean Blue Mountains LHD and HDHS 2020-2021 Final Service Agreement	SJO.0001.0003.0004	4 March 2021
G.5	Nepean Blue Mountains LHD and HDHS 2020-2021 Service Agreement Covering Letter	SJO.0001.0003.0011	18 December 2020
G.6	Nepean Blue Mountains LHD and HDHS Interim Service Agreement Covering Letter	SJO.0001.0003.0022	2 October 2020
G.7	Nepean Blue Mountains LHD and HDHS Interim Service Agreement 2020	SJO.0001.0003.0023	2 July 2020
G.8	Email from CEO HDHS to NSW Health re HDHS Overrun as at 30 April 2023	SJO.0001.0005.0009	18 May 2023

Exhibit No.	Description	SCOI Number	Document Date
G.9	Nepean Blue Mountains LHD and HDHS – Service Agreement 2021-2022	SJO.0001.0005.0033	6 September 2021
G.10	HDHS Final Budget Letter - Service Agreement 2021-2022	SJO.0001.0005.0036	30 June 2021
G.11	HDHS Pricing Proposal 2021-2022	SJO.0001.0005.0039	21 April 2021
G.12	Letter from Chief Executive, Nepean Blue Mountains LHD to CEO HDHS re 2023-2024 Service Agreement	SJO.0001.0005.0041	25 October 2023
G.13	Letter from Acting Chief Executive, Nepean Blue Mountains LHD to CEO HDHS re Interim 2023-2024 Service Agreement Schedules	SJO.0001.0005.0044	3 August 2023
G.14	HDHS Pricing Proposal 2023-2024	SJO.0001.0005.0046	11 April 2023
G.15	Letter from CEO HDHS to Chief Executive, Nepean Blue Mountains LHD - HDHS Service Agreement Budget 2023-2024	SJO.0001.0006.0046	28 November 2023
G.16	Email Correspondence between Nepean Blue Mountains LHD and HDHS - Indicative Funding Advice – FY 2024	SJO.0001.0006.0047	3 November 2023
G.17	NSW Health, Review of Governance for the Sydney Children's Hospital Network (<i>Alexander Report</i>)	SCI.0010.0004.0001	June 2019
G.18	E/Prof Richard Henry AM, <i>Review of health services for children, young people and families within the NSW Health system</i> (Henry Review)	SCI.0010.0001.0001	December 2019

Exhibit No.	Description	SCOI Number	Document Date
G.19	NSW Health, <i>The Henry Review Implementation Plan</i>	SCI.0010.0005.0001	July 2022
G.20	NSW Health and SCHN, <i>Service Agreement 2023-2024</i>	SCI.0010.0002.0001	20 October 2023
G.21	NSW Health and SCHN, <i>Service Agreement Explanatory Notes 2023-2024</i>	SCI.0010.0003.0001	October 2023
G.22	SCHN, <i>Strategic Plan 2023-2027</i>	SCI.0010.0015.0001	2023
G.23	SCHN, <i>Annual Review 2023</i>	SCI.0010.0008.0001	2023
G.24	SCHN, <i>Budget Allocation 2023-2024</i>	SCI.0010.0009.0001	2023
G.25	SCHN, <i>Budget Comparison by Facility</i>	SCI.0010.0010.0001	September 2023
G.26	SCHN, <i>Corporate Governance and Management Committee Framework</i>	SCI.0010.0014.0001	February 2019
G.27	SCHN, <i>Sydney Children's Hospitals Network Board Charter</i>	SCI.0010.0016.0001	May 2023
G.28	SCHN, <i>Committee Development and Administration Policy</i>	SCI.0010.0011.0001	24 April 2023
G.29	Statement of Anna McFadgen, Chief Executive Officer, St Vincent's Hospital Sydney Ltd	SVH.9999.0002.0001	4 June 2024
G.29.1	AM-1 Letter from James Palmer to SVHS	SVH.9999.0002.0016	23 April 2024
G.29.2	AM-2 Memorandum of Understanding with South Eastern Sydney Area Health Service and Western Sydney Area Health Service	SVH.9999.0002.0019	11 March 2003

Exhibit No.	Description	SCOI Number	Document Date
G.29.3	AM-3 Memorandum of Understanding between St Joseph's Hospital and Western Sydney Area Health Service	SVH.9999.0002.0039	4 September 2003
G.29.4	AM-4 NSW Government Gazette Declaring St Vincent's Hospital, Darlinghurst a Network Affiliated Health Organisation	SVH.9999.0002.0049	8 November 2023
G.29.5	AM-5 Service Purchasing Request – Additional Activity and ICU Beds	SVH.9999.0002.0051	17 April 2024
G.29.6	AM-6 Service Purchasing Request – Heart and Lung Activity	SVH.9999.0002.0056	17 April 2024
G.29.7	AM-7 Service Purchasing Request – Homeless Health Services	SVH.9999.0002.0061	19 April 2024
G.29.8	AM-8 NSW Health and SVHNS - Service Agreement 2022-2023	SVH.9999.0002.0066	2022
G.29.9	AM-9 NSW Health and SVHNS - Service Agreement 2023-2024	SVH.9999.0002.0096	16 November 2023
G.29.10	AM-10 Corporate Governance Attestation Statement for SVHN 2022-2023	SVH.9999.0002.0128	2022
G.29.11	AM-11 SVHNS Capital Investment Proposal – Integrated Translation Research and Education Centre	SVH.9999.0002.0146	2021
G.29.12	AM-12 SVHNS Capital Investment Proposal – West Street Translational Research and Education Centre	SVH.9999.0002.0161	2022

Exhibit No.	Description	SCOI Number	Document Date
G.29.13	AM-13 SVHNS Capital Investment Proposal – Mental Health Prevention and Recovery Centre (PARC)	SVH.9999.0002.0174	2021
G.29.14	AM-14 SVHNS Capital Investment Proposal – Redevelopment St Joseph’s Hospital in Auburn	SVH.9999.0002.0192	2022
G.29.15	AM-15 Letter from Service and Capital Planning Unit to SVHN - Feedback on 2021 Capital Investment Proposals	SVH.9999.0002.0203	9 December 2021
G.29.16	AM-16 Letter from Strategic Reform and Planning Branch to SVHN - Feedback on 2023 Capital Investment Proposals	SVH.9999.0002.0206	11 December 2023
G.29.17	AM-17 Letter from Strategic Reform and Planning Branch to SVHN – DICR, Cahill-Cater Redevelopment Final Business Case	SVH.9999.0002.0209	30 August 2023
G.29.18	AM-18 SVHA Board Paper – SVHNS Interim Budget 2023-2024	SVH.9999.0002.0240	31 August 2023
G.29.19	AM-19 Letter from Anna McFadgen to Deputy Secretary, Financial Services – SVHNS Financial Support 2023-2024	SVH.9999.0002.0255	19 February 2024
G.29.20	AM-20 Letter from Secretary NSW Health to Anna McFadgen - Response to SVHNS Financial Support 2023-2024	SVH.9999.0002.0259	28 February 2024
G.29.21	AM-21 Letter from Anna McFadgen to Secretary NSW Health – NSW Health 2023-2024 Service Level Agreement with SVHS	SVH.9999.0002.0260	15 November 2023

Exhibit No.	Description	SCOI Number	Document Date
G.29.22	AM-22 Letter from Chair SVHA to Secretary NSW Health – Funding Agreement with SVHS	SVH.9999.0002.0262	25 March 2024
G.29.23	AM-23 FSVHA Finance and Investment Committee - SVHNS Year to Date Results	SVH.9999.0002.0263	21 March 2024
G.29.24	AM-24 Letter from Chair SVHA to Minister for Health and Medical Research – SVHN Strategy and St Joseph's Hospital	SVH.9999.0002.0272	December 2020
G.30	Statement of Christopher Blake, Group Chief Executive Office, St Vincent's Health Australia	SVH.9999.0004.0001	6 June 2024
G.30.1	CB-1 Letter from James Palmer to SVHS	SVH.9999.0004.0010	23 April 2024
G.30.2	CB-2 NSW Health and SVHNS - Service Agreement 2023-2024	SVH.9999.0004.0013	16 November 2023
G.31	Statement of Benjamin Edwards, Chief Operating Officer, SJOG Hospital Group	SJO.9999.0001.0001	4 June 2024
G.32	Statement of Genevieve Adamo, Senior Pharmacist, Poisons Information, NSW Poisons Information Centre	SCI.0011.0065.0001	5 June 2024
G.32.1	Huynh et al, GA-1 Paper 2022	SCI.0011.0066.0001	13 November 2019
G.33	Statement of A/Prof John Preddy, Clinical Director, Murrumbidgee LHD Paediatric Department	SCI.0011.0067.0001	30 May 2024
G.34	Letter from CEO SVHN to CFO NSW Health - Decommissioning Costs - St Joseph's Hospital	SVH.0002.0001.0208	24 October 2023

Exhibit No.	Description	SCOI Number	Document Date
G.35	Letter from CFO SVHN to CFO NSW Health - Closure of St Joseph's Hospital	SVH.0002.0001.0327	15 May 2023
G.36	Letter from CD SVHN to Minister for Health - Decommissioning of St Joseph's Hospital	SVH.0002.0001.0486	14 June 2023
G.37	PowerPoint - St Joseph's Hospital Future Strategy	SVH.0002.0002.0001	1 June 2020
G.38	Letter from Chair SVHN to Chair Western Sydney LHD - Briefing for Meeting on St Joseph's Hospital	SVH.0002.0002.0015	6 July 2020
G.39	PowerPoint - St Joseph's Hospital Future Plans	SVH.0002.0003.0002	30 May 2019
G.40	Letter from Chairmans SVHN to Minister for Health - SVHN Sydney EMR Business Case/St Joseph's Hospital	SVH.0002.0003.0015	11 February 2022
G.41	Letter from Secretary NSW Health to Chairman SVHN - SVHN Sydney EMR Business Case/St Joseph's Hospital	SVH.0002.0003.0017	23 June 2022
G.42	Email Correspondence between ED NSW Health and CEO SVHN - Purchasing Discussion Action Items SVHN and St Joseph's Activity Transfer	SVH.0002.0001.0108	7 September 2023
G.43	NSW Health, Financial Requirements and Conditions of subsidy (Government Grants)	SVH.0002.0001.0154	20 September 2023
G.44	[Not in use – duplicate of G.29.21]		
G.45	SVHN, 2023-2024 <i>Interim Funding Allocation</i>	SVH.0002.0001.0022	30 June 2023

Exhibit No.	Description	SCOI Number	Document Date
G.46	SVHN, <i>2023-2024 Service Agreement - Notes to State Budget Schedule</i>	SVH.0002.0001.0147	20 September 2023
G.47	Letter from Secretary NSW Health to Chair SVHN – 2023-2024 Service Agreement	SVH.0002.0001.0202	19 September 2023
G.48	Letter from Board Chair SVHA to Secretary NSW Health – Future Service Agreements with SVHS	SVH.0002.0001.0280	15 November 2023
G.49	Letter from Secretary NSW Health to CE SVHN – 2023-2024 Service Agreement	SVH.0002.0001.0284	17 November 2023
G.50	NSW Health and SVHNS, <i>Service Agreement 2020-2021</i>	SVH.0001.0001.0083	18 February 2021
G.51	NSW Health and SVHNS, <i>Service Agreement 2021-2022</i>	SVH.0001.0001.0407	31 August 2021
G.52	Letter from Secretary NSW Health to Board Chair SVHN – Interim 2023-2024 Service Agreement Schedules	SVH.0001.0001.0780	30 June 2023
G.53	[Not in use – duplicate of G.48]		
G.54	SVHS, <i>Financial Report 2022</i>	SVH.0001.0001.0441	12 October 2022
G.55	SVHS, <i>Financial Report 2023</i>	SVH.0001.0001.0016	12 October 2023
G.56	Correspondence from SVHNS to NSW Health Secretary – Proposed Service Strategy with Attachment	SVH.0001.0003.0019 SVH.0001.0003.0020	13 April 2021
G.57	SVHA St Vincent’s Integrated Healthcare Campus Darlinghurst - Clinical Services Strategy – 2027	SCI.0010.0017.0001	Undated
G.58	SVHNS Inclusive Health Strategic Plan 2020-2025	SCI.0010.0019.0001	2020

Exhibit No.	Description	SCOI Number	Document Date
G.59	Capital Investment Proposal - Cahill Cater	SVH.0001.0001.0067	1 October 2022
G.60	SVHNS – EMR Business Case Submission to MoH	SVH.0001.0001.1296	24 December 2020
G.61	Capital Investment Proposal - Electronic Medical Record	SVH.0001.0001.0226	1 May 2021
G.62	SVHNS Capital Investment Proposal – Electronic Medical Record	SVH.0001.0001.0724	1 January 2022
G.63	[Not in use – duplicate of G.41]		
G.64	Capital Investment Proposal - St Joseph's Hospital	SVH.0001.0001.0396	27 June 2022
G.65	[Not in use – duplicate of G.45]		
G.66	SVHA Finance and Investment Committee – SVHNS December Results and Financial Sustainability Plan	SVH.0001.0002.0236	31 January 2024
G.67	Letter from Anna McFadgen to Secretary NSW Health – SVHN Financial Support 2023-24	SVH.0001.0001.0664	7 March 2024
G.68	Letter from Anna McFadgen and Barry Mitrevski to Alfa D'Amato Financial Performance Report YTD March 2024	SVH.0001.0001.0775	11 March 2024
G.69	[Not in use – duplicate of G.29.24]		
G.70	Dot Point Advice – Post-meeting follow up SVHN EMR Business Case/St Joseph's Hospital	MOH.9999.1507.0001	26 June 2022
G.71	Correspondence Brief – Electronic Medical Records, SVHNS	MOH.9999.1509.0001	15 August 2021

Exhibit No.	Description	SCOI Number	Document Date
G.72	[Not in use – duplicate of G.36]		
G.73	Letter from Secretary NSW Health to Chair SVHN – 2024-2025 Service Agreement with St Vincent’s Hospital Sydney	MOH.9999.1580.0001	3 May 2024
G.74	[Not in use – duplicate of G.29.22]		
G.75	[Not in use – duplicate of G.51]		
G.76	NSW Health, Financial Requirements and Conditions of Subsidy (Government Grants)	MOH.9999.1610.0001	21 June 2022
G.77	SVHN, Service Agreement 2022-2023	MOH.9999.1617.0001	18 August 2022
G.78	[Not in use – duplicate of G.45]		
G.79	[Not in use – duplicate of G.52]		
G.80	NSW Health, Financial Requirements and Conditions of Subsidy (Government Grants)	MOH.9999.1632.0001	19 September 2023
G.81	[Not in use – duplicate of G.47]		
G.82	[Not in use – duplicate of G.48]		
G.83	SVHN, <i>2023-2024 NSW Health Purchasing Roadshow Presentation</i>	MOH.9999.1647.0001	8 March 2023
G.84	SVHN, <i>Service Agreement Purchasing Discussion Presentation</i>	MOH.9999.1649.0001	27 July 2023
G.85	Letter from CEO SVHN to Deputy Secretary, System Sustainability and Performance – NWAU performance	MOH.9999.1650.0001	22 March 2024

Exhibit No.	Description	SCOI Number	Document Date
G.86	Letter from CEO SVHN to NSW Health DS FSAM and CFO – Additional Activity	MOH.9999.1651.0001	13 May 2024
G.87	NSW Health, <i>Brief to Minister – Transfer of St Joseph’s Hospital to Western Sydney LHD</i>	MOH.9999.1654.0001	20 October 2023
G.88	NSW Health Correspondence Brief – SVHN 2024-2025 Service Agreement	MOH.9999.1881.0001	2 May 2024
G.89	Letter from Group CEO SJOGHC to Deputy Secretary, Minister for Health – Notification of Exit from HDHS	MOH.0002.0166.0001	5 December 2023
G.90	NSW Health Brief – Hawkesbury District Health Service Transition Planning	MOH.9999.1303.0001	22 December 2023
G.91	NSW Health Brief – Handover of Hawkesbury District Health Service	MOH.9999.1304.0001	23 January 2024
G.92	Statement of Amanda Carter, Department Head, Dietetics CHW	SCI.0011.0069.0001	7 June 2024
G.93	Statement of Erin Longbottom, Nursing Unit Manager, St Vincent’s Homeless Outreach Service	SVH.9999.0005.0001	7 June 2024
G.93.1	EL-1 Curriculum Vitae	SVH.9999.0005.0009	2024
G.93.2	EL-2 SVH Homeless Health Service: Bridging of the Gap Paper	SVH.9999.0005.0011	August 2016
G.94	Statement of Dr Shirley Alexander, Clinical Stream Medical Director – Connected Care SCHN	MOH.9999.1286.0001	6 June 2024

Exhibit No.	Description	SCOI Number	Document Date
G.95	Statement of Paul Craven, Executive Director, Children, Young People and Families, Medical Services and Networks and Streams Hunter New England LHD	MOH.9999.1289.0001	7 June 2024
G.95.1	Annexure A – Children, Young People and Families Organisation Chart	MOH.9999.1289.0007	May 2024
G.96	Statement of Dr Joanne Ging, Executive Director, Clinical Operations SCHN	MOH.9999.1292.0001	6 June 2024
G.96.1	[Not in use – duplicate of G.17]		
G.97	Statement of Cathryn Cox PSM, Chief Executive SCHN	MOH.9999.1869.0001	6 June 2024
G.97.1	[Not in use – duplicate of G.17]		
G.98	Statement of Lee Gregory, Chief Executive, NMBLHD	MOH.9999.1293.0001	6 June 2024
G.99	Curriculum Vitae of Lee Gregory	MOH.0002.0134.0001	June 2024
G.100	Email from Lee Gregory to Chief Executive, SJOG Health Care – Accepting Term Sheet	MOH.0002.0122.0001	18 October 2023
G.101	[Not in use – duplicate of G.89]		
G.102	Statement of Vanessa Clements, Director, Planning, Redevelopment and Project Management Office, Nepean Blue Mountains LHD	MOH.9999.1287.0001	6 June 2024
G.103	Statement of Matthew Daly, Deputy Secretary, System Sustainability and Performance, Ministry of Health	MOH.9999.1290.0001	6 June 2024

Exhibit No.	Description	SCOI Number	Document Date
G.104	Statement of Deborah Willcox AM, Deputy Secretary, Health System Strategy and Patient Experience, Ministry of Health	MOH.9999.1297.0001	6 June 2024
G.105	Statement of Dr Nigel Lyons, Specialist Advisor, Ministry of Health	MOH.9999.1870.0001	7 June 2024
G.106	NSW Health, <i>Paediatric Service Capability (Paediatric Medicine and Surgery for Children) Guideline</i>	MOH.0002.0144.0001	1 December 2023
G.107	NSW Health, <i>Paediatric Clinical Care and Inter-hospital Transfer Arrangements</i>	MOH.0002.0146.0001	7 August 2023
G.108	Children Young People and Families Executive Steering Committee (CYPFESC) 2023 Annual Report	MOH.0002.0147.0001	December 2023
G.109	Statement of Davinder Singh-Grewal, Head of Paediatric Rheumatology, SCHN	SCI.0010.0022.0001	9 June 2024
G.109.1	DSG-1 ACI Report, The Model of Care for the NSW Paediatric Rheumatology Network	SCI.0010.0024.0001	May 2013
G.109.2	DSG-2 The NSW Paediatric Rheumatology Services Advisory Group Findings and Recommendations	MOH.9999.2149.0001	October 2023
G.110	Statement of Dr Angus Alexander, Chair, Staff Medical Council, the Children's Hospital at Westmead	SCI.0010.0021.0001	7 June 2024
G.111	Statement of A/Prof Kathryn Browning Carmo, Senior Staff Specialist Neonatologist and Paediatric Critical Care Physician	SCI.0010.0026.0001	5 June 2024

Exhibit No.	Description	SCOI Number	Document Date
G.112	Statement of Philip Minns, Deputy Secretary, People, Culture and Governance, Ministry of Health	MOH.9999.1868.0001	7 June 2024
G.113	Statement of Kaylene Joan Gaffney, Group Chief Financial officer, SVHA	SVH.9999.0006.0001	11 June 2024
G.113.1	KG-1 SVHS Financial Statement 2018-2019	SVH.9999.0006.0005	2019
G.113.2	KG-2 SVHS Financial Statement 2020-2021	SVH.9999.0006.0052	2021
G.113.3	KG-3 SVHS Financial Statement 2022-2023	SVH.9999.0006.0102	2023
G.114	Heads of Agreement between SCHN and Hunter New England LHD	MOH.9999.1676.0001	December 2020
G.115	Heads of Agreement between SCHN and South Western Sydney LHD	MOH.9999.1678.0001	30 October 2020
G.116	Service Level Agreements between SCHN and Prince of Wales Hospital – Shared Clinical Services within the Randwick Health Precinct	MOH.9999.1680.0001	June 2023
G.117	Statement of Paul Preisz, Chief Medical Officer, SVHS	SVH.9999.0007.0001	11 June 2024
G.117.1	PP-1 Curriculum Vitae of Paul Preisz	SVH.9999.0007.0008	2024
G.118	Statement of Paul Jansz, Cardiothoracic and Transplant Surgeon, SVHS	SVH.9999.0008.0001	11 June 2024
G.119	NSW Health, CYPFESC – <i>Terms of Reference</i>	MOH.9999.3132.0001	31 May 2024

A.25: Tender Bundle H – Workforce 1 Hearings (July and August 2024)

Exhibit No.	Description	SCOI Number	Document Date
H1.0	NSW Health, <i>Delegations Manual: Combined Administrative Financial Staff</i>	MOH.9999.0817.0001	22 May 2015
H1.1	HETI, <i>Higher Education Governing Council Terms of Reference</i>	MOH.0010.0042.0001	15 December 2015
H1.2	The Royal Australasian College of Physicians, <i>Reconsideration Review and Appeals Process By-Law</i>	ACP.0001.0018.0001	10 February 2017
H1.3	The Royal Australasian College of Surgeons, <i>Accreditation Application</i>	RCS.0001.0024.0001	June 2017
H1.4	The Royal Australasian College of Surgeons, <i>Accreditation of Hospitals and Posts for Surgical Education and Training</i>	RCS.0001.0023.0001	2017
H1.5	College of Intensive Care Medicine, <i>List of Specialties, Fields of Specialty Practice and Related Specialist Titles</i>	SCI.0011.0241.0001	1 July 2018
H1.5.1	The Royal Australian and New Zealand College of Radiologists, <i>Accreditation Standards for Education, Training and Supervision of Clinical Radiology Trainees</i>	COR.0002.0006.0001	December 2018
H1.6	The Royal Australasian College of Physicians, <i>Training Provider Accreditation Program: A blueprint for pursuing training excellence in the workplace</i>	SCI.0011.0176.0001	2018
H1.7	The Royal Australasian College of Physicians, <i>Training Network Principles</i>	SCI.0011.0175.0001	2018

Exhibit No.	Description	SCOI Number	Document Date
H1.8	The Royal Australasian College of Physicians, <i>Trainees registered in training programs by location</i>	ACP.0001.0095.0001	2018 - 2023
H1.9	HETI, <i>Health Education and Training Institute By-Laws</i>	MOH.0010.0040.0001	8 April 2019
H1.10	John Leung et al, <i>Faculty of Radiation Oncology 2018 workforce census</i>	SCI.0011.0268.0001	14 July 2019
H1.11	General Surgeons Australia, <i>Hospital Accreditation and Trainee feedback regulations for the General Surgical Education and Training Program</i>	MOH.0010.0065.0001	29 November 2019
H1.12	The Royal Australasian College of Physicians, <i>Basic Training Accreditation Requirements: For Adult Internal Medicine</i>	SCI.0011.0167.0001	2019
H1.13	The Royal Australasian College of Physicians, <i>Basic Training Accreditation Requirements: For Paediatrics & Child Health</i>	SCI.0011.0168.0001	2019
H1.14	College of Intensive Care Medicine, <i>Objectives of Training for the Anaesthesia Term Policy (T-8 2009)</i>	SCI.0011.0237.0001	2019
H1.14.1	The Royal Australasian College of Surgeons, <i>Rural Health Equity Strategic Action Plan</i>	RCS.0001.0063.0001	15 December 2020
H1.15	The Royal Australasian College of Physicians, <i>Training Provider Standards: for Clinical Training Programs</i>	SCI.0011.0177.0001	2020

Exhibit No.	Description	SCOI Number	Document Date
H1.16	Royal Australian College of General Practitioners, <i>Standards for General Practice Training</i>	CGP.0001.0016.0001	April 2021
H1.16.1	Letter from Kiel Harvey to Dr Tom Karplus, <i>Re: Medical Management of Staff Specialists at the Concord Repatriation General Hospital Emergency Department</i>	MOH.0002.0090.0001_R	11 June 2021
H1.17	The Royal Australasian College of Surgeons, <i>Hospital Training Post Accreditation Standards for Surgical Education and Training</i>	SCI.0011.0236.0001	June 2021
H1.17.1	HETI, <i>Determination of Functions of Statutory Health Corporation</i>	SCI.0001.0060.0001	13 September 2021
H1.18	College of Intensive Care Medicine, WCA [Workplace Competency Assessment] <i>Information Sheet for Trainees and Fellows</i>	SCI.0011.0240.0001	September 2021
H1.19	NSW Health, <i>Executive Director of Workplace Relations Role Description</i>	MOH.0010.0145.0001	October 2021
H1.20	Western Sydney LHD and The Royal Australian and New Zealand College of Radiologists, <i>Memorandum of Understanding</i> (signed by RANZCR)	MOH.0010.0296.0001	1 November 2021
H1.21	Western Sydney LHD and The Royal Australian and New Zealand College of Radiologists, <i>Memorandum of Understanding</i> (signed by Western Sydney LHD)	MOH.0010.0295.0001	1 November 2021

Exhibit No.	Description	SCOI Number	Document Date
H1.21.0	The Royal Australian and New Zealand College of Radiologists Faculty of Radiation Oncology, <i>Accreditation Standards and Criteria for Training Networks and Sites</i>	COR.0002.0007.0001	March 2022
H1.21.1	Letter from the RACP to Western NSW LHD (Dr Jaydeep Mandal, Director of Physician Education)	MOH.0010.0329.0001 _R	3 May 2022
H1.21.2	Letter from the RACP to Western NSW LHD (Cathy Marshall, Mark Spittal and Dr Marco 'Mattelo')	MOH.0010.0334.0001 _R	22 July 2022
H1.21.3	Letter from Western NSW LHD (Mark Spittal, Cathy Marshall, Dr Marco Metelo) to the RACP	MOH.0010.0335.0001	29 July 2022
H1.21.4	Bathurst Health Service Action Plan (RACP)	MOH.0010.0336.0001	16 August 2022
H1.22	Letter to Dr Genevieve Wallace, General Manager of CRGH	MOH.0010.0002.0001 _R	24 August 2022
H1.23	HETI, <i>Prevocational Accreditation Committee</i>	MOH.0010.0153.0001	30 August 2022
H1.24	Letter from A/Prof Winston Cheung to Sydney LHD Board	MOH.0010.0003.0001	12 October 2022
H1.25	The Royal Australian and New Zealand College of Radiologists, <i>2020 Clinical Radiology Workforce Census Report: Australia</i>	SCI.0011.0250.0001	21 October 2022
H1.26	Letter from A/Prof Winston Cheung to Joseph Jewitt	MOH.0010.0004.0001 _R	24 October 2022
H1.27	Sydney LHD, CRGH Finance Manager Presentation	MOH.0010.0005.0001	27 October 2022

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H1.27.1	Bathurst Health Service Action Plan	MOH.0010.0338.0001	8 November 2022
H1.27.2	Bathurst Health Service Action Plan completed	MOH.0010.0333.0001	29 November 2022
H1.28	Letter from Dr Teresa Anderson AM to A/Prof Winston Cheung, <i>Concerns about governance, patient safety, and the health and wellbeing of staff at Concord Repatriation General Hospital</i>	MOH.0010.0006.0001_R	16 December 2022
H1.28.1	The Royal Australasian College of Surgeons, <i>2022 RACS Activities Report</i>	RCS.0001.0049.0001	October 2023
H1.28.2	The Royal Australasian College of Surgeons, <i>Surgical Workforce 2022 Census Report</i>	RCS.0001.0052.0001	2022
H1.29	College of Intensive Care Medicine, <i>Objectives of Training for the Medicine Term Policy (T-7 2022)</i>	SCI.0011.0238.0001	2022
H1.30	Royal Australian College of General Practitioners, <i>Guide to Implementation of Accreditation Standards</i>	CGP.0001.0012.0001	2022
H1.31	French National Academy of Medicine, <i>Facing medical deserts: a citizen medical service. Press Release of the French National Academy of Medicine</i>	MOH.0010.0344.0001	2022
H1.32	The Royal Australasian College of Physicians, <i>Monitoring a Training Provider</i>	SCI.0011.0170.0001	1 January 2023
H1.32.1	Letter from Western NSW LHD (Cathy Marshall, Dr Marco Metelo) to RACP	MOH.0010.0340.0001	11 January 2023

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H1.32.2	Letter from Western NSW LHD (Mark Spittal) to the RACP	MOH.0010.0349.0001	25 January 2023
H1.32.3	Letter from Western NSW LHD to RACP	MOH.0010.0324.0001	6 February 2023
H1.32.4	Letter from Western NSW LHD (Mark Spittal) to RACP	MOH.0010.0326.0001	17 February 2023
H1.32.5	Western NSW LHD Application for Review of a Decision to the RACP	MOH.0010.0328.0001 _R	5 March 2023
H1.32.6	The Royal Australian and New Zealand College of Psychiatrists, <i>NSW Mental Health Workers Unite to Call for Urgent Action Ahead of State Election</i>	SCI.0011.0270.0001	14 March 2023
H1.33	Australian Medical Council, <i>Standards for Assessment and Accreditation of Specialist Medical Programs 2023</i>	MOH.0010.0062.0001	23 March 2023
H1.34	The Royal Australian and New Zealand College of Radiologists, <i>Clinical Radiology Training Program Handbook</i>	SCI.0011.0252.0001	27 March 2023
H1.35	Impact Economics and Policy and HSU, <i>Reform Critical – A Fragmented Health System at Breaking Point</i>	SCI.0011.0162.0001	March 2023
H1.36	The Royal Australasian College of Physicians, <i>Capacity to Train Guidance</i>	SCI.0011.0259.0001	20 April 2023
H1.37	The Royal Australasian College of Physicians, <i>Accreditation of a Training Provider</i>	SCI.0011.0165.0001	27 April 2023
H1.38	The Royal Australasian College of Physicians, <i>Regional, Rural and Remote Physician Strategy</i>	ACP.0001.0129.0001	23 June 2023

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H1.39	HETI, <i>Higher Education Governance Structure</i>	MOH.0010.0041.0001	28 June 2023
H1.40	Australian Medical Council, <i>Standards for Assessment and Accreditation of Primary Medical Programs</i>	MOH.0010.0057.0001	July 2023
H1.41	Royal Australian College of General Practitioners, <i>Terms of Reference for Regional Accreditation Panels</i>	CGP.0001.0015.0001	August 2023
H1.41.1	Australian Medical Association, <i>Submission to the Upper House Inquiry into Mental Health Services</i>	SCI.0011.0278.0001	6 September 2023
H1.41.2	<i>Intentionally left blank</i>		
H1.41.3	Health Professional Workforce Unit, <i>Workforce Planning and Development Branch</i>	MOH.0010.0029.0001	September 2023
H1.41.4	Colleges Regulation 2017 – Registration and Selection to Surgical Education and Training	RCS.0001.0010.0001	September 2023
H1.42	Australian Medical Council, <i>Communication Protocol</i>	MOH.0011.0006.0001	September 2023
H1.43	NSW Health, <i>Registered Training Organisations Terms of Reference</i>	MOH.0010.0044.0001	September 2023
H1.44	HSU Submission to NSW Legislative Inquiry into the equity, accessibility and appropriate delivery of outpatient and community mental health care in NSW	SCI.0011.0160.0001	September 2023
H1.45	HETI, <i>2023-24 Performance Agreement</i>	MOH.0010.0046.0001	31 October 2023
H1.46	HETI, <i>2023-2026 Strategic Plan</i>	MOH.0010.0045.0001	October 2023

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H1.47	HSU Submission to the Special Commission of Inquiry into Healthcare Funding	SCI.0011.0157.0001	8 November 2023
H1.48	<i>Intentionally left blank</i>		
H1.49	Australian Physiotherapy Association, <i>2023 Workforce Census</i>	AUP.0001.0001.0001	November 2023
H1.50	The Royal Australasian College of Physicians, <i>Initial Accreditation Process</i>	SCI.0011.0169.0001	1 December 2023
H1.51	Royal Australian College of General Practitioners, <i>Accreditation Policy</i>	CGP.0001.0010.0001	13 December 2023
H1.52	Memorandum from Gina Finocchiaro to all Sydney LHD Staff re Return of Staff Car Parking Fees	MOH.0002.0081.0001	20 December 2023
H1.53	NSW Health, <i>Priority List 2024 Medical Intern Recruitment Campaign</i>	MOH.0010.0059.0001	December 2023
H1.53.1	Australian and New Zealand College of Anaesthetists, <i>ANZCA Handbook for Training</i>	ACA.0001.0003.0001	December 2023
H1.53.2	Australian and New Zealand College of Anaesthetists, <i>ANZCA Handbook for Accreditation</i>	ACA.0001.0007.0001	December 2023
H1.54	Royal Australian College of General Practitioners, <i>Australian General Practice Training Program Eligibility and Application Guide</i>	CGP.0001.0004.0001	2023
H1.55	Illawarra Shoalhaven LHD, <i>Triage Tool</i>	MOH.0010.0257.0001	2023

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H1.55.1	The Royal Australian and New Zealand College of Psychiatrists, <i>Accreditation of Training Programs: Training Program Accreditation Standards</i>	SCI.0011.0276.0001	2023
H1.56	The Royal Australasian College of Physicians, <i>Recognition of Prior Learning Policy</i>	SCI.0011.0258.0001	1 January 2024
H1.57	Medical Board of Australia, <i>Registration standard: Granting general registration as a medical practitioner to Australian and New Zealand medical graduates on completion of postgraduate year one training</i>	MOH.0010.0058.0001	1 January 2024
H1.58	Letter from C Heuston, Executive Director, Industrial Relations NSW Health to Unions NSW regarding NSW Government Fair Pay and Bargaining Policy 2023	MOH.0010.0150.0001	15 January 2024
H1.59	Royal Australian College of General Practitioners, <i>Training Programs Entry Policy</i>	CGP.0001.0008.0001	16 January 2024
H1.60	The Royal Australian and New Zealand College of Radiologists, <i>Radiation Oncology Accredited Training Site Listing</i>	SCI.0011.0254.0001	25 January 2024
H1.61	The Royal Australian and New Zealand College of Radiologists, <i>Re: Accreditation Site Visit Report for Concord Radiology</i>	SCI.0011.0264.0001_ R	30 January 2024
H1.62	The Royal Australian and New Zealand College of Radiologists, <i>Clinical Radiology Learning Outcomes</i>	SCI.0011.0253.0001	January 2024

Exhibit No.	Description	SCOI Number	Document Date
H1.63	The Royal Australian and New Zealand College of Radiologists, <i>Radiation Oncology Learning Outcomes</i>	SCI.0011.0255.0001	January 2024
H1.64	The Royal Australasian College of Physicians, <i>Active Management Process: For Accreditation Committees</i>	SCI.0011.0166.0001	January 2024
H1.65	The Royal Australian and New Zealand College of Radiologists, <i>Clinical Radiology Accredited Training Site Listing</i>	SCI.0011.0251.0001	20 February 2024
H1.66	Western NSW LHD, <i>Centre for Rural Education Simulation and Training Overview</i>	MOH.0010.0033.0001	February 2024
H1.67	HETI, <i>Health Education and Training Institute Functional Structure</i>	MOH.0010.0047.0001	11 March 2024
H1.68	Industrial Relations Commission (NSW), Recommendation 2022/00106180 Re <i>Liverpool City Council v New South Wales Local Government, Clerical, Administrative, Energy, Airlines and Utilities Union</i>	MOH.0010.0141.0001	18 March 2024
H1.69	The Royal Australian and New Zealand College of Radiologists, <i>Concord Repatriation General Hospital & Canterbury Hospital</i>	SCI.0012.0172.0001	March 2024
H1.70	The Royal Australian and New Zealand College of Psychiatrists, NSW Branch, <i>NSW Branch 2024-25 Pre-Budget Submission</i>	ZCP.0001.0127.0001	March 2024
H1.70.1	Sydney LHD, <i>Clinical Governance Framework</i>	MOH.0002.0053.0001	4 April 2024

Exhibit No.	Description	SCOI Number	Document Date
H1.70.2	Sydney LHD and University of Technology, Sydney, <i>Memorandum of Understanding</i>	MOH.0010.0378.0001	5 April 2024
H1.70.3	Memorandum from Dr Teresa Anderson AM to all Sydney LHD Staff re timely reporting of incidents and adverse events	MOH.0002.0055.0001	5 April 2024
H1.70.4	A/Prof Winston Cheung, <i>Concord Repatriation General Hospital (CRGH) Medical Staff Council (MSC) Chair's Report for the Sydney Local Health District (SLHD) Medical Staff Executive Council (MSEC)</i>	MOH.0002.0060.0001	24 April 2024
H1.71	HETI, <i>Prevocational Training Council Terms of Reference</i>	MOH.0010.0070.0001	April 2024
H1.71.1	Letter from the RACP to Western NSW LHD (Dr R Das)	MOH.0010.0332.0001	30 May 2024
H1.72	The Royal Australasian College of Surgeons, <i>Surgical Supervisors Policy (POL-2019)</i>	SCI.0011.0235.0001	May 2024
H1.73	The Royal Australasian College of Surgeons, <i>Surgical Trainers Policy (POL-2020)</i>	SCI.0011.0239.0001	May 2024
H1.74	The Royal Australian and New Zealand College of Radiologists, <i>Re: Accreditation of Concord Repatriation General Hospital Progress Report for Clinical Radiology Training</i>	SCI.0012.0173.0001	20 June 2024
H1.75	Royal Australian College of General Practitioners, <i>Practice Experience Program Specialist Application Handbook</i>	CGP.0001.0006.0001	June 2024

Exhibit No.	Description	SCOI Number	Document Date
H1.76	Royal Australian College of General Practitioners, <i>Practice Experience Program Specialist Substantially Comparable Stream Handbook</i>	CGP.0001.0021.0001	June 2024
H1.77	Royal Australian College of General Practitioners, <i>Practice Experience Program Specialist Partially Comparable Stream Handbook</i>	CGP.0001.0020.0001	June 2024
H1.78	Western NSW LHD, <i>Nurses and Allied Health Numbers for 2023-2024 Financial Year</i>	MOH.0010.0036.0001	June 2024
H1.79	The Royal Australian and New Zealand College of Psychiatrists, <i>Accrediting Posts, Programs & Courses</i> (webpage)	SCI.0011.0199.0001	As at 16 July 2024
H1.80	The Royal Australian and New Zealand College of Psychiatrists, <i>Faculties</i> (webpage)	SCI.0011.0200.0001	As at 16 July 2024
H1.81	The Royal Australian and New Zealand College of Psychiatrists, <i>Hunter New England Training in Psychiatry (HNET)</i> (webpage)	SCI.0011.0201.0001	As at 16 July 2024
H1.82	The Royal Australian and New Zealand College of Psychiatrists, <i>Postgraduate Programs – Brain and Mind Centre</i> (webpage)	SCI.0011.0202.0001	As at 16 July 2024
H1.83	The Royal Australian and New Zealand College of Psychiatrists, <i>Psychiatry Courses – HETI Higher Education</i> (webpage)	SCI.0011.0203.0001	As at 16 July 2024
H1.84	The Royal Australian and New Zealand College of Psychiatrists, <i>Psychiatry Networks</i> (webpage)	SCI.0011.0204.0001	As at 16 July 2024

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H1.85	The Royal Australian and New Zealand College of Psychiatrists, <i>Training Program – HETI</i> (webpage)	SCI.0011.0205.0001	As at 16 July 2024
H1.86	The Royal Australian and New Zealand College of Psychiatrists, <i>RANZCP Program Structure</i> (webpage)	SCI.0011.0206.0001	As at 16 July 2024
H1.87	The Royal Australian and New Zealand College of Psychiatrists, <i>Sections</i> (webpage)	SCI.0011.0208.0001	As at 16 July 2024
H1.88	The Royal Australian and New Zealand College of Psychiatrists, <i>Specialist areas in psychiatry</i> (webpage)	SCI.0011.0209.0001	As at 16 July 2024
H1.89	The Royal Australian and New Zealand College of Psychiatrists, <i>Working and advisory groups</i> (webpage)	SCI.0011.0210.0001	As at 16 July 2024
H1.90	HSU Workforce Survey Questions	SCI.0011.0161.0001	July 2024
H1.91	HETI, <i>NSW Prevocational Training Networks</i>	MOH.0010.0263.0001	July 2024
H1.91.1	Unit Profile Report – Balmain	MOH.0010.0382.0001 _R	July 2024
H1.91.2	Unit Profile Report – Concord	MOH.0010.0386.0001 _R	July 2024
H1.91.3	Unit Profile Report – Canterbury	MOH.0010.0384.0001 _R	July 2024
H1.91.4	Unit Profile Report – RPA	MOH.0010.0388.0001 _R	July 2024
H1.91.5	Unit Profile Report – Sydney LHD	MOH.0010.0381.0001 _R	July 2024

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H1.92	Royal Australian College of General Practitioners, <i>Australian General Practice Training Program Guide 2024</i>	CGP.0001.0022.0001	2024
H1.93	NSW Health, <i>Intern numbers by facility</i>	MOH.0010.0060.0001	2024
H1.94	Marie Bonal et al, <i>A French classification to describe medical deserts: a multi-professional approach based on the first contact with the healthcare system</i>	MOH.0010.0346.0001	2024
H1.95	Centre for Rural Education Simulation and Training, <i>Training Feedback</i>	MOH.0010.0037.0001	2024
H1.95.1	College of Intensive Care Medicine, <i>Complaints Policy (IC-9)</i>	SCI.0011.0285.0001	2024
H1.95.2	College of Intensive Care Medicine, <i>Prevention of Bullying, Discrimination and Harassment in the Workplace</i>	SCI.0011.0284.0001	2024
H1.96	Royal Australasian College of Physicians, <i>Overseas Trained Physicians Guidelines (Australia)</i>	SCI.0011.0171.0001	Undated
H1.97	Royal Australasian College of Physicians, <i>Capacity to Train Guidance E-Module</i>	SCI.0011.0260.0001	Undated
H1.98	Letter from HSU re recommendations in Universities Accord	SCI.0011.0194.0001_R	Undated
H1.99	Royal Australian and New Zealand College of Radiologists, <i>Case Study 5</i>	SCI.0011.0263.0001	Undated

Exhibit No.	Description	SCOI Number	Document Date
H1.100	Royal Australian College of General Practitioners, <i>Australian General Practice Training Program Accreditation Application Handbook</i>	CGP.0001.0013.0001	Undated
H1.101	NSW Health, <i>Registered Training Organisations Proposed Governance Structure</i>	MOH.0010.0043.0001	Undated
H1.102	HETI, <i>Education and Training Courses by the Mental Health Portfolio List</i>	MOH.0010.0048.0001	Undated
H1.103	HETI, <i>Leadership Management Development and Educational Design Portfolio List of Courses</i>	MOH.0010.0049.0001	Undated
H1.104	Illawarra Shoalhaven LHD, <i>Strategic Education and Training Committee Terms of Reference</i>	MOH.0010.0074.0001	Undated
H1.105	NSW Health, <i>Whole of Health Nursing Agency Panel Initiative</i>	MOH.0010.0281.0001	Undated
H1.106	Revised Proposal for the Anaesthesia and Intensive Care Departments	MOH.0010.0148.0001	Undated
H1.107	NSW Treasury, <i>Treasury Codes – Definitions</i>	MOH.0010.0315.0001	Undated
H1.108	Australian Medical Council, <i>Training and assessment requirements for prevocational PGY1 and PGY2 training programs</i>	MOH.0010.0264.0001	Undated
H1.109	Australian Medical Council, <i>Training environment – National standards and requirements for prevocational PGY1 and PGY2 training programs and terms</i>	MOH.0010.0265.0001	Undated

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H1.110	Australian Medical Council, <i>Quality Assurance – AMC domains and procedures for assessing and accrediting prevocational PGY1 and PGY2- training accreditation authorities</i>	MOH.0010.0266.0001	Undated
H1.111	Western NSW LHD, <i>Nursing Workforce Pathways</i>	MOH.0010.0034.0001	Undated
H1.112	Western NSW LHD, <i>Virtual Education Team Services</i>	MOH.0010.0035.0001	Undated
H1.113	Sydney LHD, <i>Colleague Care</i>	MOH.0002.0074.0001	Undated
H1.114	NSW Health, <i>Mental Health Key Plans, Frameworks and Strategies</i>	SCI.0011.0272.0001	Undated
H1.115	NSW Health, <i>Psychiatry Workforce Modelling Factsheet</i>	SCI.0011.0273.0001	Undated
H1.116	NSW Health Network Information, <i>Psychiatry Trainee Recruitment for 2025</i>	SCI.0011.0271.0001	Undated
H1.117	The Royal Australian and New Zealand College of Psychiatrists, <i>Upper House Inquiry into Mental Health Services</i>	ZCP.0001.0122.0001	Undated
H1.118	The Royal Australian and New Zealand College of Psychiatrists, <i>Entry Requirement for the Fellowship Training Program</i>	ZCP.0001.0042.0001	Undated
H1.119	<i>Distribution of Student Placements by Discipline and Health Agency</i>	MOH.0010.0273.0001	Undated
H1.120	<i>Statewide Mandatory Training Numbers</i>	MOH.0010.0076.0001	Undated
H1.121	<i>Distribution of Medical Specialties by LHD</i>	MOH.0010.0077.0001	Undated

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H1.122	Health Services Union, <i>A NSW Health Workforce at Breaking Point</i>	SCI.0011.0266.0001	Undated
H1.123	Sydney LHD, Clinical Quality Council Terms of Reference 2022	MOH.0010.0448.0001	2022
H1.124	Sydney LHD, Clinical Quality Council Terms of Reference 2023	MOH.0010.0447.0001	2023
H1.125	Sydney LHD, Clinical Quality Council Terms of Reference 2024	MOH.0010.0449.0001	2024
H1.126	Melissa Collins, <i>Table of impediments posed by Awards to efficiency of health system</i>	MOH.0010.0454.0001	4 August 2024
H2.1	NSW Health Council, <i>Report of the NSW Health Council: A Better Health System for NSW</i>	SCI.0011.0211.0001	March 2000
H2.2	Greater Metropolitan Transition Taskforce, <i>Metropolitan Hospitals Report: Service Enhancements and New Roles for Metropolitan Hospitals</i>	SCI.0011.0212.0001	August 2002
H2.3	Australian Competition & Consumer Commission, <i>Determination: Application for Authorisation lodged by the Royal Australasian College of Surgeons</i>	SCI.0011.0134.0001	30 June 2003
H2.4	Australian Competition & Consumer Commission and Australian Health Workforce Officials' Committee, <i>Report to Australian Health Ministers: Review of Australian specialist medical colleges</i>	SCI.0011.0140.0001	July 2004

Exhibit No.	Description	SCOI Number	Document Date
H2.5	Productivity Commission, <i>Australia's Health Workforce: Productivity Commission Research Report</i>	SCI.0011.0132.0001	22 December 2005
H2.6	Auditor-General, <i>Report into Visiting Medical Officer and Staff Specialists</i>	MOH.0010.0133.0001	14 December 2011
H2.7	Parliament of the Commonwealth of Australia House of Representatives Standing Committee on Health and Ageing, <i>Lost in the Labyrinth: Report on the inquiry into registration processes and support for overseas trained doctors</i>	SCI.0011.0138.0001	March 2012
H2.8	NSW Health, <i>Workforce Plan 2012-2022: Revised 2015</i>	SCI.0011.0154.0001	1 September 2015
H2.9	NSW Health, <i>JMO Wellbeing & Support Forum</i>	MOH.0010.0345.0001	6 June 2017
H2.10	Productivity Commission, <i>Shifting the Dial: Supporting Paper No. 4 – Why a better health system matters</i>	SCI.0011.0151.0001	3 August 2017
H2.11	Productivity Commission, <i>Shifting the Dial: Supporting Paper No. 5 – Integrated care</i>	SCI.0011.0152.0001	3 August 2017
H2.12	Productivity Commission, <i>Shifting the Dial: Supporting Paper No. 6 – Impacts of health recommendations</i>	SCI.0011.0153.0001	3 August 2017
H2.13	Deborah Frew, Jane Booth, Michael Gorton AM and Martin Fletcher, <i>Review of Governance of the National Registration and Accreditation Scheme (NRAS)</i>	MOH.0013.0004.0001	November 2017

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H2.14	Prof Michael Woods, <i>Australia's Health Workforce: strengthening the education foundation</i>	SCI.0011.0135.0001	November 2017
H2.15	NSW Health, <i>Health Professionals Workforce Plan 2012-2022: Progress Report Year 5</i>	SCI.0011.0144.0001	11 July 2018
H2.16	NSW Legislative Assembly Public Accounts Committee, <i>Inquiry into the Management of Health Care Delivery in NSW</i>	SCI.0011.0213.0001	18 September 2018
H2.17	NSW Government, <i>Government Response: Management of Health Care Delivery in NSW</i>	SCI.0011.0214.0001	17 June 2019
H2.18	Australian Government Department of Health, <i>Australia's Long Term National Health Plan</i>	SCI.0011.0133.0001	August 2019
H2.19	NSW Health, <i>Health Professionals Workforce Plan Consultation Summary Report</i>	MOH.0010.0276.0001	August 2019
H2.20	NSW Ministry of Health, <i>Review of Trainees in Unaccredited Positions: Discussion Paper</i>	SCI.0011.0150.0001	21 August 2020
H2.21	NSW Legislative Council Portfolio Committee No 2, <i>Current and future provision of health services in the South-West Sydney Growth Region</i>	SCI.0011.0143.0001	November 2020
H2.22	National Health Practitioner Ombudsman, <i>Terms of Reference: Independent review of the procedural aspects of accreditation processes</i>	MOH.0010.0052.0001	December 2020

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H2.23	AHPRA Medical Board, <i>Standards: Specialist medical college assessment of specialist international medical graduates</i>	SCI.0011.0256.0001	1 January 2021
H2.24	NSW Government, <i>NSW Government Response: Inquiry into the current and future provision of health services in the South-West Sydney Growth Region</i>	SCI.0011.0148.0001	28 May 2021
H2.25	Sax Institute, <i>Rural Healthcare Paper 1: Changes in rural medical workforce and health service delivery since 1990</i>	MOH.0010.0299.0001	2021
H2.26	Australian Government Department of Health, <i>National Medical Workforce Strategy 2021-2031</i>	MOH.0010.0056.0001	15 March 2022
H2.27	NSW Government, <i>Business Case: Central Resource Unit</i>	MOH.0010.0303.0001	May 2022
H2.28	NSW Health, <i>Workforce Macro Trends Report</i>	MOH.0003.0234.0001	May 2022
H2.29	NSW Health, <i>Talent Strategy 2022-2032</i>	MOH.0010.0271.0001	June 2022
H2.30	ACI, <i>myVirtualCare Survey Results July 2021 to March 2022</i>	MOH.0010.0304.0001	August 2022
H2.31	NSW Health, <i>Talent Strategy 2022-2032 Horizon 1 Implementation Plan (Years 1 – 3)</i>	MOH.0010.0272.0001	2022
H2.32	DOHAC, <i>How Accreditation Practices Impact Building a Non-General Practice Rural Specialist Medical Workforce Report</i>	SCI.0011.0137.0001	2022

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H2.33	DOHAC, <i>How Accreditation Practices Impact Building a Non-General Practice Rural Specialist Medical Workforce: Appendices</i>	SCI.0011.0136.0001	2022
H2.34	Illawarra Shoalhaven LHD, <i>Allied Health Workforce Plan</i>	MOH.0010.0154.0001	2022
H2.35	NSW Health, <i>Rural Nurse Practitioners: A framework for service and training in NSW Health</i>	MOH.0010.0032.0001	January 2023
H2.35.1	CEC, <i>Post implementation safety risk assessment for Adjusted Medical Model of Care, Bathurst Health Service: Final Report</i>	MOH.0010.0348.0001	March 2023
H2.35.2	The Royal Australian and New Zealand College of Psychiatrists, <i>The NSW mental health care system on the brink: Evidence from the frontline</i>	ZCP.0001.0125.0001	March 2023
H2.36	NSW Health, <i>NSW Health Workforce Plan 2022-2032: A supplementary guide</i>	MOH.0010.0275.0001	24 April 2023
H2.37	Robyn Kruk AO, <i>Independent review of overseas health practitioner regulatory settings: Interim report</i>	SCI.0011.0146.0001	April 2023
H2.38	NSW Health, <i>People and Culture for Future Health NSW Report</i>	MOH.0010.0274.0001	June 2023
H2.39	National Health Practitioner Ombudsman, <i>Processes for progress, Part one: A roadmap for greater transparency and accountability in specialist medical training site accreditation</i>	MOH.0010.0053.0001	October 2023

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H2.40	National Health Practitioner Ombudsman, <i>Appendices to Processes for Progress review report</i>	SCI.0010.0027.0001	October 2023
H2.41	<i>Communication Protocol: Accreditation of specialist medical training sites/posts in Australian public hospitals and health facilities</i>	SCI.0010.0036.0001	3 November 2023
H2.42	Health Ministers Meeting, <i>Communique</i>	MOH.0010.0302.0001	10 November 2023
H2.43	ACI, <i>myVirtualCare Survey Results April 2022 to June 2023</i>	MOH.0010.0305.0001	November 2023
H2.44	<i>Intentionally left blank</i>		
H2.45	Robyn Kruk AO, <i>Independent Review of Australia's regulatory settings relating to overseas health practitioners: Final report</i>	MOH.0010.0051.0001	2023
H2.46	Australian Government, <i>National Mental Health Workforce Strategy 2022-2032</i>	SCI.0011.0147.0001	2023
H2.47	Australian Universities Accord – Summary of Final Report	SCI.0010.0030.0001	23 February 2024
H2.48	HETI, <i>NSW Basic Physician Training Network Training Operating Framework</i>	MOH.0010.0067.0001	February 2024
H2.48.1	Sydney LHD, <i>Concord Hospital Restorative Actions</i>	MOH.0002.0149.0001	15 March 2024
H2.48.2	NSW Government, <i>Sydney Local Health District (SLHD) Patient Feedback Report – reporting period: March 2024</i>	MOH.0002.0061.0001	9 May 2024
H2.48.3	NSW Government, <i>ims+ Clinical Incident Summary Report for April 2024</i>	MOH.0002.0059.0001	9 May 2024

Exhibit No.	Description	SCOI Number	Document Date
H2.49	Australian Government, <i>Australian Universities Accord: Budget Summary</i>	SCI.0010.0028.0001	15 May 2024
H2.50	Illawarra Shoalhaven LHD, <i>Allied Health Strategic Plan 2024-2027</i>	MOH.0010.0258.0001	May 2024
H2.51	NSW Health, <i>Corporate Governance and Accountability Compendium</i>	MOH.0010.0256.0001	May 2024
H2.52	National Health Practitioner Ombudsman, <i>Independent Review of Regulatory Complexity of the National Registration and Accreditation Scheme Terms of Reference</i>	MOH.0010.0055.0001	May 2024
H2.53	Medical Board of Australia, <i>Draft Revised Registration Standard: Specialist Registration</i>	MOH.0010.0054.0001	3 June 2024
H2.53.1	NSW Legislative Council Portfolio Committee No 2, <i>Equity, accessibility and appropriate delivery of outpatient and community mental health care in New South Wales</i>	SCI.0011.0280.0001	4 June 2024
H2.54	NSW Health, <i>Culture and Staff Experience Framework</i>	MOH.0010.0278.0001	June 2024
H2.55	NSW Health, <i>NSW Health Culture and Staff Experience Framework in Practise</i>	MOH.0010.0277.0001	Undated
H2.56	The Royal Australian and New Zealand College of Radiologists, <i>Facilities Survey Reports Insights and Trends from 2010-20</i>	SCI.0011.0267.0001	Undated
H2.57	NSW Health, <i>Model By-Laws for LHDs and SHNs</i>	SCI.0001.0002.0001	Undated

Exhibit No.	Description	SCOI Number	Document Date
H3.1	Higher Grade Duty Payments to Nurses and Midwives	SCI.0011.0192.0001	3 August 2008
H3.2	Standardised Licence Arrangements for VMOs Providing Private Non-Admitted Services	MOH.9999.0079.0001	11 June 2009
H3.3	Managing Excess Staff of the NSW Health Service	MOH.9999.1327.0001	30 April 2012
H3.4	<i>Intentionally left blank</i>		
H3.5	Visiting Medical Officer Claims Auditing	MOH.9999.0080.0001	20 November 2013
H3.6	Payment to Medical Officers Undertaking a Clinical Appraisal Remotely	MOH.0013.0017.0001	10 January 2014
H3.7	Pilot Model Annualised Salary Agreement for Midwifery Group Practices	MOH.0013.0018.0001	20 August 2014
H3.8	Enrolled Nurse – Special Grade	MOH.0013.0003.0001	12 November 2014
H3.9	Salaries and Wages – Charging of Commission for Deductions	MOH.0013.0021.0001	15 December 2014
H3.10	Staff Specialists Rights of Private Practice Disbursement of Funds No 2 Accounts	MOH.9999.0084.0001	24 February 2015
H3.11	Allied Health Professionals' Right of Private Practice in NSW Health Facilities	MOH.9999.3136.0001	24 February 2015
H3.12	Guideline to notify arrangements to facilitate more effective scrutiny of VMO claims to ensure that they are appropriate to be paid	MOH.9999.0134.0001	November 2015
H3.13	Code of Conduct	MOH.0001.0359.0001	16 December 2015
H3.14	NSW Hospital Peer Groups 2016	MOH.0011.0003.0001	6 April 2016

Exhibit No.	Description	SCOI Number	Document Date
H3.15	Official Travel	MOH.0013.0015.0001	13 April 2016
H3.16	Medical Specialty Coding in StaffLink	MOH.0010.0066.0001	4 May 2016
H3.17	Staff Specialist Employment Arrangements across more than one Public Health Organisation	MOH.9999.1008.0001	30 June 2016
H3.18	Resolving Workplace Grievances	MOH.0002.0047.0001	18 October 2016
H3.19	Mandatory Training – Criteria for Approval as a NSW Health Requirement	MOH.0010.0261.0001	3 November 2016
H3.20	Variation to the Public Health System Nurses' and Midwives' (State) Award	SCI.0011.0193.0001	16 November 2016
H3.21	Visiting Practitioner Appointments in the NSW Public Health System	MOH.0011.0004.0001	16 November 2016
H3.22	Staff Specialist Rights of Private Practice	MOH.0001.0419.0001	13 January 2017
H3.23	Oral Health Practitioners Private Practice Scheme	MOH.0013.0016.0001	31 January 2018
H3.24	Living Away from Home Allowance	MOH.0013.0010.0001	10 May 2018
H3.25	Definition of Aboriginal Health Worker	MOH.0010.0308.0001	24 May 2018
H3.26	Decision Making Framework for Aboriginal Health Practitioners	MOH.0010.0306.0001	May 2018
H3.27	Multiple Assignments Award Provisions for Various Groups	MOH.0013.0011.0001	2 August 2018
H3.28	Managing Complaints and Concerns about Clinicians	MOH.9999.0933.0001	7 September 2018
H3.29	Non-Standard Remuneration or Conditions of Employment	MOH.0010.0144.0001	19 October 2018

Exhibit No.	Description	SCOI Number	Document Date
H3.30	NSW Health Service Senior Executive Agreements	MOH.0013.0013.0001	10 January 2019
H3.31	Employment and Management of Locum Medical Officers by Public Health Organisations	MOH.9999.0074.0001	1 February 2019
H3.32	Recognition of Continuous Casual Service – Health Employees’ Conditions of Employment (State) Award	MOH.0013.0019.0001	4 April 2019
H3.33	Employment Arrangements for Medical Officers in the NSW Public Health Service	MOH.9999.3118.0001	2 July 2019
H3.34	Training, Education and Study Leave for Staff Specialists	MOH.9999.0082.0001	3 September 2019
H3.35	Credentialing & Delineating Clinical Privileges for Senior Medical Practitioners & Senior Dentists	MOH.0010.0320.0001	25 September 2019
H3.36	Clinical Academics Employed in the NSW Health Service	MOH.9999.0118.0001	20 November 2019
H3.37	Allied Health Assistant Framework	MOH.0010.0307.0001	26 February 2020
H3.38	<i>Intentionally left blank</i>		
H3.38.1	Sydney LHD, Governance and Development of Policy, Procedures and Guidelines	MOH.0002.0058.0001	January 2021
H3.39	Area of Need Program	MOH.0010.0311.0001	1 March 2021
H3.39.1	Sydney LHD, Serious Incident Management	MOH.0002.0062.0001	26 March 2021
H3.40	Service Check Register for NSW	MOH.9999.0132.0001	24 June 2021
H3.41	NSW Health Student Placement Agreement	MOH.0010.0260.0001	25 June 2021
H3.42	Prevention and Management of Bullying in NSW Health	MOH.0002.0087.0001	3 August 2021

Exhibit No.	Description	SCOI Number	Document Date
H3.43	Prevention and Management of Unacceptable Workplace Behaviours in NSW Health – JMO Module	MOH.9999.1319.0001	3 August 2021
H3.44	Remuneration Rates for Fee-for-Service Visiting Medical Officers	MOH.9999.1034.0001	4 November 2021
H3.45	Aboriginal Cultural Training – Respecting the Difference	MOH.0010.0312.0001	15 July 2022
H3.46	Student Placements in NSW Health	MOH.0010.0262.0001	13 October 2022
H3.47	Nurse Practitioners	MOH.0010.0031.0001	2022
H3.48	Rural Doctor’s Settlement Package Hospitals Indexation of Fees – Visiting Medical Officers	MOH.9999.0077.0001	1 September 2023
H3.49	Ministerial Policy Direction 2023-1: Medical college accreditation of training sites	MOH.0010.0063.0001	1 September 2023
H3.50	Staff Specialist (State) Award Salary Increases	MOH.0013.0022.0001	4 September 2023
H3.51	Recruitment and Selection of Staff to the NSW Health Service	MOH.0010.0064.0001	5 September 2023
H3.52	Increased Rates of Pay and Allowances for Nursing and Midwifery Staff	MOH.0013.0007.0001	26 September 2023
H3.53	Remuneration Arrangements for Staff Specialist Emergency Physicians	MOH.0013.0020.0001	16 October 2023
H3.54	Increased rates of pay and allowances – HSU and ASMOF Awards	MOH.0013.0009.0001	8 November 2023
H3.55	Commonwealth paid parental leave	MOH.0013.0001.0001	14 November 2023
H3.55.1	Increase in Car Parking Fees	MOH.0002.0076.0001	17 November 2023

Exhibit No.	Description	SCOI Number	Document Date
H3.56	Staff Specialists' Training Education and Study Leave New Funding Entitlement 2023/2024	MOH.9999.0083.0001	23 November 2023
H3.57	National Health and Medical Research Council Research Staff Salary Rates 2023	MOH.0013.0012.0001	28 November 2023
H3.58	Fair Pay and Bargaining Policy 2023	MOH.0010.0143.0001	November 2023
H3.58.1	Leading Performance, Development and Talent Management	MOH.0002.0078.0001	8 December 2023
H3.59	Leave Matters for NSW Health Service	MOH.9999.0107.0001	18 December 2023
H3.60	Aboriginal Workforce Composition	MOH.0010.0313.0001	18 December 2023
H3.61	Aboriginal Workforce Composition Minimum Targets	MOH.0010.0309.0001	18 December 2023
H3.61.1	Industrial Consultative Arrangements	MOH.9999.1332.0001	10 January 2024
H3.62	Increased rates of pay and allowances for Operational Ambulance Managers	MOH.0013.0008.0001	10 January 2024
H3.63	Increased rates of pay and allowances for Ambulance Service of NSW Administrative and Clerical Staff	MOH.0013.0005.0001	11 January 2024
H3.64	Increased Rates of Pay and Allowances for Broken Hill Health Employees	MOH.0013.0006.0001	21 February 2024
H3.65	Rural Health Workforce Incentive Scheme	MOH.0010.0314.0001	4 April 2024
H3.66	The Workforce Mobility Placement (WMP) Policy	MOH.0010.0310.0001	23 April 2024

Exhibit No.	Description	SCOI Number	Document Date
H3.67	Continuing Education Allowances in the Public Health System Nurses' and Midwives' (State) Award	MOH.0013.0002.0001	11 June 2024
H3.68	Nurses and Midwives – Payment of the 'In Charge of a Ward or Unit' Allowance	MOH.0013.0014.0001	21 June 2024
H3.69	Aboriginal Talent Pool Creation	MOH.0010.0318.0001	27 June 2024
H3.70	Policies Applicable to NSW Health Employees	MOH.0010.0301.0001	Undated
H4.1	Public Hospital Medical Officers (State) Award 2023	MOH.0010.0122.0001	21 July 2023
H4.2	Public Hospital Career Medical Officers (State) Award 2023	SCI.0011.0227.0001	21 July 2023
H4.3	Staff Specialists (State) Award 2022	SCI.0011.0234.0001	21 July 2023
H4.4	Public Health System Nurses' and Midwives' (State) Award 2023	MOH.0010.0129.0001	22 September 2023
H4.5	Health Employees' Medical Radiation Scientists (State) Award 2023	SCI.0011.0218.0001	11 September 2023
H4.6	Health and Community Employees Psychologists (State) Award 2023	SCI.0011.0215.0001	1 September 2023
H4.7	Health Employees' (State) Award 2023	SCI.0011.0216.0001	25 August 2023
H4.8	Health Employees' Technical (State) Award 2023	SCI.0011.0219.0001	11 September 2023
H4.9	Health Industry Status of Employment (State) Award 2023	SCI.0011.0220.0001	25 August 2023
H4.10	Health Employees' Conditions of Employment (State) Award 2023	SCI.0011.0217.0001	25 August 2023

Exhibit No.	Description	SCOI Number	Document Date
H4.11	Public Hospitals (Professional and Associated Staff) Conditions of Employment (State) Award 2023	MOH.0010.0126.0001	25 August 2023
H4.12	Health Professional and Medical Salaries (State) Award	MOH.0010.0110.0001	25 August 2023
H4.13	Health Managers (State) Award	MOH.0010.0109.0001	17 August 2023
H4.14	Medical Practitioners Award 2020	SCI.0011.0223.0001	1 July 2024
H4.15	Nurses Award 2020	SCI.0011.0225.0001	1 July 2024
H4.16	Health Professionals and Support Services Award 2020	SCI.0011.0222.0001	1 July 2024
H4.17	Staff Specialists Determinations 2015	MOH.9999.0081.0001	2015
H4.18	Public Hospitals (Visiting Medical Officers – Sessional Contracts) Determination 2014	MOH.0010.0100.0001	2014
H4.19	Public Hospitals (Visiting Medical Officers - Fee-for-Service Contracts) Determination 2014	MOH.0010.0090.0001	2014
H4.20	Medical Radiation Scientists – Commencement rate (Determination 25 of 2023)	SCI.0011.0224.0001	2023
H4.21	Public Hospital (Medical Officers) Award – Conditions - NSW Department of Health Circular No. 83/250	MOH.9999.0105.0001	19 August 1989
H4.22	<i>Intentionally left blank</i>		
H4.23	Remuneration Rates for Sessional Visiting Medical Officers (IB2024_001)	MOH.9999.1038.0001	10 January 2024
H4.24	NSW Health, Overview of Staff Specialist employment arrangements	MOH.0010.0136.0001	Undated

Exhibit No.	Description	SCOI Number	Document Date
H4.25	Industrial Relations Commission, Statement regarding ASMOF v Health Secretary, SCHN	MOH.0010.0149.0001	2 November 2022
H4.26	ASMOF, Lodged Dispute	MOH.0010.0134.0001	12 January 2022
H4.27	NSW Health Secretary, Award Variation Application	MOH.0010.0147.0001	26 June 2023
H4.28	NSW Health Information Bulletin, IB2023_036 Rural Doctors' Settlement Package Hospitals Indexation of Fees – Visiting Medical Officers	MOH.0010.0140.0001	1 September 2023
H4.29	NSW Health, Policy Directive PD2012_046 Remuneration Rates for non-specialist medical staff – short term/casual (locum)	MOH.0010.0321.0001	10 August 2012
H4.30	Awards and Determinations Applicable to NSW Health Employees	MOH.0010.0300.0001	Undated
H5.1	Statement of Dr Stewart Condon, Director, Medical Services, Concord Hospital, Sydney LHD	MOH.9999.1288.0001	6 June 2024
H5.1.1	CV of Dr Stewart Condon	MOH.9999.2129.0001	2024
H5.2	Statement of Dr Pamela Garrett, Director, Planning, Sydney LHD	MOH.9999.1291.0001	6 June 2024
H5.2.1	CV of Dr Pamela Garrett	MOH.9999.2133.0001	2024
H5.3	Statement of Dr Andrew Hallahan, Executive Director, Sydney LHD	MOH.9999.1294.0001	6 June 2024
H5.3.1	CV of Dr Andrew Hallahan	MOH.9999.2136.0001	2024
H5.3.2	Supplementary Statement of Dr Andrew Hallahan, Executive Director, Sydney LHD	MOH.0011.0033.0001	30 July 2024

Exhibit No.	Description	SCOI Number	Document Date
H5.3.2.1	Exhibit 1 – Medical Board of Australia, <i>2023 Medical Training Survey Report for NSW</i>	MOH.0010.0419.0001	2023
H5.3.2.2	Exhibit 2 – 2023 Medical Training Survey Report for Canterbury Hospital, Concord Hospital, and Royal Prince Alfred Hospital	MOH.0010.0420.0001	2023
H5.3.2.3	Exhibit 3 – 2023 Medical Training Survey Report for Concord Hospital	MOH.0010.0417.0001	2023
H5.3.2.4	Exhibit 4 – 2023 Medical Training Survey Report Sydney LHD Comparison	MOH.0010.0418.0001	2023
H5.3.2.5	Exhibit 5 – Sydney LHD, <i>Medical Training Survey Strategic Action Plan</i>	MOH.0010.0414.0001	2023
H5.3.2.6	Exhibit 6 – The Royal Australasian College of Radiologists, <i>Concord Hospital's Site Accreditation: Self-Assessment and Site Visit Form</i>	MOH.0010.0412.0001	14 September 2023
H5.3.2.7	Exhibit 7 – Sydney LHD, <i>Medical Training Survey Strategic Action Plan Presentation</i>	MOH.0010.0411.0001	September 2023
H5.3.2.8	Exhibit 8 – Letter from Duane Findley to Dr Teresa Anderson AM	MOH.0005.0172.0001	21 February 2024
H5.3.2.9	Exhibit 9 – Sydney LHD, <i>RANZCR Concord Hospital three monthly progress report</i>	MOH.0010.0413.0001	11 March 2024
H5.3.2.10	Exhibit 10 – Sydney LHD, <i>Medical Workforce Profile as at June 2024</i>	MOH.0011.0008.0001	June 2024

Exhibit No.	Description	SCOI Number	Document Date
H5.3.2.11	Exhibit 11 – Sydney LHD Clinical Quality Council, <i>Medical Accreditation Report – July 2024</i>	MOH.0010.0410.0001	July 2024
H5.4	Statement of Nathan Rudd, Deputy Director and Legal Counsel, Workforce, Sydney LHD	MOH.9999.2145.0001	6 June 2024
H5.4.1	CV of Nathan Rudd	MOH.9999.2130.0001	2024
H5.5	Statement of Dr Bethan Richards, Chief Medical Wellness Officer, Sydney LHD; Senior Staff Specialist, Department of Rheumatology, Royal Prince Alfred Hospital; Co-Director, Institute for Musculoskeletal Health, Sydney LHD	MOH.9999.2147.0001	7 June 2024
H5.5.1	CV of Dr Bethan Richards	MOH.0002.0013.0001	2024
H5.6	Statement of Prof Michael Hensley, Director, Medical Services, Royal Prince Alfred Hospital	MOH.9999.1295.0001	7 June 2024
H5.6.1	CV of Prof Michael Hensley	MOH.9999.2137.0001	2024
H5.7	Statement of John Kumanidis, Deputy Workforce Manager, Concord Repatriation General Hospital	MOH.9999.2143.0001	7 June 2024
H5.7.1	CV of John Kumanidis	MOH.9999.2142.0001	2024
H5.8	Statement of Joseph Jewitt, Acting General Manager, Concord Repatriation General Hospital	MOH.0010.0244.0001	4 July 2024
H5.8.1	CV of Joseph Jewitt	MOH.9999.2139.0001	2024
H5.9	Statement of Jacqueline Dominish OAM, Health Professionals Workforce, Ministry of Health	MOH.0010.0243.0001	5 July 2024

Exhibit No.	Description	SCOI Number	Document Date
H5.9.1	CV of Jacqueline Dominish OAM	MOH.0010.0068.0001	2024
H5.10	Statement of Jacqui Cross PSM, Chief Nursing and Midwifery Officer, Ministry of Health	MOH.0011.0007.0001	8 July 2024
H5.10.1	CV of Jacqui Cross PSM	MOH.0010.0030.0001	2024
H5.11	Statement of Annette Solman, Chief Executive, HETI	MOH.0011.0012.0001	9 July 2024
H5.11.1	CV of Annette Solman	MOH.0010.0039.0001	2024
H5.12	Statement of Prof Peter Hockey, Executive Director, Quality and Safety, Western Sydney LHD	MOH.0011.0013.0001	10 July 2024
H5.12.1	CV of Prof Peter Hockey	MOH.0010.0028.0001	2024
H5.13	Statement of Prof Stephen Twigg, Head of Department Endocrinology, Royal Prince Alfred Hospital and Head of Central Clinical School, Sydney Medical School, University of Sydney	MOH.0011.0014.0001	11 July 2024
H5.13.1	CV of Prof Stephen Twigg	MOH.0010.0268.0001	2024
H5.14	Statement of Barbara Crawford, Acting Director, Nursing and Midwifery, Illawarra Shoalhaven LHD	MOH.0011.0015.0001	11 July 2024
H5.14.1	CV of Barbara Crawford	MOH.0010.0072.0001	2024
H5.15	Statement of Dr Josephine Burnand, Acting Medical Director, HETI	MOH.0011.0017.0001	11 July 2024
H5.15.1	CV of Dr Josephine Burnand	MOH.0010.0267.0001	2024
H5.16	Statement of Jacqueline Blackshaw, District Manager, Education and Training, Western NSW LHD	MOH.0011.0016.0001	11 July 2024

Exhibit No.	Description	SCOI Number	Document Date
H5.16.1	CV of Jacqueline Blackshaw	MOH.0010.0038.0001	2024
H5.17	Statement of Emma-Kate Dewhurst, Director, Occupational Therapy, Illawarra Shoalhaven LHD	MOH.0011.0018.0001	10 July 2024
H5.17.1	CV of Emma-Kate Dewhurst	MOH.0010.0069.0001	2024
H5.18	Statement of Dr Karen Murphy, Acting Executive Director, Medical Services and Clinical Governance, Illawarra Shoalhaven LHD	MOH.0011.0019.0001	12 July 2024
H5.18.1	CV of Dr Karen Murphy	MOH.0011.0002.0001	2024
H5.19	Statement of Dr Linda MacPherson, Director, Workforce Reform, Ministry of Health	MOH.0011.0020.0001	12 July 2024
H5.19.1	CV of Dr Linda MacPherson	MOH.0010.0050.0001	2024
H5.19.2	Supplementary Statement of Dr Linda MacPherson, Director, Workforce Reform, Ministry of Health	MOH.0011.0032.0001	29 July 2024
H5.19.2.1	Exhibit 1 - NSW Health, <i>Statement of Agreed Principles on a Respectful Culture in Medicine</i>	MOH.0010.0415.0001	September 2017
H5.20	Statement of Dr Rebecca Nogajski, Executive Director, Medical Services, Western Sydney LHD	MOH.0011.0021.0001	16 July 2024
H5.20.1	CV of Dr Rebecca Nogajski	MOH.0010.0317.0001	2024
H5.21	Statement of Richard Griffiths, Executive Director, Workforce Planning and Talent Development, Ministry of Health	MOH.0011.0022.0001	16 July 2024
H5.21.1	CV of Richard Griffiths	MOH.0010.0280.0001	2024

Exhibit No.	Description	SCOI Number	Document Date
H5.21.2	Supplementary Statement of Richard Griffiths, Executive Director, Workforce Planning and Talent Development, Ministry of Health	MOH.0011.0039.0001	2 August 2024
H5.21.2.1	Annexure A – Responses to questions taken on notice	MOH.0010.0450.0001	Undated
H5.21.2.2	Exhibit 1 – Australian Human Resources Institute, <i>AHRI's Quarterly Australian Work Outlook: September Quarter 2023</i>	MOH.0010.0453.0001	September 2023
H5.21.2.3	Exhibit 2 – Psychiatry Workforce Vacancies	MOH.0010.0451.0001	February 2024
H5.21.2.4	Exhibit 3 – Deloitte, <i>2024 Gen Z and Millennial Survey</i>	MOH.0010.0455.0001	2024
H5.21.2.5	Exhibit 4 – Letter from Richard Griffiths to Chief Executives, Local Health Districts & Specialty Networks, <i>Medical officer vacancy data collection</i>	MOH.0010.0452.0001	Undated
H5.22	Statement of Philip Minns, Deputy Secretary, People and Culture Governance, Ministry of Health	MOH.0011.0024.0001	17 July 2024
H5.23	Statement of Melissa Collins, Acting Executive Director, Workplace Relations, Ministry of Health	MOH.0011.0025.0001	17 July 2024
H5.23.1	CV of Melissa Collins	MOH.0010.0142.0001	2024
H5.23.2	Supplementary Statement of Melissa Collins, Acting Executive Director, Workplace Relations, Ministry of Health	MOH.0011.0038.0001	3 August 2024
H5.24	Workforce Data Report of Rian Thompson	MOH.0010.0377.0001	17 July 2024

Exhibit No.	Description	SCOI Number	Document Date
H5.25	Statement of Melissa Pickering, Acting Director, Nursing and Midwifery, Central Coast LHD	MOH.0011.0026.0001	18 July 2024
H5.25.1	CV of Melissa Pickering	MOH.0010.0376.0001	2024
H5.26	Statement of Hayley Scuriaga, Acting Executive Director, Nursing and Midwifery Services, Sydney LHD	MOH.0011.0027.0001	18 July 2024
H5.26.1	CV of Hayley Scuiraga	MOH.0010.0380.0001	2024
H5.27	Statement of Mark Spittal, Chief Executive, Western NSW LHD	MOH.0011.0023.0001	17 July 2024
H5.28	Statement of Jonathan Morris, Deputy Director, Human Resources Services, Central Coast LHD	MOH.0011.0028.0001	19 July 2024
H5.28.1	CV of Jonathan Morris	MOH.0010.0391.0001	2024
H5.29	Statement of Sarah Whitney, District Director, Allied Health, Sydney LHD	MOH.0015.0001.0001	22 July 2024
H5.29.1	CV of Sarah Whitney	MOH.0010.0366.0001	2024
H5.30	Statement of Graeme Loy, Chief Executive, Western Sydney LHD	MOH.0011.0030.0001	25 July 2024
H5.30.1	CV of Graeme Loy	MOH.0010.0375.0001 _R	2024
H5.30.2	Exhibit 1 – Western Sydney Area Health Service, <i>WSAHS Networking Agreement 2nd Edition Imaging Services</i>	MOH.0010.0282.0001	24 May 2004
H5.30.3	Exhibit 2 – The Royal Australian and New Zealand College of Radiologists, <i>Accreditation Site Visit Report: Westmead Hospital</i>	MOH.0010.0285.0001	25 October 2019

Exhibit No.	Description	SCOI Number	Document Date
H5.30.4	Exhibit 3 – Letter from Luci Caswell to Dr Tom Karplus, <i>RE: Notice of discontinuation of Over Award Agreement between Westmead and Blacktown Hospital Radiologists</i>	MOH.0010.0283.0001 _R	24 July 2020
H5.30.5	Exhibit 4 – Letter from Graeme Loy to Dr Michael Vowels, <i>RE: Notice of discontinuation of the 'Radiology Agreement between Westmead Hospital and The Staff Specialists Radiologists, Westmead Hospital' (Agreement)</i>	MOH.0010.0365.0001 _R	25 July 2020
H5.30.6	Exhibit 5 – Letter from Dr Mark Phillips to Dr Jane Li and Dr Mohamed Nasreddine, <i>Re: Accreditation of Westmead Hospital for Clinical Radiology Specialty Training</i>	MOH.0010.0286.0001	14 September 2020
H5.30.7	Exhibit 6 – Email from Nathan Rudd to Daniel Laine and Rebecca Oxley, <i>FW: Dispute ASMOF-v-Secretary for Health in respect of WSLHD re Radiology Agreement</i>	MOH.0010.0357.0001 _R	5 November 2020
H5.30.8	Exhibit 7 – Western Sydney LHD, <i>Westmead Hospital's response to the Royal Australian and New Zealand College of Radiologists (RANZCR) regarding accreditation</i>	MOH.0010.0287.0001 _R	12 November 2020
H5.30.9	Exhibit 8 – Andrew Holland, <i>Notice to Industrial Registrar of Industrial Dispute Pursuant to section 132</i>	MOH.0010.0353.0001 _R	November 2020

Exhibit No.	Description	SCOI Number	Document Date
H5.30.10	Exhibit 9 – Australian Salaried Medical Officers' Federation (NSW) v Health Secretary in respect of the Western Sydney Local Health District [2021] NSWIRComm 1002	MOH.0010.0354.0001	29 January 2021
H5.30.11	Exhibit 10 – Letter from Dr Meredith Thomas to Dr Jane Li and Dr Mohamed Nasreddine, <i>Re: Accreditation of Westmead Hospital for Clinical Radiology Specialty Training</i>	MOH.0010.0390.0001	10 March 2021
H5.30.12	Exhibit 11 – Timeline of meetings re Westmead Hospital Radiology Department	MOH.0010.0364.0001	16 March 2021 to 17 June 2022
H5.30.13	Exhibit 12 – Letter from Dr Meredith Thomas and Prof Michael Benevilet to Graeme Loy, <i>Re: Accreditation of Westmead Hospital for Clinical Radiology Specialty Training</i>	MOH.0003.0130.0001	3 June 2021
H5.30.14	Exhibit 13 – Letter from Graeme Loy to Dr Meredith Thomas and Prof Mike Benevilet, <i>The Royal Australian and New Zealand College of Radiologists' training site accreditation of Westmead Hospital Department of Radiology</i>	MOH.0010.0288.0001 _R	19 July 2021
H5.30.15	Exhibit 14 – Letter from Prof Michael Benevilet to Graeme Loy, <i>Re: Accreditation of Westmead Hospital for Clinical Radiology Specialty Training</i>	MOH.0003.0133.0001	21 July 2021
H5.30.16	Exhibit 15 – Letter from Graeme Loy to Prof Mike Benevilet, <i>Response to letter of 21 July 2021</i>	MOH.0010.0293.0001 _R	26 July 2021

Exhibit No.	Description	SCOI Number	Document Date
H5.30.17	Exhibit 16 – Letter from Dr Lance Lawler, A/Prof Sanjay Jeganathan and Dr Meredith Thomas to Graeme Loy, <i>Re: Withdrawal of Accreditation for Westmead Hospital for Clinical Radiology</i>	MOH.0003.0131.0001	3 August 2021
H5.30.18	Exhibit 17 – Australian Salaried Medical Officers' Federation (NSW) v Health Secretary in respect of the Western Sydney Local Health District (No 3) [2022] NSWIRComm 1076	MOH.0010.0284.0001	16 September 2022
H5.30.19	Exhibit 18 – Letter from Prof Michael Benevlyet to Dr Susan Grayson, <i>Re: Westmead Hospital Application for Clinical Radiology Training</i>	MOH.0010.0294.0001	October 2022
H5.30.20	Exhibit 19 – NSW Health, <i>Determination No. 4 of 2023: Non-Standard Remuneration Arrangements for Staff Specialists employed in Radiology at Western Sydney Local Health District</i>	MOH.0010.0356.0001	29 March 2023
H5.31	Statement of Steevie Chan, District Director, Medical Services, Central Coast LHD	MOH.0011.0031.0001	29 July 2024
H5.31.1	CV of Steevie Chan	MOH.0010.0347.0001	2024
H5.31.2	Exhibit 1 – The Royal Australian and New Zealand College of Radiologists, <i>Central Coast Cancer Centre Accreditation Site Visit Report</i>	MOH.0010.0392.0001	2 December 2019
H5.31.3	Exhibit 2 – The Royal Australian and New Zealand College of Radiologists, <i>Accredited Training Site Assessment Report</i>	MOH.0004.0001.0001	9 May 2022

Exhibit No.	Description	SCOI Number	Document Date
H5.31.4	Exhibit 3 – Letter from Dr Vanessa Estall to Dr Louise Nardone, <i>Re: Accreditation of Central Coast Cancer Centre (Gosford Hospital) For Radiation Oncology Training</i>	MOH.0004.0007.0001	30 September 2022
H5.31.5	Exhibit 4 – Letter from Dr Louise Nardone to Dr Vanessa Estall, <i>Re: Accreditation of Central Coast Cancer Centre (Gosford Hospital) for Radiation Oncology Training</i>	MOH.0010.0192.0001	17 November 2022
H5.31.6	Exhibit 5 – Letter from Dr Yaw Chin to Dr Louise Nardone, <i>Re: Accreditation of Central Coast Cancer Centre (Gosford Hospital) For Radiation Oncology Training</i>	MOH.0004.0006.0001	12 December 2022
H5.31.7	Exhibit 6 – Central Coast LHD, <i>RANZCR 3 Month Progress Report</i>	MOH.0010.0193.0001	7 February 2023
H5.31.7.1	Enclosure 1 – Excel spreadsheet, <i>2022 no reg clinics</i>	MOH.0010.0195.0001	2021 – 2023
H5.31.7.2	Enclosure 2 – Rad Onc Registrar Clinic Roster 16/05/2022 – 20/05/2022	MOH.0010.0211.0001	16-20 May 2022
H5.31.7.3	Enclosure 3 – Email from Dr Roland Yeghaian-Alvandi to Central Coast LHD RO Consultants, <i>Working from Home</i>	MOH.0010.0203.0001	25 May 2022
H5.31.7.4	Enclosure 4 – Rad Onc Registrar Clinical Roster 06/06/2022 – 10/06/2022	MOH.0010.0207.0001	6-10 June 2022
H5.31.7.5	Enclosure 5 – Rad Onc Registrar Clinical Roster 20/06/2022 – 24/06/2022	MOH.0010.0213.0001	20-24 June 2022

Exhibit No.	Description	SCOI Number	Document Date
H5.31.7.6	Enclosure 6 – Rad Onc Registrar Clinical Roster 22/08/2022 – 24/08/2022	MOH.0010.0214.0001	22-24 August 2022
H5.31.7.7	Enclosure 7 – Rad Onc Registrar Clinic Roster 12/09/2022 – 16/09/2022	MOH.0010.0209.0001	12-16 September 2022
H5.31.7.8	Enclosure 8 – Rad Onc Registrar Clinic Roster 19/09/2022 – 23/09/2022	MOH.0010.0212.0001	19-23 September 2022
H5.31.7.9	Enclosure 9 – Rad Onc Registrar Clinic Roster 26/09/2022 – 30/09/2022	MOH.0010.0215.0001	26-30 September 2022
H5.31.7.10	Enclosure 10 – Rad Onc Registrar Clinic Roster 03/10/2022 – 07/10/2022	MOH.0010.0206.0001	3-7 October 2022
H5.31.7.11	Enclosure 11 – Rad Onc Registrar Clinical Roster 07/11/2022 – 11/11/2022	MOH.0010.0208.0001	7-11 November 2022
H5.31.7.12	Enclosure 12 – Rad Onc Registrar Clinic Roster 12/12/2022 – 16/12/2022	MOH.0010.0210.0001	12-16 December 2022
H5.31.7.13	Enclosure 13 – Rad Onc Registrar Clinical Roster 19/12/2022 – 23/12/2022	MOH.0010.0205.0001	19-23 December 2022
H5.31.7.14	Enclosure 14 – 2022 Radiation Oncology Teaching Calendar	MOH.0010.0202.0001	2022
H5.31.7.15	Enclosure 15 – Kathy Fletcher, <i>Audit of CT Sim patients as requested by Head of Department, Dr Roland Alvandi</i>	MOH.0010.0197.0001	2 February 2023
H5.31.7.16	Enclosure 16 – Kathy Fletcher, <i>Data Collection – RO clinic attendance</i>	MOH.0010.0198.0001	2 February 2023

Exhibit No.	Description	SCOI Number	Document Date
H5.31.7.17	Enclosure 17 – Emails from Dr Louise Nardone to Central Coast LHD, <i>WAIT TO HEAR FROM LOUISE – Central Coast Cancer Centre accreditation progress report; response to letter CD22/76887</i>	MOH.0010.0194.0001 _R	7 February 2023
H5.31.7.18	Enclosure 18 – Letter from Dr Louise Nardone to Dr Vanessa Estall, <i>Re: Accreditation of Central Coast Cancer Centre (Gosford Hospital) for Radiation Oncology Training</i>	MOH.0010.0200.0001	7 February 2023
H5.31.7.19	Enclosure 19 – 2023 CCCC ROR Education Timetable	MOH.0010.0196.0001	2023
H5.31.7.20	Enclosure 20 – Culture Review Outcomes	MOH.0010.0201.0001	Undated
H5.31.7.21	Enclosure 21 – Radiation Oncology External Review Debrief	MOH.0010.0204.0001	Undated
H5.31.8	Exhibit 7 – Letter from Dr Vanessa Estall and Dr Lisa Sullivan to Dr Louise Nardone, <i>Re: Accreditation of Central Coast Cancer Centre (Gosford Hospital) for Radiation Oncology Training</i>	MOH.0010.0218.0001	15 February 2023
H5.31.9	Exhibit 8 – Letter from Prof Steevie Chan to the Royal Australian and New Zealand College of Radiologists, <i>Accreditation of Central Coast Cancer Centre (Gosford Hospital) for Radiation Oncology Training</i>	MOH.0010.0350.0001 _R	21 February 2023
H5.31.10	Exhibit 9 – Letter from Dr Vanessa Estall and Dr Lisa Sullivan to Prof Steevie Chan, <i>Re: Accreditation of Central Coast Centre (Gosford Hospital) for Radiation Oncology Training</i>	MOH.9999.2897.0001	23 February 2023

Exhibit No.	Description	SCOI Number	Document Date
H5.31.11	Exhibit 10 – Letter from Prof Steevie Chan to the Royal Australian and New Zealand College of Radiologists, <i>Provision of the External Culture Review Report</i>	MOH.0010.0351.0001	1 March 2023
H5.31.12	Exhibit 11 – Letter from Dr Vanessa Estall and Dr Lisa Sullivan to Prof Steevie Chan, <i>Re: Accreditation of Central Coast Cancer Centre (Gosford Hospital) for Radiation Oncology Training</i>	MOH.0010.0219.0001	1 March 2023
H5.31.13	Exhibit 12 – Email from Sarah Gray to the Royal Australian and New Zealand College of Radiologists, <i>Culture Review Report – Accreditation of Central Coast Cancer Centre (Gosford Hospital) for Radiation Oncology Training (Our Ref: CD23/25303)</i>	MOH.0010.0220.0001 _R	27 March 2023
H5.31.13.1	Exhibit 12.1 – People Strengths, <i>Radiation Oncology Department: Workplace Culture Report</i>	MOH.0010.0190.0001	June 2022
H5.31.14	Exhibit 13 – Letter from Dr Vanessa Estall and Dr Lisa Sullivan to Central Coast LHD, <i>RE: Withdrawal of Accreditation of Central Coast Cancer Centre (Gosford Hospital) for Radiation Oncology Training</i>	MOH.0004.0005.0001	6 April 2023
H5.31.15	Exhibit 14 – Letter from Dr Lisa Sullivan to Dr Louise Nardone, <i>RE: Withdrawal of Accreditation for Radiation Oncology Training at Central Coast Cancer Centre (Gosford Hospital)</i>	MOH.0004.0004.0001 _R	11 July 2023

Exhibit No.	Description	SCOI Number	Document Date
H5.31.16	Exhibit 15 – Letter from Prof Steevie Chan to Dr Lisa Sullivan, <i>Re: Withdrawal of Accreditation for Radiation Oncology Training at Central Coast Cancer Centre (Gosford Hospital)</i>	MOH.0010.0231.0001	19 July 2023
H5.31.17	Exhibit 16 – Scott McLachlan, <i>Reconsideration Review Application to the Royal Australian and New Zealand College of Radiologists</i>	MOH.0010.0233.0001 _R	21 July 2023
H5.31.18	Exhibit 17 – Email from Scott McLachlan to Fatima Zia, <i>RE: Central Coast LHD – Chief Executive Response to RANZCR – Withdrawal of Accreditation for Radiation Oncology Training at Central Coast Cancer Centre</i>	MOH.0010.0239.0001 _R	August 2023
H5.31.19	Exhibit 18 – Letter from Duane Findley to Scott McLachlan, <i>Re: Accreditation of Central Coast Cancer (Gosford Hospital) for Radiation Oncology</i>	MOH.0010.0240.0001	29 September 2023
H5.31.19.1	Exhibit 18.1 – The Royal Australian and New Zealand College of Radiologists, <i>Reconsideration Decision with Respect to an Accreditation Decision Pertaining to Central Coast Local Health District – Central Coast Cancer Centre (Gosford Hospital)</i>	MOH.0010.0241.0001	29 September 2023
H5.31.20	Exhibit 19 – Central Coast LHD, <i>Clinical Services Plan 2023-2028</i>	MOH.9999.0869.0001	2023
H5.31.21	Exhibit 20 – Central Coast LHD, <i>Information Brief to Phil Minns</i>	MOH.0010.0223.0001	24 April 2024

Exhibit No.	Description	SCOI Number	Document Date
H5.31.22	Exhibit 21 – Letter from Prof Steevie Chan to Dr Vanessa Estall, <i>Withdrawal of accreditation of Central Coast Cancer Centre (Gosford Hospital) for Radiation Oncology Training</i>	MOH.0010.0226.0001	27 April 2024
H5.31.23	Exhibit 22 – Central Coast LHD, <i>Grand Rounds Program</i>	MOH.0010.0370.0001	2024
H5.31.24	Exhibit 23 – Central Coast LHD, <i>Intern Education Program</i>	MOH.0010.0371.0001	2024
H5.31.25	Exhibit 24 – Central Coast LHD, <i>Resident Medical Officer Education Program</i>	MOH.0010.0372.0001	2024
H5.31.26	Exhibit 25 – Central Coast LHD, <i>BPT Lecture Series Education Sessions</i>	MOH.0010.0374.0001	2024
H5.32	Statement of Dr Teresa Anderson AM, Chief Executive, Single Digital Patient Record Implementation	MOH.0011.0034.0001	30 July 2024
H5.32.1	Exhibit 1 – Brief dated 18 November 2016 requesting procurement of second MRI machine, signed by Dr Teresa Anderson AM	MOH.0010.0404.0001 _R	18 November 2016
H5.32.2	Exhibit 2 – Letter from ASMOF to Concord Hospital dated 2 September 2019	MOH.0010.0407.0001 _R	2 September 2019
H5.32.3	Exhibit 3 – Concord Hospital, Clinical Governance Framework 2021	MOH.0010.0024.0001	2021
H5.32.4	Exhibit 4 – A/Prof Winston Cheung, <i>Why there must be change at Concord Hospital</i>	MOH.0010.0393.0001	26 February 2022

Exhibit No.	Description	SCOI Number	Document Date
H5.32.5	Exhibit 5 – Letter from A/Prof Winston Cheung to Dr Genevieve Wallace dated 22 May 2022	MOH.0010.0394.0001 _R	22 May 2022
H5.32.6	Exhibit 6 – Concord Hospital, Medical Staff Council, draft terms of Reference	MOH.0010.0403.0001	25 May 2022
H5.32.7	Exhibit 7 – Letter from A/Prof Winston Cheung to Dr Genevieve Wallace dated 6 June 2022	MOH.0010.0395.0001 _R	6 June 2022
H5.32.8	Exhibit 8 – Email from Dr Andrew Hallahan to Dr Anderson dated 23 June 2022	MOH.0010.0397.0001 _R	23 June 2022
H5.32.9	Exhibit 9 – Minutes from MSC meeting on 23 June 2022	MOH.0010.0398.0001 _R	23 June 2022
H5.32.10	Exhibit 10 – Minutes from MSC meeting on 28 July 2022	MOH.0010.0399.0001 _R	28 July 2022
H5.32.11	Exhibit 11 – Letter from Dr Teresa Anderson AM to A/Prof Winston Cheung dated 18 October 2022	MOH.0010.0400.0001 _R	18 October 2022
H5.32.12	Exhibit 12 – Brief to Sydney LHD Board regarding Concord Hospital	MOH.0010.0416.0001	9 November 2022
H5.32.13	Exhibit 13 – Sydney LHD, Staff Accountability Framework	MOH.0010.0007.0001	January 2023
H5.32.14	Exhibit 14 – Sydney LHD, Management Accountability Framework	MOH.0010.0008.0001	January 2023
H5.32.15	Exhibit 15 – Email from Dr John Sammut to Dr Teresa Anderson AM dated 1 February 2023	MOH.0010.0401.0001 _R	1 February 2023
H5.32.16	Exhibit 16 – Handwritten notes of meeting dated 21 February 2023	MOH.0010.0402.0001	21 February 2023

Exhibit No.	Description	SCOI Number	Document Date
H5.32.17	Exhibit 17 – Letter from Dr Teresa Anderson AM to Dr Michael Bynevelt, <i>Re: Accreditation of Concord Hospital for Clinical Radiology Specialty Training</i>	MOH.0014.0006.0001 _R	24 November 2023
H5.32.18	Exhibit 18 – Letter from Dr Teresa Anderson AM to Prof John Slavotinek, <i>Re: RANZCR Accreditation Concord and Canterbury Hospitals</i>	MOH.0014.0005.0001 _R	8 January 2024
H5.32.19	Exhibit 19 – Notes from meeting with ProActive ReSolutions and radiology department on 28 February 2024	MOH.0010.0405.0001	28 February 2024
H5.32.20	Exhibit 20 – Email from Dr Teresa Anderson AM to Duane Findley, <i>Re: Accreditation Site Visit Report for Concord Radiology</i>	MOH.0014.0002.0001 _R	30 January 2024
H5.32.21	Exhibit 21 – Email from John McDonald dated 1 March 2024	MOH.0010.0406.0001 _R	1 March 2024
H5.32.22	Exhibit 22 – Letter from RANZCR to Sydney LHD dated 21 February 2024	MOH.0005.0172.0001	21 February 2024
H5.32.23	Exhibit 23 – Concord and Canterbury Hospitals, 3 month radiology accreditation progress report	MOH.0010.0408.0001	8 March 2024
H5.32.24	Exhibit 24 – Letter from Dr Teresa Anderson AM to Duane Findley, <i>Re: Accreditation Site Visit Report for Concord Radiology</i>	MOH.0014.0021.0001 _R	8 May 2024
H5.32.25	Exhibit 25 – People Matter Employee Survey comparative report	MOH.0010.0396.0001	Undated

Exhibit No.	Description	SCOI Number	Document Date
H5.33	Statement of Dr Jo Karnaghan, Director, Clinical Governance and Medical Services, South Eastern Sydney LHD	MOH.0011.0088.0001	8 November 2024
H5.33.1	Exhibit A – CV of Dr Jo Karnaghan	MOH.0010.0726.0001	Undated
H5.33.2	Exhibit B – St George Hospital 3 Month Progress Report	MOH.0010.0704.0001	17 March 2023
H5.33.3	Exhibit C – St George Hospital 6 Month Progress Report	MOH.0010.0705.0001	20 March 2023
H5.33.4	Exhibit D – Email from RANZCR to South Eastern Sydney LHD, <i>RANZCR: CR NSW St George Hospital Site Visit</i>	MOH.0010.0706.0001 _R	6 July 2023
H5.33.5	Exhibit E – St George Hospital 9 Month Progress Report and supporting evidence	MOH.0010.0708.0001 _R	20 September 2023
H5.33.6	Exhibit F – St George Hospital 12 Month Progress Report and supporting evidence	MOH.0010.0707.0001 _R	15 December 2023
H6.1	Statement from the Royal Australasian College of Physicians (RACP)	SCI.0011.0185.0001	12 July 2024
H6.2	Statement from the Royal Australasian College of Surgeons (RACS)	SCI.0011.0178.0001	15 July 2024
H6.2.1	Appendix 1 to the Statement from RACS – Submission from RACS to the NSW Special Commission of Inquiry into Healthcare Funding	RCS.0001.0054.0001	24 November 2023

Exhibit No.	Description	SCOI Number	Document Date
H6.2.2	Appendix 2 to the Statement from RACS –Office of the National Rural Health Commissioner and RACS, <i>National Rural Surgeons’ Training and Retention Workshop February 2024</i>	SCI.0011.0180.0001	February 2024
H6.3	Statement of Daniel Angelico, College of Intensive Care Medicine (CICM)	SCI.0011.0183.0001	15 July 2024
H6.4	Statement from the Australian and New Zealand College of Anaesthetists (ANZCA)	SCI.0011.0181.0001	15 July 2024
H6.4.1	Appendix A to the Statement from ANZCA – NSW Anaesthesia training sites	SCI.0011.0196.0001	15 July 2024
H6.5	Statement of Dr Angelo Virgona, The Royal Australian and New Zealand College of Psychiatrists (RANZCP)	SCI.0011.0269.0001	18 July 2024
H6.6	Statement from the Royal Australian and New Zealand College of Radiologists (RANZCR)	SCI.0011.0182.0001	15 July 2024
H7.1	Statement of Jill Harris, Director, Radiation Therapy, Westmead and Blacktown Hospitals	SCI.0011.0155.0001	12 July 2024
H7.2	Statement of Dr Fred Betros, General Surgeon and Visiting Medical Officer	SCI.0011.0156.0001	12 July 2024
H7.3	Statement of Dr Dustin Halse, Division Secretary, Health Services Union for NSW, ACT and QLD	SCI.0011.0197.0001	15 July 2024
H7.4	Statement of A/Prof Lloyd Ridley, Staff Specialist (Radiology), Concord Repatriation General Hospital	SCI.0011.0195.0001	14 July 2024

Exhibit No.	Description	SCOI Number	Document Date
H7.4.1	Annexure A – RE: Internal Audit – Fact-finding interview – Allegation of time not worked	SCI.0012.0058.0001_R	16 January 2023
H7.4.2	Annexure B – Accredited Training Site Assessment Report	SCI.0012.0059.0001	14 September 2023
H7.4.3	Annexure C – Concord Repatriation General Hospital	SCI.0012.0060.0001	8 March 2024
H7.4.4	Annexure D – Re: Accreditation of Concord Repatriation General Hospital for Clinical Radiology Specialty Training	SCI.0012.0061.0001	12 December 2023
H7.4.5	Annexure E – Fwd: Next meeting for the Division of Medicine – Thursday, 15 th August, 2019 @ 5.00pm	SCI.0012.0062.0001_R	25 May 2024
H7.4.6	Annexure F – Radiology Presentation to CE Sydney LHD for Medical Staff Council	SCI.0012.0063.0001	21 February 2023
H7.4.7	Annexure G – Letter from Chief Executive, Sydney LHD to Ridley re Procurement of MME, Recruitment of Radiologists	SCI.0012.0064.0001_R	17 May 2023
H7.4.8	Annexure H – Concord Repatriation General Hospital Medical Staff Council AGM	SCI.0012.0065.0001_R	22 June 2023
H7.4.9	Annexure I, Part 1 – Presentation of the Sydney LHD Board – Radiology Issues	SCI.0012.0066.0001	9 August 2023
H7.4.10	Annexure I, Part 2 – Text for Board Presentation	SCI.0012.0067.0001	9 August 2023
H7.5	Statement of A/Prof Lil Vrklevski, Director, Psychology, Sydney LHD	SCI.0011.0198.0001	16 July /2024

Exhibit No.	Description	SCOI Number	Document Date
H7.6	Statement of Dr Nicholas Spooner, Director, Emergency Medicine, Wyong Hospital	SCI.0011.0249.0001	17 July 2024
H7.7	Annexure 1 – ACEM, G23 Guidelines on Constructing and Retaining a Senior Emergency Medicine Workforce	SCI.0011.0242.0001	November 2023
H7.8	Statement of Dr Michelle McRae, Dermatologist, Pinnacle Dermatology	SCI.0011.0257.0001	17 July 2024
H7.9	<i>Intentionally left blank</i>		
H7.10	Statement of Dr Kathryn Austin, Obstetrician and Maternal Fetal Medicine Specialist	SCI.0011.0277.0001	24 July 2024
H7.11	<i>Intentionally left blank</i>		
H7.12	Statement of Clinical A/Prof Winston Cheung, Senior Staff Specialist, Intensive Care Unit, Concord Repatriation General Hospital	SCI.0012.0174.0001	16 July 2024
H7.12.1	Annexure A – Letter from A/Prof Winston Cheung to Sydney LHD Board re proposed meeting between Board and MSC	SCI.0012.0108.0001	12 October 2022
H7.12.2	Annexure B – Letter from Dr Teresa Anderson AM to A/Prof Winston Cheung re proposed meeting	SCI.0012.0069.0001_R	13 October 2022
H7.12.3	Annexure C – Minutes – CRGH Medical Staff Council Meeting with Executive	SCI.0012.0001.0001	24 November 2022
H7.12.4	Annexure D – Letter from Dr Teresa Anderson AM to A/Prof Winston Cheung	SCI.0012.0113.0001_R	16 December 2022

Exhibit No.	Description	SCOI Number	Document Date
H7.12.5	Annexure E – NSQHS Standards Second Edition Version 2 – Organisation-Wide Assessment Final Report – Concord Hospital	SCI.0012.0070.0001	July 2022
H7.12.6	Annexure F – Email from Winston Cheung to John Ajaka re ‘Arranging time to discuss Concord clinical issues at Sydney LHD Clinical Quality Council meeting 22 Feb’	SCI.0012.0072.0001_R	1 February 2023
H7.12.7	Annexure G – Email from Dr John Sammut to A/Prof Winston Cheung re ‘Arranging time to discuss Concord clinical issues at Sydney LHD Clinical Quality Council meeting 22 Feb’	SCI.0012.0071.0001_R	1 February 2023
H7.12.8	Annexure H – Email chain between A/Prof Winston Cheung and Dr John Sammut re ‘Arranging time to discuss Concord clinical issues at Sydney LHD Clinical Quality Council meeting 22 Feb’	SCI.0012.0074.0001_R	1-2 February 2023
H7.12.9	Annexure I – Email from Dr Teresa Anderson AM to A/Prof Winston Cheung re ‘Arranging time to discuss Concord clinical issues at Sydney LHD Clinical Quality Council meeting 22 Feb’	SCI.0012.0073.0001_R	1-2 February 2023
H7.12.10	Annexure J – Speech notes of Dr Belinda Hokin	SCI.0012.0164.0001	Undated
H7.12.11	Annexure K – Speech notes of A/Prof Lloyd Ridley	SCI.0012.0076.0001	Undated
H7.12.12	Annexure L – Letter from Dr Tony Sara (ASMOF) to A/Prof Winston Cheung re meeting of ASMOF members from Concord Hospital	SCI.0012.0077.0001_R	18 April 2023

Exhibit No.	Description	SCOI Number	Document Date
H7.12.13	Annexure M – Letter from A/Prof Winston Cheung to Dr Rosalba Cross re 'Letter from ASMOF to CRGH Medical Staff Council'	SCI.0012.0004.0001_R	20 April 2023
H7.12.14	Annexure N – Draft (Proposed) Terms of Reference – Concord Repatriation General Hospital Medical Staff Council	SCI.0012.0041.0001	3 March 2023
H7.12.15	Annexure O – Letter from Dr Teresa Anderson AM to A/Prof Winston Cheung re draft Terms of Reference and Code of Conduct	SCI.0012.0079.0001	21 April 2023
H7.12.16	Annexure P – NSW Health Code of Conduct	SCI.0012.0081.0001	16 December 2015
H7.12.17	Annexure Q – Sydney LHD By-Laws	SCI.0012.0080.0001	Undated
H7.12.18	Annexure R – Email from Dr Andrew Hallahan to A/Prof Winston Cheung re 'CRGH MSC Draft Terms of Reference'	SCI.0012.0167.0001_R	21 April 2023
H7.12.19	Annexure S – Email from A/Prof Winston Cheung to Dr Teresa Anderson AM re 'Response for letter from 21 April on CRGH MSC Terms of Reference'	SCI.0012.0008.0001_R	1-5 May 2023
H7.12.20	Annexure T – Email from A/Prof Winston Cheung to Dr Andrew Hallahan re '20230509 Letter to Dr Winston Cheung'	SCI.0012.0168.0001_R	10 May 2023

Exhibit No.	Description	SCOI Number	Document Date
H7.12.21	Annexure U – Email from Dr Rosalba Cross to MSC members forwarding correspondence from A/Prof Winston Cheung re ‘MSC Discussion and Vote of No Confidence in the Chief Executive of the Sydney LHD’	SCI.0012.0014.0001_R	15 June 2023
H7.12.22	Annexure V – Concord MSC Meeting Minutes	SCI.0012.0170.0001_R	22 June 2023
H7.12.23	Annexure W – Concord MSC Meeting Minutes	SCI.0012.0015.0001	29 June 2023
H7.12.24	Annexure X – Letter from A/Prof Winston Cheung to Sydney LHD Board re results of No confidence Vote in the CE of Sydney LHD	SCI.0012.0084.0001_R	30 June 2023
H7.12.25	Annexure Y – Letter from John Ajaka to A/Prof Winston Cheung re results of No confidence Vote in the CE of Sydney LHD	SCI.0012.0083.0001_R	4 July 2023
H7.12.26	Annexure Z – Letter from A/Prof Winston Cheung to John Ajaka re matters arising from no confidence vote	SCI.0012.0016.0001_R	5 July 2023
H7.12.27	Annexure AA – Letter from John Ajaka to A/Prof Winston Cheung re meeting	SCI.0012.0017.0001_R	6 July 2023
H7.12.28	Annexure BB – Letter from A/Prof Winston Cheung to the Hon. Ryan Park MP re vote of no confidence	SCI.0012.0086.0001_R	9 July 2023
H7.12.29	Annexure CC – Email correspondence re meeting on 20 July 2023	SCI.0012.0161.0001_R	7-11 July 2023

Exhibit No.	Description	SCOI Number	Document Date
H7.12.30	Annexure DD – Email from John McDonald to A/Prof Winston Cheung re engagement of proactive resolutions	SCI.0012.0162.0001_R	20 July 2023
H7.12.31	Annexure EE – Minutes of meeting of MSC 20 July 2023	SCI.0012.0023.0001	20 July 2023
H7.12.32	Annexure FF – Letter from A/Prof Winston Cheung to John Ajaka re outcome of meeting of MSC on 20 July 2023	SCI.0012.0088.0001_R	21 July 2023
H7.12.33	Annexure GG – Email correspondence between A/Prof Winston Cheung and John McDonald re scope of engagement of Proactive solutions	SCI.0012.0089.0001_R	21-24 July 2023
H7.12.34	Annexure HH – Letter from A/Prof Winston Cheung to John Ajaka re context of no confidence vote	SCI.0012.0093.0001_R	25 July 2023
H7.12.35	Annexure II – Letter from the Hon. Ryan Park MP to A/Prof Winston Cheung re response to issues raised	SCI.0012.0163.0001_R	Undated
H7.12.36	Annexure JJ – Letter from John Ajaka to A/Prof Winston Cheung re cancellation of meeting on 27 July 2023	SCI.0012.0092.0001	25 July /2023
H7.12.37	Annexure KK – Email from John McDonald to A/Prof Winston Cheung re arrangements for meeting	SCI.0012.0027.0001_R	26 July 2023
H7.12.38	Annexure LL – Email from A/Prof Winston Cheung to John McDonald re meeting and presentations	SCI.0012.0028.0001_R	26 July 2023
H7.12.39	Annexure MM – Agenda for meeting on 9 August 2023	SCI.0012.0031.0001	9 August 2023

Exhibit No.	Description	SCOI Number	Document Date
H7.12.40	Annexure MM.1– Speech notes Dr Belinda Hokin	SCI.0012.0095.0001	8 August 2023
H7.12.41	Annexure MM.2– Speech notes A/Prof Lloyd Ridley	SCI.0012.0094.0001	Undated
H7.12.42	Annexure MM.3– Speech notes Mojgan Soltanifard	SCI.0012.0097.0001	Undated
H7.12.43	Annexure MM.4– Speech notes Dr Raoul Pope	SCI.0011.0059.0001	Undated
H7.12.44	Annexure MM.5– Speech notes Department of Nursing	SCI.0012.0099.0001	Undated
H7.12.45	Annexure MM.6– Speech notes patient representative	SCI.0012.0096.0001	Undated
H7.12.46	Annexure NN – Letter from Philip Minns to A/Prof Winston Cheung re external review	SCI.0012.0100.0001_ R	11 August 2023
H7.12.47	Annexure OO – Minutes of MSC meeting 24 August 2023	SCI.0012.0033.0001	24 August 2023
H7.12.48	Annexure PP – Letter from A/Prof Winston Cheung to John Ajaka re request for independent investigation	SCI.0012.0101.0001_ R	25 August 2023
H7.12.49	Annexure QQ – Letter from A/Prof Winston Cheung to Susan Pearce AM and Philip Minns re formal request for an independent investigation	SCI.0012.0102.0001_ R	25 August 2023
H7.12.50	Annexure RR – Letter from Philip Minns to A/Prof Winston Cheung re ombudsman	SCI.0012.0103.0001_ R	29 August 2023
H7.12.51	Annexure SS – Letter from A/Prof Winston Cheung to John Ajaka re request for formal confirmation of lack of independent investigation	SCI.0012.0104.0001_ R	6 September 2023

Exhibit No.	Description	SCOI Number	Document Date
H7.12.52	Annexure TT – Letter from A/Prof Winston Cheung to Susan Pearce AM re request for formal confirmation of lack of independent investigation	SCI.0012.0105.0001_R	6 September 2023
H7.12.53	Annexure UU – Letter from Philip Minns to A/Prof Winston Cheung re complaints from MSC	SCI.0012.0106.0001_R	8 September 2023
H7.12.54	Annexure VV – Letter from John Ajaka to A/Prof Winston Cheung re correspondence from Philip Minns	SCI.0012.0107.0001	11 September 2023
H7.12.55	Annexure WW – NSW People Matter Employee Survey 2023 – Health portfolio	SCI.0012.0003.0001	2023
H7.12.56	Annexure XX – NSW People Matter Employee Survey 2023 – Concord Hospital	SCI.0012.0002.0001	2023
H7.12.57	Annexure YY – Email from Dr Rosalba Cross to A/Prof Winston Cheung re vote of no confidence meeting	SCI.0012.0034.0001_R	25 September 2023
H7.12.58	Annexure ZZ – Concord Hospital Medical Staff Council MSC Meeting Minutes	SCI.0012.0035.0001	28 September 2023
H7.12.59	Annexure AAA – Concord Hospital Medical Staff Council Meeting with Executives Minutes	SCI.0012.0036.0001	12 October 2023
H7.12.60	Annexure BBB – Sydney LHD Workforce Factsheet CORE Values Behaviours	SCI.0012.0160.0001	Undated
H7.12.61	Annexure CCC – Concord Hospital Medical Staff Council Meeting with Executives Minutes	SCI.0012.0109.0001	26 October 2023

Exhibit No.	Description	SCOI Number	Document Date
H7.12.62	Annexure DDD – Letter from A/Prof Winston Cheung to Sydney LHD Board passing of vote of no confidence	SCI.0012.0110.0001_R	27 October 2023
H7.12.63	Annexure EEE – Letter from A/Prof Winston Cheung to the Hon. Ryan Park MP re passing of no confidence vote	SCI.0012.0111.0001_R	1 November 2023
H7.12.64	Annexure FFF – Concord Hospital Medical Staff Council Meeting with Executives Minutes	SCI.0012.0037.0001	9 November 2023
H7.12.65	Annexure GGG – Letter from John Ajaka to A/Prof Winston Cheung re postponing meeting	SCI.0012.0112.0001	22 November 2023
H7.12.66	Annexure HHH – Email from A/Prof Winston Cheung to John McDonald re 'Summary of ProActive ReSolutions achievements at Concord Hospital for MSC meeting in December'	SCI.0012.0171.0001_R	30 November 2023
H7.12.67	Annexure III – Concord Medical Staff Council Meeting with Executives Minutes	SCI.0012.0040.0001	14 December 2023
H7.12.68	Annexure JJJ – Letter from the Hon. Ryan Park MP to A/Prof Winston Cheung re issues at Concord Hospital	SCI.0012.0116.0001_R	Undated
H7.12.69	Annexure KKK – Memo from Concord A/General Manager to Concord Staff re 'Invitation – Concord COVID-19 Reflection Sessions'	SCI.0012.0117.0001	15 January 2024
H7.12.70	Annexure LLL – Email from A/Prof Winston Cheung to John McDonald re 'Updates for MSC meeting 22 February'	SCI.0012.0165.0001_R	13 April 2024

Exhibit No.	Description	SCOI Number	Document Date
H7.12.71	Annexure MMM – Email from A/Prof Winston Cheung to John McDonald re 'Discussion to table at upcoming MSC meeting'	SCI.0012.0051.0001_R	29 April 2024
H7.12.72	Annexure NNN – Email from Susan Pearce AM and John Ajaka to Sydney LHD Staff re workplace dispute re workplace dispute	SCI.0012.0052.0001	2 May 2024
H7.12.73	Annexure OOO – Concord Hospital Medical Staff Council Meeting with Executives Minutes re workplace dispute	SCI.0012.0055.0001	27 June 2024
H7.12.74	Annexure PPP – Letter from Juliette Rex to A/Prof Winston Cheung re workplace dispute re workplace dispute	SCI.0012.0140.0001_R	10 November 2023
H7.12.75	Annexure QQQ – Email from A/Prof Winston Cheung to Juliette Rex re workplace dispute	SCI.0012.0166.0001_R	10-22 November 2023
H7.12.76	Annexure RRR – Email from A/Prof Winston Cheung to Juliette Rex re workplace dispute	SCI.0012.0143.0001_R	10-22 November 2023
H7.12.77	Annexure SSS – Letter from A/Prof Winston Cheung to Juliette Rex re workplace dispute	SCI.0012.0144.0001_R	21 December 2023
H7.12.78	Annexure TTT – Email from A/Prof Winston Cheung to Juliette Rex re workplace dispute	SCI.0012.0169.0001_R	3 January 2024
H7.12.79	Annexure UUU – Email from Sydney LHD Concord HR to Concord Staff re workplace dispute	SCI.0012.0114.0001_R	3 January 2024

Exhibit No.	Description	SCOI Number	Document Date
H7.12.80	Annexure VVV – Email from A/Prof Winston Cheung to Juliette Rex re workplace dispute	SCI.0012.0147.0001_R	4 January 2024
H7.12.81	Annexure WWW – Letter from A/Prof Winston Cheung to Juliette Rex re workplace dispute	SCI.0012.0148.0001_R	9 February 2024
H7.12.82	Annexure XXX – Letter from Gina Finocchiaro to A/Prof Winston Cheung re workplace dispute	SCI.0012.0149.0001_R	27 February 2024
H7.12.83	Annexure YYY – Letter from Goldrick Farrell Mullan Lawyers to Gina Finocchiaro re workplace dispute	SCI.0012.0150.0001_R	12 April 2024
H7.12.84	Annexure ZZZ – Letter from Gina Finocchiaro to Goldrick Farrell Mullan Lawyers re workplace dispute	SCI.0012.0151.0001_R	30 April 2024
H7.12.85	Annexure AAAA – Letter from Goldrick Farrell Mullan Lawyers to Gina Finocchiaro re workplace dispute	SCI.0012.0152.0001_R	8 May 2024
H7.12.86	Annexure BBBB – Email from David Farrell to A/Prof Winston Cheung re workplace dispute	SCI.0012.0153.0001_R	30 April 2024 to 13 May 2024
H7.12.87	Annexure CCCC – Letter from Goldrick Farrell Mullan Lawyers to Gina Finocchiaro re workplace dispute	SCI.0012.0154.0001_R	21 May 2024
H7.13	Statement of Dominique Egan, Director, Workplace Relations and Legal Counsel, Australian Medical Association NSW	SCI.0011.0283.0001	25 July 2024
H7.13.1	Attachment 1 – Visiting Medical Officers case 1991 – 1993 – Reasons for determination	SCI.0011.0288.0001	25 March 1993

Exhibit No.	Description	SCOI Number	Document Date
H7.13.2	Attachment 2 – Visiting Medical Officers case 1991 – 1993 – Appendices to the reasons for determination	SCI.0011.0289.0001	25 March 1993
H7.13.3	Attachment 3 – Orders made by the Full Commission	SCI.0011.0290.0001	24 December 1993
H7.13.4	Attachment 4 – Reasons for decision of the Full Commission	SCI.0011.0291.0001	24 December 1993
H7.13.5	Attachment 5 – Full Commission Minutes of Determination and Order Statement	SCI.0011.0292.0001	24 March 1994
H7.13.6	Attachment 6 – 1994 Sessional Determination	SCI.0011.0293.0001	1994
H7.13.7	Attachment 7 – Sessional Determination Contextual Overview	SCI.0011.0294.0001	Undated
H7.13.8	<i>Intentionally left blank</i>		
H7.13.9	Attachment 9 – Public Hospitals (Sessional Contracts) Determination 2007	SCI.0011.0296.0001	2007
H7.13.10	Attachment 10 – Terms of Settlement of the NSW Doctor's Dispute	SCI.0011.0297.0001	7 March 1996
H7.13.11	Attachment 11 – Agreement between the NSW Branch of the Australian Medical Association and the NSW Department of Health	SCI.0011.0298.0001	Undated
H7.13.12	Attachment 12 – Fee-for-Service Standard Form Contract	SCI.0011.0299.0001	Undated
H7.13.13	Attachment 13 – Fee-for-Service Contextual Overview	SCI.0011.0300.0001	Undated

Exhibit No.	Description	SCOI Number	Document Date
H7.13.14	Attachment 14 – Public Hospitals (Fee-for-Service Contracts) Determination 2007	SCI.0011.0301.0001	2007

A.26: Tender Bundle I – Southern New South Wales Hearings (August 2024)

Exhibit No.	Description	SCOI Number	Document Date
I.1	Southern NSW LHD, <i>Safety and Quality Account</i>	SCI.0011.0321.0001	2021 – 2022
I.2	Southern NSW LHD, <i>Service Agreement</i>	MOH.0012.0081.0001	2021 – 2022
I.3	Southern NSW LHD, <i>Services Plan</i>	SCI.0011.0323.0001	2021 – 2026
I.4	Southern NSW LHD, <i>Service Agreement</i>	MOH.0012.0082.0001	2022 – 2023
I.5	Southern NSW LHD, <i>Year in Review</i>	SCI.0011.0325.0001	2022 – 2023
I.6	Southern NSW LHD, <i>Safety and Quality Account</i>	SCI.0011.0322.0001	2022 – 2023
I.7	Southern NSW LHD, <i>Budget Allocation</i>	SCI.0011.0319.0001	2023 – 2024
I.8	New Eurobodalla Regional Hospital Development – Fact Sheet	MOH.9999.1101.0001	March 2022
I.9	New Eurobodalla Regional Hospital Development – Project Overview	SCI.0011.0317.0001	April 2022
I.10	New Eurobodalla Regional Hospital Development – Project Overview	MOH.0012.0083.0001	August 2022
I.11	New Eurobodalla Regional Hospital Development – Community Feedback	SCI.0011.0311.0001	November 2022

Exhibit No.	Description	SCOI Number	Document Date
I.12	New Eurobodalla Regional Hospital Development – Fact Sheet	SCI.0011.0312.0001	January 2023
I.13	New Eurobodalla Regional Hospital Development – Project Update	SCI.0011.0314.0001	January 2024
I.14	Batemans Bay Community Health – Project Update and FAQs	SCI.0011.0309.0001	January 2024
I.15	Batemans Bay Community Health – Consultation Outcomes Report	SCI.0011.0307.0001	March 2024
I.16	Hansard – NSW Legislative Assembly – Batemans Bay Emergency Department	SCI.0011.0310.0001	20 June 2024
I.17	Batemans Bay Community Health – Community Update	SCI.0011.0306.0001	July 2024
I.18	Memorandum of Understanding between The Canberra Hospital and Health Services and Southern NSW LHD	MOH.0012.0086.0001	23 December 2016
I.19	Memorandum of Understanding between South Eastern Sydney LHD and Southern NSW LHD for the provision of NSW Telestroke Service from 31 January 2022	MOH.0012.0091.0001	12 November 2021
I.20	Cross Border Stroke Patient Transfers, Memorandum of Understanding between Canberra Health Services, Calvary Public Hospital Bruce, Southern NSW LHD, Murrumbidgee LHD and NSW Ambulance	MOH.0012.0084.0001	14 December 2021

Exhibit No.	Description	SCOI Number	Document Date
I.21	Flow Reversal of Elective Procedures Memorandum of Understanding between Canberra Health Services and Southern NSW LHD	MOH.0012.0090.0001	24 December 2021
I.22	Southern NSW, South Western Sydney and Illawarra Shoalhaven LHDs Memorandum of Understanding	MOH.0012.0093.0001	26 July 2023
I.23	ACT & Southern NSW Joint Operations Committee – Key Priorities and Business Plan 2023 – 2024	MOH.0012.0089.0001	2023 - 2024
I.24	Southern NSW LHD, Canberra Health Service, Calvary Patient Flow Key Performance Indicator Agreement	MOH.0012.0085.0001	Undated
I.25	Statement of Michael Grayson, Intensive Care Paramedic and Station Officer, NSW Ambulance	SCI.0011.0302.0001	2 August 2024
I.26	Statement of Elizabeth Hoskins, Board Chair, Southern NSW LHD	MOH.0011.0035.0001	2 August 2024
I.26.1	CV of Elizabeth Hoskins	MOH.0010.0444.0001	Undated
I.26.2	Southern NSW LHD, <i>Elevate Execution Framework & Tactics</i>	MOH.0010.0442.0001	July 2018
I.26.3	Southern NSW LHD, <i>Board Charter</i>	MOH.0010.0421.0001	June 2022
I.26.4	Southern NSW LHD, <i>People and Culture Committee Terms of Reference</i>	MOH.0010.0439.0001	February 2023
I.26.5	Southern NSW LHD, <i>Community Engagement Framework</i>	MOH.0010.0427.0001	November 2023

Exhibit No.	Description	SCOI Number	Document Date
I.26.6	Southern NSW LHD, <i>People Strategy 2024 – 2026</i>	MOH.0010.0430.0001	2024 - 2026
I.26.7	Southern NSW LHD, <i>Pride in Southern Promise</i>	MOH.0010.0443.0001	1 March 2024
I.26.8	Southern NSW LHD, <i>Performance Committee Terms of Reference</i>	MOH.0010.0440.0001	23 July 2024
I.27	Statement of Fiona Renshaw, Executive Director Operations, Southern NSW LHD	MOH.0011.0036.0001	2 August 2024
I.27.1	CV of Fiona Renshaw	MOH.0010.0445.0001	Undated
I.28	Statement of Sarah Wallace, District Director Finance and Performance, Southern NSW LHD	MOH.0011.0037.0001	2 August 2024
I.28.1	CV of Sarah Wallace	MOH.0010.0446.0001	Undated
I.28.2	Southern NSW LHD Finance and Performance Organisation Chart	MOH.0010.0424.0001	Undated
I.29	Statement of Terry Clout, Deputy Board Chair, Southern NSW LHD	MOH.0011.0040.0001	6 August 2024
I.29.1	CV of Terry Clout	MOH.0014.0241.0001	Undated
I.29.2	Southern NSW LHD, <i>Health Care Quality Committee Terms of Reference</i>	MOH.0010.0437.0001	22 August 2023
I.29.3	Southern NSW LHD, <i>Medical & Dental Appointments Advisory Committee Terms of Reference</i>	MOH.0010.0438.0001	21 November 2023
I.30	Statement of Margaret Bennett, Chief Executive, Southern NSW LHD	MOH.0011.0041.0001	6 August 2024

Exhibit No.	Description	SCOI Number	Document Date
I.30.1	Southern NSW LHD, <i>Monaro Regional Health Clinical Services Plan 2015-2019</i>	MOH.0014.0248.0001	2015 - 2019
I.30.2	Southern NSW LHD, <i>Cooma Health Services Clinical Services Plan 2016</i>	MOH.0014.0247.0001	2016
I.30.3	Southern NSW LHD, <i>Eurobodalla Health Service Clinical Services Plan</i>	MOH.0014.0245.0001	March 2020
I.30.4	NSW Health, <i>NSW Aboriginal Mental Health and Wellbeing Strategy 2020-2025</i>	MOH.0014.0243.0001	December 2020
I.30.5	Southern NSW LHD, <i>Aboriginal Mental Health & Wellbeing Strategy 2020-2025, Implementation plan</i>	MOH.0010.0426.0001	2020 - 2025
I.30.6	Southern NSW LHD, <i>Batemans Bay Community Health Clinical Services Plan</i>	MOH.0014.0246.0001	May 2023
I.30.7	Southern NSW LHD, <i>Clinical Services Plan 2023-2028</i>	MOH.0014.0244.0001	2023 - 2028
I.30.8	Southern NSW LHD, <i>Strategy 2026</i>	MOH.0010.0431.0001	2026
I.30.9	Southern NSW LHD, <i>Organisation Structure</i>	MOH.0010.0422.0001	Undated
I.30.10	Southern NSW LHD, <i>Facilities Map</i>	MOH.0010.0428.0001	Undated
I.31	Statement of Brian Bonham, General Manager, Southern NSW LHD	MOH.0011.0042.0001	7 August 2024
I.31.1	CV of Brian Bonham	MOH.0014.0231.0001	Undated
I.32	Statement of Bradley Scotcher, General Manager, Southern NSW LHD	MOH.0011.0043.0001	7 August 2024
I.32.1	CV of Bradley Scotcher	MOH.0014.0232.0001	Undated

Exhibit No.	Description	SCOI Number	Document Date
I.33	Statement of Dr Susie Piper, District Medical Lead for Paediatrics, Southern NSW LHD	MOH.0011.0044.0001	7 August 2024
I.33.1	CV of Dr Susie Piper	MOH.0010.0458.0001	Undated
I.34	Statement of Rebekah Bowman, District Midwifery Manager, Southern NSW LHD	MOH.0011.0045.0001	7 August 2024
I.34.1	CV of Rebekah Bowman	MOH.0014.0233.0001	August 2024
I.35	Statement of Dr Nathan Oates, Director, Prevocational Education and Training, Southern NSW LHD	MOH.0011.0046.0001	8 August 2024
I.35.1	CV of Dr Nathan Oates	MOH.0010.0459.0001	Undated
I.36	Statement of Serena Ayers, Network Director, Medical Services, Inland Network Southern NSW LHD	MOH.0011.0047.0001	8 August 2023
I.36.1	CV of Serena Ayers	MOH.0010.0461.0001	Undated
I.37	Statement of Peter Ryan, Chairperson, "Don't Close Batemans Bay ED Committee"	SCI.0011.0334.0001	8 August 2024
I.37.1	Letter from the Hon. Ryan Park MP, Minister for Health M23/5389	SCI.0011.0335.0001	Undated
I.38	Statement of Dr Stuart Stapleton, ED Director Eurobodalla Health Service, Southern NSW LHD	MOH.0011.0048.0001	9 August 2024
I.38.1	CV of Dr Stuart Stapleton	MOH.0014.0242.0001	Undated
I.39	Statement of Valentine Wright	SCI.0011.0339.0001	12 August 2024
I.39.1	Valentine Wright Presentation	SCI.0011.0337.0001	Undated

Exhibit No.	Description	SCOI Number	Document Date
I.39.2	Eurobodalla Shire Council Minutes, Ordinary Meeting of Council	SCI.0011.0336.0001	30 April 2024
I.40	Statement of Jennifer Gordon, Manager SENSW Regional Training Hub, Rural Clinical School, ANU Medical School, ANU College of Medicine and Psychology	SCI.0011.0349.0001	13 August 2024
I.40.1	CV of Jennifer Gordon	SCI.0011.0338.0001	Undated
I.41	Statement of Dr Andrew Gibson, General Practitioner, Member of the “Don’t Close Batemans Bay Emergency Department Committee”	SCI.0011.0350.0001	13 August 2024
I.41.1	CV of Dr Andrew Gibson	SCI.0011.0340.0001	Undated
I.42	Statement of Prudence Buist, Chief Executive Officer, SENSW PHN	SCI.0011.0351.0001	14 August 2024
I.42.1	CV of Prudence Buist	SCI.0011.0343.0001	Undated
I.42.2	Regional Mental Health and Suicide Prevention Plan 2021	SCI.0011.0327.0001	2021
I.42.3	Lived Experience (Peer) Workforce Framework	SCI.0011.0330.0001	Undated
I.43	Statement of Andrew Gow, Director, Strategy and Performance, SENSW PHN	SCI.0011.0379.0001	14 August 2024
I.43.1	CV of Andrew Gow	SCI.0011.0378.0001	Undated
I.43.2	National Health Rural Alliance, <i>2024-2025 Pre-Budget Submission</i>	SCI.0011.0348.0001	25 January 2024
I.43.3	Rural Doctor’s Association Australia, <i>Make 2023 the ‘Year of Thinking Outside the Box’ on rural health, doctors urge</i> (Media Release)	SCI.0011.0347.0001	15 December 2022

Exhibit No.	Description	SCOI Number	Document Date
I.43.4	Jolyon Attwooll, <i>Government flags shift in fee-for-service model</i>	SCI.0011.0346.0001	23 January 2023
I.44	ACT Government and Southern NSW LHD, Secondment Agreement regarding Junior Medical Officers	MOH.0010.0462.0001	October 2023
I.45	Outline of evidence for Amanda Bock, Executive Director Rural and Regional, Health Infrastructure NSW	MOH.9999.1060.0001	12 April 2024

A.27: Tender Bundle J – Evidence of Prof Jenny May (August 2024)

Exhibit No.	Description	SCOI Number	Document Date
J.1	Statement of Prof Jennifer May, Director, Department of Rural health, University of Newcastle	SCI.0011.0384.0001	27 August 2024
J1.1	Annexure A – ABS GP Waiting Times	SCI.0011.0385.0001	2022 - 2023
J1.2	Annexure B – The Royal Australian College of General Practitioners General Practice Health of Nation 2023	SCI.0011.0386.0001	November 2023
J1.3	Annexure C – The pathway to more rural doctors the role of universities	SCI.0011.0387.0001	7 August 2023
J1.4	Annexure D – National Medical Workforce Strategy 2021-2031	SCI.0011.0388.0001	2021
J1.5	Annexure E – Extract of Report Preview for Hunter New England LHD Reports (FY 2024-2025)	SCI.0011.0393.0001	2024

Exhibit No.	Description	SCOI Number	Document Date
J1.6	Annexure F – Extract from a Lumos PowerPoint presentation	SCI.0011.0390.0001	Undated
J1.7	Annexure G – Extract from AIHW Rural and Remote Health	SCI.0011.0391.0001	Undated
J.2	Supply and Demand Study – General Practitioners in Australia (August 2024 – DOHAC)	SCI.0011.0392.0001	August 2024

A.28: Tender Bundle K – Northern New South Wales Hearings (September 2024)

Exhibit No.	Description	SCOI Number	Document Date
K.1	Northern NSW LHD, <i>Strategic Plan 2019-2024</i>	SCI.0011.0394.0001	2019
K.2	Corporate Governance Framework 2019	SCI.0011.0395.0001	31 September 2019
K.3	Aboriginal Health Action Plan 2021-2026	SCI.0011.0396.0001 (SCI.0011.0395.0001)	2021
K.4	Initial Budget Allocations 2023-2024	SCI.0011.0397.0001	September 2023
K.5	Auditors report and financial statements for the year ended 30 June 2023	SCI.0011.0398.0001	28 September 2023
K.6	<i>Service Agreement 2023-2024</i>	MOH.9999.0064.0001 (MOH.0100.0017.0001)	31 October 2023
K.6.1	<i>Service Agreement 2024-2025</i>	SCI.0011.0437.0001	22 August 2024
K.7	<i>Intentionally left blank</i>		
K.8	Northern NSW LHD, <i>By-Laws</i>	SCI.0011.0401.0001	Undated

Exhibit No.	Description	SCOI Number	Document Date
K.9	<i>Clinical Service Plan 2018-2022</i>	SCI.0011.0402.0001	April 2018
K.10	Mid North Coast LHD, <i>Aboriginal Health Plan 2019-2023</i>	SCI.0011.0403.0001	2019
K.11	Mid North Coast LHD, <i>Partnering with Consumers for Patient Safety & Quality Framework 2021-2026</i>	SCI.0011.0404.0001	2021
K.12	<i>Corporate Governance Framework</i>	SCI.0011.0405.0001	1 April 2021
K.13	Mid North Coast LHD, <i>By-Laws</i>	SCI.0011.0406.0001	10 September 2021
K.14	Mid North Coast LHD, <i>Year in Review 2022-2023</i>	SCI.0011.0407.0001	2022
K.15	<i>Employee Wellbeing Framework 2022-2024</i>	SCI.0011.0408.0001	2022
K.16	Mid North Coast LHD, <i>Strategic Plan 2022-2032</i>	SCI.0011.0409.0001 (MOH.0010.0599.0001)	July 2022
K.17	Mid North Coast LHD, <i>Strategy Map</i>	SCI.0011.0410.0001	July 2022
K.18	Mid North Coast LHD, <i>Initial Budget Allocation 2023-2024</i>	SCI.0011.0411.0001	2023
K.19	Mid North Coast LHD, <i>Expense Budget 2023-2024</i>	SCI.0011.0412.0001	September 2023
K.20	Mid North Coast LHD, <i>Safety and Quality Account 2022-2023</i>	SCI.0011.0413.0001	November 2023
K.21	Mid North Coast LHD, <i>Aboriginal Health Strategic Framework 2024-2034</i>	SCI.0011.0414.0001	2024

Exhibit No.	Description	SCOI Number	Document Date
K.22	Mid North Coast LHD, <i>Service Agreement 2024-2025</i>	SCI.0011.0415.0001 (MOH.0010.0598.0001)	31 July 2024
K.23	Hunter New England LHD, <i>Strategic Plan 2021-2026</i>	SCI.0011.0416.0001 (MOH.0010.0665.0001)	2021
K.24	Calvary Mater Service Agreement 2022-2023	SCI.0011.0417.0001	10 May 2023
K.25	Corporate Governance Attestation Statement	SCI.0011.0418.0001	19 July 2023
K.26	Hunter New England LHD, <i>Overall Budget Allocation 2024-2025</i>	SCI.0011.0419.0001	2024
K.27	Notes to the State Budget Schedule 2024-2025	SCI.0011.0420.0001	2024
K.28	Hunter New England LHD, <i>Service Agreement 2024-2025</i>	SCI.0011.0421.0001 (MOH.0010.0662.0002)	31 July 2024
K.29	KPI and Improvement Measures Data Supplement Part 1 of 2 – Version 1.2	SCI.0011.0422.0001	July 2024
K.30	KPI and Improvement Measures Data Supplement Part 2 of 2	SCI.0011.0423.0001	August 2024
K.30A	Service Delivery Agreement between HCoA Operations (Australia) Pty Ltd trading as John Flynn Gold Coast Private Hospital and Northern Rivers Area Health Service	MOH.0100.0021.0001_ R	1 April 2011
K.31	Northern NSW Aboriginal Health Partnership Agreement Feb 2014-Dec 2015_100214_Signatures Redacted	MOH.0100.0019.0001	10 February 2014

Exhibit No.	Description	SCOI Number	Document Date
K.32	Memorandum of Agreement on Interstate Application of Mental Health Laws – between Queensland and NSW	MOH.0100.0012.0001	16 November 2018
K.33	Queensland and NSW Memorandum of Understanding for Cross-Border Collaboration	MOH.0100.0014.0001	15 December 2023
K.34	Statement of Tracey Maisey, Chief Executive, Northern NSW LHD	MOH.0011.0064.0001	9 September 2024
K.34.1	CV of Tracey Maisey	MOH.0010.0607.0001	Undated
K.35	Statement of Peter Carter, Board Chair, Northern NSW LHD	MOH.0011.0059.0001	5 September 2024
K.35.1	CV of Peter Carter	MOH.0010.0581.0001	Undated
K.35.2	Supplementary Statement of Peter Carter, Board Chair, Northern NSW LHD	MOH.0011.0074.0001	19 September 2024
K.36	Statement of Jennifer Richter, Nurse Manager, Nursing and Midwifery Workforce, Northern NSW LHD	MOH.0011.0056.0001	5 September 2024
K.36.1	CV of Jennifer Richter	MOH.0011.0052.0001	Undated
K.37	Statement of Kathryn Watson, A/Director Integrated Care and Allied Health, Northern NSW LHD	MOH.0011.0057.0001	5 September 2024
K.37.1	CV of Kathryn Watson	MOH.0010.0596.0001	Undated
K.38	Statement of Dr Ralph Cheng, Head of Medicine Department, Grafton Hospital, Northern NSW LHD	MOH.0011.0067.0001	11 September 2024
K.38.1	CV of Dr Ralph Cheng	MOH.0010.0637.0001	Undated

Exhibit No.	Description	SCOI Number	Document Date
K.39	Statement of Dr Robert Davies, Director of Emergency Medicine, Tweed Valley Hospital, Northern NSW LHD	MOH.0011.0072.0001	16 September 2024
K.39.1	CV of Dr Robert Davies	MOH.0010.0539.0001	Undated
K.40	Statement of Tracey McCosker PSM, Chief Executive, Hunter New England LHD	MOH.0011.0062.0001	13 September 2024
K.40.1	CV of Tracey Lee McCosker	MOH.0010.0536.0001	Undated
K.41	Statement of Dr David Scott, Physician and Gastroenterologist Visiting Medical Officer and Chair of Medical Staff Council, Hunter New England LHD	MOH.0011.0055.0001	4 September 2024
K.41.1	CV of Dr David Robert Scott	MOH.0010.0538.0001	Undated
K.42	Statement of David Quirk, General Manager, Rural and Regional Health Services, Hunter New England LHD	MOH.0011.0053.0001	4 September 2024
K.42.1	CV of David Quirk	MOH.0010.0595.0001	Undated
K.43	Statement of Susan Heyman, Executive Director, Clinical Operations, Hunter New England LHD	MOH.0011.0054.0001	5 September 2024
K.43.1	CV of Susan Lee Heyman	MOH.0010.0535.0001	Undated
K.44	Statement of Tony Gilbertson, Executive Director, Finance, Hunter New England LHD	MOH.0011.0065.0001	9 September 2024
K.44.1	CV of Tony Gilbertson	MOH.0010.0609.0001	Undated
K.45	<i>Intentionally left blank</i>		

Exhibit No.	Description	SCOI Number	Document Date
K.46	Statement of Dr Chris Levi, Director, Learning Health Systems, John Hunter Health and Innovation Precinct and Executive Director, Research and Innovation, Hunter New England LHD	MOH.0011.0070.0001	13 September 2024
K.46.1	CV of Dr Chris Levi	MOH.0010.0634.0001	Undated
K.47	Statement of Dr Paul Craven, Executive Director of Children, Young People and Families, Medical Services, and of Networks and Streams, Hunter New England LHD	MOH.0011.0063.0001	6 September 2024
K.47.1	CV of Dr Paul Craven	MOH.0002.0005.0001	Undated
K.48	Statement of A/Prof Martin Cohen, Board Chair, Hunter New England LHD	MOH.0011.0073.0001	16 September 2024
K.48.1	CV of A/Prof Martin Cohen	MOH.0010.0588.0001	Undated
K.49	<i>Intentionally left blank</i>		
K.50	Statement of Robyn Martin, Director, Aboriginal Health and Primary Partnerships, Mid North Coast LHD	MOH.0011.0058.0001	5 September 2024
K.50.1	CV of Robyn Martin	MOH.0010.0590.0001	Undated
K.51	Statement of Taresa Rosten, Director, People and Culture, Mid North Coast LHD	MOH.0011.0060.0001	6 September 2024
K.51.1	CV of Tara Rosten	MOH.0010.0636.0001	Undated
K.52	Statement of Jill Wong, District Director Integrated Care, Allied Health and Community Services, Mid North Coast LHD	MOH.0011.0061.0001	6 September 2024
K.52.1	CV of Jill Wong	MOH.0010.0540.0001	Undated

Exhibit No.	Description	SCOI Number	Document Date
K.53	Statement of John Slaven, Director, Finance and Performance, Mid North Coast LHD	MOH.0011.0066.0001	11 September 2024
K.53.1	CV of John Slaven	MOH.0010.0597.0001	Undated
K53A	Statement of Lydia Dennett, General Manager, Coffs Harbour Health Campus, Coffs Network Coordinator, Mid North Coast LHD	MOH.0011.0068.0001	12 September 2024
K53A.1	CV of Lydia Dennett	MOH.0010.0610.0001	Undated
K53B	Statement of Stewart Dowrick, Chief Executive, Mid North Coast LHD	MOH.0011.0069.0001	12 September 2024
K53B.1	CV of Stewart Dowrick	MOH.0010.0605.0001	Undated
K.54	Statement of Peter Treseder AO, Board Chair, Mid North Coast LHD	MOH.0011.0071.0001	13 September 2024
K.54.1	CV of Peter Treseder AO	MOH.0010.0589.0001	Undated
K.54.2	Supplementary Statement of Peter Treseder, Board Chair, Mid North Coast LHD	MOH.0011.0075.0001	20 September 2024
K.55	Policy Directive PD2012_042 – Aboriginal and Torres Strait Islander Origin – Recording of Information of Patients and Clients	MOH.0010.0643.0001	25 July 2012
K.56	Policy Directive – PD2017_034 – Aboriginal Health Impact Statement	MOH.0010.0646.0001	29 September 2017
K.57	Policy Directive – PD2018_011 – Critical Care Tertiary Referral Networks and Transfer of care (ADULTS)	MOH.0010.0580.0001	28 March 2018

Exhibit No.	Description	SCOI Number	Document Date
K.58	Policy Directive PD2019_006 – Employment and Management of Locum Medical Officers by NSW Public Health Organisations	MOH.0011.0005.0001	1 February 2019
K.58.1	Hunter New England LHD, <i>By-Laws</i>	MOH.0010.0661.0001	April 2019
K.59	Partners in Health – A Community Engagement Framework for Northern NSW LHD	MOH.0010.0611.0001	May 2019
K.60	Northern NSW LHD, <i>Strategic Plan 2019-2024</i>	MOH.0010.0626.0001	2019
K.61	Northern NSW LHD, <i>Research Strategic Plan 2019-2024</i>	MOH.0010.0625.0001	2019
K.61.1	Mid North Coast LHD, <i>Service Planning: Bellinger River District Hospital</i>	MOH.0010.0602.0001	November 2020
K.61.2	Mid North Coast LHD, <i>Service Planning – Wauchope District Memorial Hospital</i>	MOH.0010.0603.0001	November 2020
K.62	Northern NSW LHD, <i>Board Development Plan – Proposed KPIs</i>	MOH.0010.0582.0001	October 2021
K.63	Northern NSW LHD, <i>Board Development Working Party: Notes of Implementation Meeting</i>	MOH.0010.0583.0001	23 November 2021
K.64	Policy Directive PD2022_028 – Aboriginal Cultural Training – Respecting the Difference	MOH.0010.0644.0001	15 July 2022
K64A	Port Macquarie Base Hospital Clinical Services Plan – Final	MOH.0010.0601.0001	15 September 2022
K.65	Northern NSW LHD, <i>Virtual Care Strategy 2021-2026</i>	MOH.0010.0623.0001	September 2022

Exhibit No.	Description	SCOI Number	Document Date
K.66	Mid North Coast LHD, <i>Strategic Plan 2022-2032</i>	MOH.0010.0599.0001	2022
K.67	Hunter New England LHD, <i>Media Alert – Temporary reduction of services at Wee Waa Health Service</i>	MOH.0010.0593.0001	20 April 2023
K.68.	Policy Directive PD2023-046 – Aboriginal Workforce Composition	MOH.0010.0642.0001	18 December 2023
K.69.	Aboriginal Health Performance Report 2022-23 Mid North Coast LHD	MOH.0010.0645.0001	2023
K.70	Memorandum of Understanding between Healthy North Coast and Mid North Coast LHD and Northern NSW LHD	MOH.0010.0585.0001 (MOH.0010.0604.0001)	6 February 2024
K.70.1	Appendix 1 to Memorandum of Understanding between Healthy North Coast, Mid North Coast LHD and Northern NSW LHD – Schedule of Works	MOH.0010.0670.0001	18 March 2024
K.71	Northern NSW LHD, <i>Terms of Reference – Community Partnership Advisory Council</i>	MOH.0010.0617.0001	February 2024
K.72	Northern NSW LHD, <i>Terms of Reference – Tweed Community Advisory Group</i>	MOH.0010.0631.0001	February 2024
K.73	Northern NSW LHD, <i>Community Advisory Group evaluation</i>	MOH.0010.0612.0001	February 2024
K.74	Information Bulletin IB2024_013 – Adult Critical and Specialist Care Interhospital Transfer	MOH.0010.0579.0001	6 March 2024

Exhibit No.	Description	SCOI Number	Document Date
K.75	Northern NSW LHD, <i>Health Care Services Plan – Priority Focus Areas</i>	MOH.0010.0622.0001	March 2024
K.76	Letter from Northern NSW LHD to Tweed Shire Council	MOH.0010.0651.0001	8 May 2024
K.77	Mid North Coast Aboriginal Health Accord 2024-2029	MOH.0010.0640.0001	12 June 2024
K.78	Memorandum of Understanding between Bulgarr Ngaru Medical Aboriginal Corporation and Northern NSW LHD – Chronic Care for Aboriginal People Program	MOH.0010.0620.0001_R	5 July 2024
K.79	Letter from Special Commission of Inquiry into Healthcare Funding to Crown Solicitor's Office re topics for September hearing	MOH.0010.0542.0001_R	14 August 2024
K.80	Strengthening Local Health Committees across Hunter New England LHD	MOH.0010.0594.0001 (MOH.0010.0664.0001)	21 August 2024
K.81	Letter from Special Commission of Inquiry into Healthcare Funding to Crown Solicitor's Office re witnesses for September hearing	MOH.0010.0541.0001_R	22 August 2024
K.81.1	KPI and Improvement Measures Data Supplement Part 1 of 2 – Version 1.3	MOH.0010.0663.0001_R	August 2024
K.82	Northern NSW LHD, <i>Model By-Laws</i>	MOH.0010.0628.0001	August 2024
K.83	Guide to the Mid North Coast Aboriginal Health Accord 2024-2029	MOH.0010.0641.0001	2024

Exhibit No.	Description	SCOI Number	Document Date
K.84	Darrundaygirr darruyaygam maabu-daariwaygam Girrwaanbigundi – Aboriginal Health Strategic Framework 2024-2034	MOH.0010.0648.0001	2024
K.85	Northern NSW LHD, <i>Hospitals and Multipurpose Services</i>	MOH.0010.0619.0001	2024
K.85.1	Mid North Coast LHD, <i>Draft Organisational Performance Framework</i>	MOH.0010.0633.0001	2024
K.85.2	Hunter New England LHD, <i>Board committee schedule 2024</i>	MOH.0010.0666.0001	2024
K.86	Prevalence of long-term health conditions in Northern NSW LHD	MOH.0010.0630.0001	Undated
K.87	Map of Northern NSW LHD	MOH.0010.0621.0001	Undated
K.88	Northern NSW LHD, <i>Aboriginal Health Steering Committee – Terms of Reference</i>	MOH.0010.0632.0001	Undated
K.89	Northern NSW LHD, <i>Aboriginal Health Promotion</i>	MOH.0010.0615.0001	Undated
K.90	Northern NSW LHD, <i>Aboriginal Chronic Care Program</i>	MOH.0010.0616.0001	Undated
K.91	Northern NSW LHD, <i>Aboriginal Palliative Care Services</i>	MOH.0010.0627.0001	Undated
K.92	Northern NSW LHD, <i>Aboriginal Hospital Liaison Officer</i>	MOH.0010.0613.0001	Undated
K.93	Better Health Outcomes for North Coast Communities – Tool for reporting progress on the memorandum of understanding	MOH.0010.0584.0001	Undated

Exhibit No.	Description	SCOI Number	Document Date
K.94	Hunter New England LHD organisational structure	MOH.0010.0533.0001	Undated
K.95	Hunter New England LHD organisational structure – Finance	MOH.0010.0608.0001	Undated
K.96	Hunter New England LHD Clinical Networks and Streams	MOH.0010.0534.0001	Undated
K.97	Map of Hunter New England LHD	MOH.0010.0592.0001	Undated
K.98	Hunter New England LHD Hospital Facilities	MOH.0010.0652.0001	Undated
K.99	Hunter New England LHD Organisational structure	MOH.0010.0638.0001	Undated
K.100	Mid North Coast LHD, <i>Finance and Performance Organisational Chart</i>	MOH.0010.0635.0001	Undated
K.101	Mid North Coast LHD, <i>Planning and Accountability Framework</i>	MOH.0010.0600.0001	Undated
K.102	Bringing Clinical Trials to the Bush – improving access to innovating healthcare in rural, regional and remote NSW and ACT	MOH.0010.0657.0001	Undated
K.103	Mid North Coast LHD, <i>Governing Board Charter</i>	MOH.0010.0654.0001	Undated
K.104	Statement of Dr Shehnarz Salindera, General Surgeon, Coffs Harbour Hospital	SCI.0011.0342.0001	8 August 2024
K.105	Statement of Richard Nankervis, Chief Executive Officer, HNECC and Dr Alison Koschel, Executive Manager Populations, Access and Performance, HNECC	SCI.0011.0433.0001	16 September 2024

Exhibit No.	Description	SCOI Number	Document Date
K.105.1	Annexure A – CV of Richard Nankervis	SCI.0012.0192.0001_R	Undated
K.105.2	Annexure B – CV of Dr Alison Koschel	SCI.0012.0191.0001_R	Undated
K.106	Outline of evidence for Dr Miriam Grotowski, Clinical Dean, Peel Clinical School, University of Newcastle	SCI.0011.0438.0001	18 September 2024
K.107	The value of extended short-term medical placements in smaller rural and remote locations on future work location: a cohort study	SCI.0011.0439.0001	16 January 2023
K.108	Hunter New England LHD – Rural Clinician Accommodation Strategy – Dr Ramsey Awad	MOH.0010.0667.0001	September 2024
K.109	HNELD – Sustainable Healthcare Together Towards Zero – Dr Ramsey Awad	MOH.0010.0668.0001	September 2024
K.110	Arunima Malik et al, 'The carbon footprint of Australian health care' (2018) 2 <i>Lancet Planet Health</i> e27-35	SCI.0011.0440.0001	January 2018
K.111	Institute for Healthcare Improvement White Paper – Framework for Effective Board Governance of Health System Quality	SCI.0011.0442.0001	2018
K.112	Hunter New England and Central Coast PHN General Practice Viability Insights Report	SCI.0011.0444.0001	July 2024
K.113	Hunter New England and Central Coast PHN Needs Assessment and Planning	SCI.0011.0445.0001	Undated

Exhibit No.	Description	SCOI Number	Document Date
K.114	Hunter New England and Central Coast PHN Core Needs Assessment 2022-2025	SCI.0011.0446.0001	Undated
K.115	Hunter New England and Central Coast PHN Core Needs Assessment 2022-2025 – Summary Version	SCI.0011.0447.0001	Undated

A.29: Tender Bundle L – Workforce 2 Hearings (October 2024)

Exhibit No.	Description	SCOI Number	Document Date
L.1	Statement of Jacqueline Dominish OAM, Director, Health Professionals Workforce, Ministry of Health	MOH.0011.0078.0001	2 October 2024
L.1.1	Annexure A – Emergency Department Paramedic – Mudgee Health Service Pilot	MOH.0010.0673.0001	Undated
L.1.2	Annexure B – Paramedicine Scope of Practice – Mudgee Health Service Pilot	MOH.0010.0674.0001	Undated
L.2	Statement of Justine Harris, Chief Medical Workforce Advisor, Ministry of Health	MOH.0011.0077.0001	2 October 2024
L.2.1	CV of Justine Harris	MOH.0010.0672.0001	2 October 2024
L.2.2	Annexure A – Final Recommendations of the Review of Trainees	MOH.0010.0676.0001	November 2020
L.2.3	Annexure B – Role Description of Medical Support Officer	MOH.0010.0677.0001	Undated
L.2.4	Annexure C – International Medical Graduate Clinical Readiness Report	MOH.0010.0678.0001	April 2024
L.3	Statement of Luke Sloane, Deputy Secretary, Rural and	MOH.0011.0079.0001	3 October 2024

Exhibit No.	Description	SCOI Number	Document Date
	Regional Health, Ministry of Health		
L.3.1	Annexure A – Strengthening Local Health Committees in Regional NSW Report	MOH.0010.0685.0001	February 2023
L.3.2	Independent Evaluation of the Rural Health Multidisciplinary Training Program – Summary of Final Report to the Commonwealth Department of Health	MOH.0010.0687.0001	June 2020
L.3.3	Rural training pathways: the return rate of doctors to work in the same region as their basic medical training	MOH.0010.0688.0001	22 October 2018
L.3.4	Primary Health Network (PHN) Cooperative Response to Consultation on Thin Markets in Regional and Remote Australia Contact	MOH.0010.0689.0001	20 October 2023
L.4	Statement of Dr Josephine Burnand, Acting Medical Director, HETI	MOH.0011.0080.0001	4 October 2024
L.4.1	Annexure A – Rural Preferential Recruitment Procedure	MOH.0010.0684.0001	March 2024
L.5	Statement of Melissa Collins, Acting Executive Director, Workplace Relations, Ministry of Health	MOH.0011.0081.0001	4 October 2024
L.5.1	Annexure A – Roll up Allowances – Total HSU	MOH.0010.0681.0001	Undated
L.5.2	Annexure B – ASMOF NSW Award Reform Claims	MOH.0010.0686.0001	12 August 2024
L.6	Statement of Philip Minns, Deputy Secretary, People, Culture and Governance, Ministry of Health	MOH.0011.0082.0001	8 October 2024

Exhibit No.	Description	SCOI Number	Document Date
L.6.1	Annexure A – Supply and Demand Study – General Practitioners	MOH.0010.0680.0001	August 2024
L.6.2	Annexure B – A Culture of Respect, Part 1: The Nature and Causes of Disrespectful Behaviour by Physicians	MOH.0010.0679.0001	July 2012
L.6.3	Supplementary Statement of Philip Minns, Deputy Secretary, People, Culture and Governance, Ministry of Health	MOH.0011.0085.0001	16 October 2024
L.6.4	Annexure A – Registrant Reconciliation Nurses NSW, Power Point Presentation	MOH.0010.0699.0001	11 September 2024
L.6.5	Annexure B – Registrant Reconciliation Midwives NSW, Power Point Presentation	MOH.0010.0700.0003	11 September 2024
L.6.6	Annexure C – Registrant Reconciliation Medical Practitioners, Power Point Presentation	MOH.0010.0701.0001	11 September 2024
L.6.7	Annexure D – Registrant Reconciliation Paramedics, Power Point Presentation	MOH.0010.0702.0001	11 September 2024
L.7	Statement of Richard Griffiths, Executive Director, Workforce Planning and Talent Development, Ministry of Health	MOH.0011.0083.0001	8 October 2024
L.7.1	Annexure A – Allied Health Workforce Educator Role – Project Report	MOH.0010.0683.0001	July 2024
L.8	Statement of Dr Michael Bonning, General Practitioner	SCI.0011.0275.0001	23 July 2024
L.8.1	Annexure A – Strengthening Care for Children (SC4C)	SCI.0011.0274.0001	28 September 2022
L.9	Statement of Dr Natalie Rainger, Consultant	SCI.0011.0286.0001	28 July 2024

Chapter 24: Appendices – List of Public Exhibits

Exhibit No.	Description	SCOI Number	Document Date
	Otolaryngologist and Head & Neck Surgeon		
L.10	Statement of Dr Sanjay Hettige, Radiologist, Nepean Hospital	SCI.0011.0287.0001	31 August 2024
L.11	Statement of Dr Nicola Holmes, General Practitioner	SCI.0011.0436.0001	16 September 2024
L.11.1	Annexure A – Letter to Sara Shaugnessy	SCI.0011.0425.0001	6 February 2019
L.11.2	Annexure B – Letter to Stewart Dowrick’s secretary	SCI.0011.0426.0001	9 September 2022
L.11.3	Annexure C – Letter to Board CHHC/Mid North Coast LHD	SCI.0011.0424.0001	10 September 2023
L.11.4	Annexure D – Letter from Kim Edwards (Acting Director, Integrated Mental Health Alcohol and Other Drugs Services, Mid North Coast LHD)	SCI.0011.0427.0001_R	29 September 2023
L.11.5	Annexure E – Letter to MNCLHC Board	SCI.0011.0428.0001_R	23 March 2024
L.11.6	Annexure F – Letter from Delwyn Kruk (Manager Governance and Executive Services, Mid North Coast LHD)	SCI.0011.0429.001_R	11 April 2024
L.11.7	Annexure G – Mid North Coast LHD Early Psychosis Procedure	SCI.0011.0432.0001_R	19 May 2023
L.12	Statement of Dr Nicholas Spooner, Director, Emergency Medicine, Wyong Hospital	SCI.0011.0448.0001	20 September 2024
L.13	Statement of Jerry Yik, Head of Policy and Advocacy, Advanced Pharmacy Australia and Dr Jonathan Penm, Vice Chair, NSW Branch Committee, Advanced Pharmacy Australia	SCI.0011.0459.0001	26 September 2024

Exhibit No.	Description	SCOI Number	Document Date
L.13.1	Annexure A – SHPA Standard of Practice – Clinical Pharmacy Services	SCI.0011.0449.0001	2013
L.13.2	Annexure B – NSW Health Workforce Plan 2022-2032	MOH.9999.3112.0001	2022
L.13.3	Annexure C – NSW Government Response Inquiry into the impact of ambulance ramping and access	SCI.0011.0451.0001	Undated
L.13.4	Annexure D – Multi-site Evaluation of Partnered Pharmacist Medication and in-hospital Length of Stay	SCI.0011.452.0001	Undated
L.13.5	Annexure E – Deakin University, Partnered Pharmacist Medication Charting (PPMC) Scaling Project	SCI.0011.0453.0001	2021
L.13.6	Annexure F – Clinical Excellence Commission Garling Inquiry NSW	SCI.0011.0454.0001	27 November 2008
L.13.7	Annexure G – Standard of Practice for Pharmacy Technicians to support Clinical Pharmacy Services	SCI.0011.0456.0001	12 November 2019
L.13.8	Annexure H – Australian Universities Accord Final Report Summary Report (2024)	SCI.0010.0030.0001	23 February 2024
L.13.9	Annexure I – NSW Health Undergraduate Clinical Placement Grants 2024	SCI.0011.0458.0001	4 July 2024
L.14	Statement of Dr Matthew Ingram, Staff Specialist, Emergency Physician, Wyong Hospital	SCI.0011.0461.0001	27 September 2024
L.15	Statement of Gerard Hayes AM, Secretary, Health Services Union for NSW	SCI.0011.0464.0001	30 September 2024

Exhibit No.	Description	SCOI Number	Document Date
L.16	Statement of Andrew Holland, Executive Director, Australian Salaried Medical Officers Federation NSW	SCI.0011.0469.0001	30 September 2024
L.17	Statement of Dr Behny Samadi, Intensive Care Specialist, St George Hospital	SCI.0011.0465.0001	30 September 2024
L.18	Statement of University of Technology Sydney Experts (Prof Debra Anderson, Prof Kathleen Baird and Prof Toby Newton-John)	SCI.0011.0473.0001	1 October 2024
L.18.1	CV of Prof Debra Anderson	SCI.0011.0470.0001	1 October 2024
L.18.2	CV of Prof Kathleen Baird	SCI.0011.0471.0001	1 October 2024
L.18.3	CV of Prof Toby Newton-John	SCI.0011.0472.0001	1 October 2024
L.19	Statement of Lesley Horsburgh, Managing Director, Association of Professional Staffing Companies Australia	SCI.0011.0467.0001	1 October 2024
L.20	Statement of Dr Tom Morrison, Registrar, St Vincent's Hospital	SCI.0011.0478.0001	4 October 2024
L.20.1	CV of Dr Tom Morrison	SCI.0011.0475.0001	3 October 2024
L.21	<i>Intentionally left blank</i>		
L.22	<i>Using Coworker Observations to Promote Accountability for Disrespectful and Unsafe Behaviours by Physicians and Advanced Practice Professionals</i>	MOH.0010.0697.0001	April 2016
L.23	<i>Implementation of Peer Messengers to Deliver Feedback: An Observational Study to Promote Professionalism in Nursing, Journal Article</i>	MOH.0010.0694.0002	1 January 2023

Exhibit No.	Description	SCOI Number	Document Date
L.23.1	Deloitte AMA White Paper, <i>Medical Workforce Pressures in NSW</i>	SCI.0011.0490.0001	February 2023
L.24	<i>A Proposed Approach to Allegations of Sexual Boundary violation in Health Care</i>	MOH.0010.0691.0001	2023
L.25	<i>Physician Specialty Differences in Unprofessional Behaviours Observed and Reported by Coworkers</i>	MOH.0010.0696.0001	6 June 2024
L.26	NSWNMA, <i>Final Rapid Business Case Report</i>	SCI.0011.0462.0001	20 August 2024
L.27	<i>Leveraging Consistent Communication Tools and Organizational Values to Promote Accountability Among Health Care Providers, Journal Article</i>	MOH.0010.0695.0002	September 2024
L.27.1	<i>Final Report Midwifery Futures, Building the Future Australian Midwifery Workforce</i>	SCI.0011.0520.0001	October 2024
L.28	<i>An Effective Program to Reduce Malpractice Claims and Payments in a Large Orthopaedic Practice, Journal Article</i>	MOH.0010.0692.0002	2024

A.30: Tender Bundle M – Funding Hearings (November 2024)

Exhibit No.	Description	SCOI Number	Document Date
M.1	Submission of NSW Treasury	TRY.0001.0001.0001	11 November 2024
M.1.1	Letter From Secretary, NSW Treasury enclosing submission	TRY.0001.0002.0001_R	11 November 2024

Exhibit No.	Description	SCOI Number	Document Date
M.1.2	Report on Government Services 2024, Health (Part E)	SCI.0011.0528.0001	31 January 2024
M.1.3.1	IHACPA, Cost per NWAU (2020-2021) NSW	SCI.0011.0526.0001	Undated
M.1.3.2	IHACPA, Cost per NWAU (2020-2021) VIC	SCI.0011.0529.0001	Undated
M.1.3.3	IHACPA, Cost per NWAU (2020-2021) QLD	SCI.0011.0527.0001	Undated
M.1.4	AIHW, Health system Accessibility 2024 (Electronic copy only)	SCI.0011.0530.0001	Undated
M.1.5	BHI, Healthcare Quarterly April to June 2024	SCI.0011.0531.0001	September 2024
M.1.6	Queensland Health, Planned surgery performance 2024	SCI.0011.0532.0001	August 2024
M.1.7	Victorian Agency for Health Information, Planned surgery 2024	SCI.0011.0533.0001	Undated
M.1.8	Queensland Health, Emergency care performance 2024	SCI.0011.0534.0001	September 2024
M.1.9	Victorian Agency for Health Information, Emergency care 2024	SCI.0011.0524.0001	Undated
M.1.10	BHI Survey Results – Experiences of adults admitted to hospital in 2023	SCI.0011.0525.0001	August 2024
M.2	Statement of Prof Tracey O'Brien AM, Chief Cancer Officer and CEO, Cancer Institute NSW	MOH.0011.0087.0001	12 November 2024
M.2.1	CV of Prof Tracey O'Brien AM	MOH.0010.0722.0001	12 November 2024

Exhibit No.	Description	SCOI Number	Document Date
M.3	Statement of Wendy Hoey PSM, Chief Executive, Justice and Forensic Mental Health Network NSW	MOH.0011.0086.0001	13 November 2024
M.3.1	CV of Wendy Hoey PSM	MOH.0010.0723.0001	13 November 2024
M.4	Statement of Matthew Daly, Deputy Secretary, System Sustainability and Performance, Ministry of Health, Joe Portelli, Executive Director, System Purchasing Branch, Ministry of Health and Sharon Smith, Executive Director, System Information and Analytics Branch, Ministry of Health	MOH.0011.0089.0001	14 November 2024
M.4.1	CV of Joe Portelli	MOH.0010.0730.0001	14 November 2024
M.4.2	<i>Intentionally blank</i>		
M.4.3	NSW Budget Statement 2024-2025	SCI.0011.0545.0001	18 June 2024
M.4.4	Financial Requirement Conditions of Subsidy (Government Grants) for FY ending 30 June 2025	MOH.0010.0732.0001	30 September 2024
M.5	Statement of A/Prof Anthony Schembri AM, Chief Executive, Northern Sydney LHD	MOH.0011.0090.0001	13 November 2024
M.5.1	2024-2025 Service Agreement between NSW Health and Northern Sydney LHD	MOH.0010.0731.0001	1 August 2024

Exhibit No.	Description	SCOI Number	Document Date
M.6	Statement of Neville Onley, Director, Activity Based Funding Taskforce, NSW Health, Adjunct Prof Alfa D'Amato, Deputy Secretary and Chief Financial Officer, Financial Services and Asset Management, NSW Health and Steven Carr, Executive Director, System Financial Performance and Deputy Chief Financial Officer, NSW Health	MOH.0011.0091.0001	14 November 2024
M.6.1	Memorandum of Understanding between the Commonwealth of Australia and NSW in relation to the cooperative implementation of the Council of Australian Governments Improving Access to Primary Care in Rural and Remote Areas Initiative (COAG s 19(2) Exemptions Initiative)	MOH.0100.0288.0001	13 May 2022
M.6.2	Murrumbidgee LHD, 2024-2025 Service Agreement	SCI.0011.0576.0001	31 July 2024
M.6.3	NSW Treasury Policy and Guidelines TPG 21-11: Parameter and Technical Adjustments and New Policy Proposals (Measures)	SCI.0011.0579.0001	December 2021
M.6.4	NSW Budget 2016 – 17, Budget Paper No. 5, Intergenerational Report	SCI.0011.0572.0001	2016-2017
M.6.5	2024-2025 NSW Health Expense Budget	SCI.0011.0570.0001	2024-25
M.6.6	NSW Treasury Policy and Guidelines TPG 24-03: Agency Direction for the 2023-2024 Mandatory Early Close	SCI.0011.0573.0001	6 March 2024

Exhibit No.	Description	SCOI Number	Document Date
M.6.7	NSW Treasury Policy and Guidelines TPG 24-08 CFO Certification on the Internal Control Framework over Financial Systems and Information	SCI.0011.0580.0001	15 April 2024
M.6.8	NSW Treasury Policy and Guidelines TPG 24-17: Agency Direction for the 2023-2024 Mandatory Annual Returns to Treasury	SCI.0011.0581.0001	12 June 2024
M.6.9	NSW Treasury Policy and Guidelines TPG 24-33: Reporting framework for first year climate-related financial disclosures	SCI.0011.0582.0001	October 2024
M.6.10	Treasurer's Direction TD19-02: Mandatory Early Close as at 31 March each year	SCI.0011.0574.0001	19 March 2024
M.6.11	Treasurer's Direction TD21-02: Mandatory Annual Returns to Treasury	SCI.0011.0578.0001	June 2021
M.7	NSW Government Response – Inquiry into equity, accessibility and appropriate delivery of outpatient and community mental health care in New South Wales	SCI.0011.0501.0001	4 September 2024
M.8	Regional Health Strategic Plan 2022-2032 – Progress Snapshot 2022-23	MOH.0100.0297.0001	1 November 2023
M.9	Small Hospitals Funding Model Review Report	MOH.0100.0294.0001	July 2024
M.10	Australian Medical Association, <i>Discussion paper: Public hospitals – Cycle of crisis</i>	SCI.0011.0548.0001	2021

Exhibit No.	Description	SCOI Number	Document Date
M.11	Australian Medical Association, <i>Discussion paper: Rethinking funding models to align with population health goals</i>	SCI.0011.0519.0001	2023
M.12	Macquarie University Centre for the Health Economy, 'Getting More Value from Mental Healthcare Funding and Investment'	SCI.0011.0502.0001	August 2023
M.13	Royal Australian College of General Practitioners, 'General Practice: Health of the Nation 2024'	SCI.0011.0506.0001	November 2023
M.14	David Peiris et al, 'Overcoming Silos in Health Care Systems through Meso-Level Organisations: A Case Study of Health Reforms in New South Wales, Australia'	SCI.0011.0494.0001	15 February 2024
M.15	AIHW, 'Australia's Health 2024: In Brief'	SCI.0011.0498.0001	2 July 2024
M.16	AIHW, 'Australia's Health 2024: Data Insights'	SCI.0011.0499.0001	2 July 2024
M.17	Alan Shiell et al, 'How Do We Fund Public Health in Australia? How Should We?'	SCI.0011.0495.0001	5 August 2024
M.18	Steve Robson, 'Our Hospitals Are Full of Patients Whose Surgeries Could Have Been Prevented'	SCI.0011.0497.0001	21 September 2024
M.19	KPMG, 'Economic impact of the broader adoption of virtual hospitals in Australia'	SCI.0011.0518.0001	September 2024
M.20	Prof Stephen Duckett, 'Report on Commonwealth-State financial arrangements in health care'	SCI.0011.0500.0001	13 September 2023

Exhibit No.	Description	SCOI Number	Document Date
M.20.1	Stephen Duckett, 'Chopping and changing Medibank part 1: Implementation of a new policy'	SCI.0011.0564.0001	1979
M.20.2	Stephen Duckett, 'Chopping and changing Medibank part 2: An interpretation of the policy making process'	SCI.0011.0568.0001	1980
M.20.3	Scott Bennett and Richard Webb, 'Specific purpose payments and the Australian federal system'	SCI.0011.0567.0001	2008
M.20.4	Stephen Duckett, 'Hospital payment arrangements to encourage efficiency: The case of Victoria, Australia'	SCI.0011.0569.0001_R	1995
M.20.5	Amanda Biggs, 'Recent developments in federal government funding for public hospitals: a quick guide'	SCI.0011.0565.0001	2018
M.20.6	Vijaya Lakshmi Ramamurthy, 'Australian federalism and the use of tied grants: case studies of public hospitals and schools'	SCI.0011.0566.0001	2012
M.20.7	J.R.G Butler, 'Specific Purpose Payments and the Commonwealth Grants Commission'	SCI.0011.0563.0001	1992
M.21	PWC, <i>Funding for value</i>	SCI.0011.0588.0001_R	2018
M.22	Nepean Blue Mountains LHD Financial Recovery Plan	MOH.0100.0283.0001	December 2021
M.23	Shoalhaven Financial Recovery Plan Recommendations	MOH.0100.0282.0001	April 2023
M.24	Northern NSW LHD Review	MOH.0100.0033.0001	August 2023

Exhibit No.	Description	SCOI Number	Document Date
M.25	Submission of Australian Institute of Health Innovation, Macquarie University	SCI.0011.0589.0001	31 October 2023
M.26	Submission of University of Technology Sydney	SCI.0011.0590.0001	31 October 2023
M.27	Mid North Coast LHD Review	MOH.0100.0034.0001	November 2023
M.28	Murrumbidgee LHD Review	MOH.0100.0280.0001	December 2023
M.29	Hunter New England LHD Review	MOH.0100.0035.0001	February 2024
M.30	NSW Ambulance data table and graph of percentage change for the number of Ambulance Officer FTE and Emergency Incidents by Financial Year	SCI.0011.0587.0001	2010/11-2023/24
M.31	AIHW analysis of the National Elective Surgery Waiting Times Data Collection	SCI.0011.0583.0001	2024

A.31: Tender Bundle N – Wrap-Up Hearings (December 2024)

Exhibit No.	Description	SCOI Number	Document Date
N1.1	Sax Institute, Expert Report 1 – Resource management in NSW Health	SCI.0011.0607.0001	29 November 2024
N1.2	Sax Institute, Expert Report 2 – Strengthening the focus on prevention of chronic disease through applying evidence-based insights	SCI.0011.0608.0001	29 November 2024

Exhibit No.	Description	SCOI Number	Document Date
N1.3	Sax Institute, Expert Report 3 – Building capabilities to drive health system improvements	SCI.0011.0605.0001	29 November 2024
N2.1	Statement of Damion Brown, Chief Executive Officer, Tamworth Aboriginal Medical Service, Aboriginal Corporation	SCI.0011.0434.0001	16 September 2024
N2.1.1	Annexure A – NSW Rural Doctors Network, State of Play of the GP Workforce in Gunnedah Shire	SCI.0011.0435.0001	15 February 2021
N2.2	Statement of Dian Edwards, Service Manager, Namatjira Haven Drug & Alcohol Healing Centre	SCI.0011.0491.0001	3 October 2024
N2.3	Transcript of ACCHO Virtual Roundtable	SCI.0011.0635.0001	27 November 2024
N2.4	Transcript of ACCHO In-Person Roundtable	SCI.0011.0637.0001	28 November 2024
N3.1	Interim Report on The Future Provision of Medical and Allied Services 1920	SCI.0011.0606.0001	May 1920
N3.2	Government response – Report No 57 – PC 2 – Health – Health outcomes and access to health and hospital services in rural, regional and remote New South Wales	SCI.0011.0516.0001	1 September 2022
N3.3	NSW Treasury NSW Public Private Partnership Policy and Guidelines – Preparation, Procurement and Contract Management TPG22-21	SCI.0011.0698.0001	October 2022
N3.4	<i>Intentionally left blank</i>		
N3.5	NSW Ministry of Health Schedule of Delegates	MOH.9999.1089.0001	1 April 2024

Exhibit No.	Description	SCOI Number	Document Date
N3.6	Statement of Dr Trevor Chan, Emergency Physician at St George Hospital, Clinical Director of Emergency Care Institute, ACI, and Co-Chair of NSW Health Emergency Department Taskforce	MOH.0006.0001.0001	17 June 2024
N3.6.1	Annexure A – CV of Dr Chan	MOH.0006.0002.0001	17 June 2024
N3.6.2	Annexure B – Emergency Department Taskforce Terms of Reference	MOH.0006.0003.0001	27 March 2024
N3.6.3	Annexure C – ED Taskforce Newsletter	MOH.0006.0004.0001	3 May 2024
N3.7	Statement of Karol Petrovska, Director, Virtual Care Unit, Ministry of Health	MOH.0006.0023.0001	17 June 2024
N3.7.1	Annexure A – CV of Karol Petrovska	MOH.0006.0019.0001	17 June 2024
N3.7.2	Annexure B – Virtual Care Strategy 2021-2026	MOH.0006.0020.0001	February 2022
N3.7.3	Annexure C – Virtual Care Services Guide	MOH.9999.2597.0001	May 2023
N3.7.4	Annexure D – TOR of the Virtual Care Steering Committee	MOH.0006.0022.0001	2023
N3.8	Statement of Prof Ian Alexander, Director Laboratory Research and Senior Staff Specialist, The Children's Hospital at Westmead, SCHN, Head, Gene Therapy Research Unit SCHN and Children's Medical Research Institute, Professor in Paediatrics and Molecular Medicine, University of Sydney	MOH.0006.0024.0001	17 June 2024
N3.8.1	Annexure A – CV of Prof Ian Alexander	MOH.0006.0037.0001	17 June 2024

Exhibit No.	Description	SCOI Number	Document Date
N3.9	Statement of Matthew Jennings, Director Allied Health, Liverpool Hospital, South Western Sydney LHD	MOH.0006.0018.0001	18 June 2024
N3.9.1	Annexure A – CV of Matthew Jennings	MOH.0006.0009.0001	18 June 2024
N3.9.2	Annexure B – ACI – MSK – Osteoarthritis Care Program model of care	MOH.0006.0010.0001	May 2019
N3.9.3	Annexure C – ACI – MSK – Osteoporotic refracture prevention model of care	MOH.0006.0011.0001	October 2017
N3.9.4	Annexure D – Lower Back Pain Model of Care	MOH.0006.0012.0001	May 2019
N3.9.5	Annexure E – South Western Sydney LHD Older Persons and Rehabilitation Plan to 2027	MOH.0006.0013.0001	Undated
N3.9.6	Annexure F – South Western Sydney LHD Advance Care Planning End of Life Palliative care Strategic Plan 2016-2021	MOH.0006.0014.0001	January 2016
N3.9.7	Annexure G– NSW Health End of Life and Palliative Care Framework 2019-2024	MOH.0006.0015.0001	February 2019
N3.9.8	Annexure H – A Framework to Evaluate Musculoskeletal Models of Care	MOH.0006.0016.0001	Undated
N3.9.9	Annexure I – “Implementing models of care for musculoskeletal conditions in health systems to support value-based care”, Best Practice & Research Clinical Rheumatology 34 (2020) 101548	MOH.0006.0017.0001	25 July 2020

Exhibit No.	Description	SCOI Number	Document Date
N3.10	Statement of Olivia Hibbitt, Director, Specialty Service and Technology Evaluation Unit, Ministry of Health	MOH.0006.0008.0001	18 June 2024
N3.10.1	Annexure A – CV of Olivia Hibbitt	MOH.0006.0005.0001	18 June 2024
N3.10.2	Annexure B – Terms of Reference – New Technology and Specialised Services Committee March 2023	MOH.0006.0006.0001	August 2022
N3.10.3	Annexure C – Framework for the assessment, funding and implementation of high cost, highly specialist therapies and services	MOH.0006.0007.0001	April 2024
N3.11	Statement of Dr Nhi Nguyen, Intensive Care Staff Specialist, Clinical Lead, Nepean Redevelopment, and Board Member, Nepean Blue Mountains LHD, Clinical Director, Intensive Care NSW, ACI, Co-Chair, NSW Health System Advisory Council	MOH.0006.0036.0001	18 June 2024
N3.11.1	Annexure A – CV of Dr Nhi Nguyen	MOH.0006.0025.0001	18 June 2024
N3.11.2	Annexure B – ACI – Intensive Care Service Model: NSW Level 4 Adult ICUs	MOH.0006.0026.0001	November 2020
N3.11.3	Annexure C – ACI – Intensive Care Service Model: NSW Level 4 Adult ICUs Implementation Guide	MOH.0006.0027.0001	November 2020
N3.11.4	Annexure D – ACI – ICNSW – NSW Intensive Care Service Model: Patient Feedback	MOH.0006.0028.0001	November 2020
N3.11.5	Annexure E – ACI – ICNSW – NSW Intensive Care Service Model: Staff Feedback	MOH.0006.0029.0001	November 2020

Exhibit No.	Description	SCOI Number	Document Date
N3.11.6	Annexure F – ACI – ICNSW – ICU Exit Block Project – Evidence Review	MOH.0006.0030.0001	9 February 2019
N3.11.7	Annexure G – ACI – ICNSW – Addressing ICU Exhibit Block: right care, right patient, right place	MOH.0006.0031.0001	November 2020
N3.11.8	Annexure H – ACI– ICNSW – Guiding principles to optimise intensive care capacity, A whole of hospital approach to improving patient flow October 2019	MOH.0006.0032.0001	October 2019
N3.11.9	Annexure I – ACI – ICNSW – Guiding principles to optimise intensive care capacity	MOH.0006.0033.0001	November 2020
N3.11.10	Annexure J – ACI – ICNSW – Managing high acuity child outside a tertiary children’s hospital key principles	MOH.0006.0034.0001	June 2024
N3.11.11	Annexure K – ACI – ICNSW – Intensive Care NSW Forum Program	MOH.0006.0035.0001 _R	11 June 2024
N3.12	Statement of Adjunct Prof Jean-Frédéric Levesque, Deputy Secretary, Clinical Innovation and Research, Ministry of Health and Chief Executive, ACI	MOH.0006.0038.0001	19 June 2024
N3.12.1	Annexure A – AI Taskforce Terms of Reference	MOH.0006.0039.0001	8 February 2024
N3.12.2	Annexure B – NSW Health Directors of Research Committee Terms of Reference	MOH.0006.0040.0001	Undated
N3.12.3	Annexure C – Innovation Executive Strategic Committee Terms of Reference	MOH.0006.0041.0001	July 2023

Exhibit No.	Description	SCOI Number	Document Date
N3.12.4	Annexure D – Evidence and utilisation of spinal cord injury services in NSW	MOH.0006.0042.0001	August 2020
N3.12.5	Annexure E – ACI Prioritisation Toolkit	MOH.0006.0043.0001	August 2022
N3.12.6	Annexure F – NSW Government AI Assurance Framework	MOH.0006.0044.0001	Undated
N3.13	Progress Report – Parliamentary Inquiry into Health Outcomes and Access to Health and Hospital Services in Rural, Regional and Remote New South Wales	SCI.0011.0517.0001	30 June 2024
N3.14	<i>Intentionally left blank</i>		
N3.15	NSW Health Guide to the Role Delineation of Clinical Services	SCI.0011.0598.0001	1 August 2024
N3.16	Statement of Emma Skulander, Acting Chief Executive, Health Infrastructure NSW	MOH.0011.0084.0001	15 October 2024
N3.16.1	CV of Emma Skulander	MOH.0010.0698.0001	15 October 2024
N3.16.2	Annexure D – NSW Government Media Release re Boost to Rural Health Worker Accommodation	MOH.0010.0690.0001	17 June 2024
N3.17	Rosemary Huxtable AO PSM, <i>Mid-Term Review of the National Health Reform Agreement Addendum 2020-2024 – Final Report</i>	SCI.0011.0585.0001	24 October 2024
N3.18	Health Statistics NSW, Daily Smoking in Adults	SCI.0011.0709.0001	Undated
N3.19	Health Statistics NSW, E-cigarette use (vaping)	SCI.0011.0710.0001	Undated
N3.20	AIHW, Overweight and Obesity Web Report	SCI.0011.0711.0001	17 June 2024

Exhibit No.	Description	SCOI Number	Document Date
N3.21	Health Statistics NSW, Overweight and obesity in adults	SCI.0011.0712.0001	Undated
N3.22	Health Statistics NSW, Overweight and Obesity in Children	SCI.0011.0713.0001	Undated
N3.23	ABS, National Study of Mental Health and Wellbeing, 2020-2022	SCI.0011.0714.0001	5 October 2023
N3.24	Health Statistics NSW, High or Very High Psychological Distress in Adults	SCI.0011.0715.0001	Undated
N3.25	Cancer Institute NSW, Cancer incidence, mortality and relative survival	SCI.0011.0716.0001	Undated
N3.26	Submission of Prof Kathy Eagar, University of New South Wales, to Special Commission of Inquiry into Healthcare Funding	SCI.0011.0718.0002_R	October 2023
N3.27	NSW Health Annual Report 2023-24	SCI.0011.0717.0001	October 2024
N3.28	Statement of Scott McLachlan, Chief Executive, Central Coast LHD	MOH.0011.0095.0001	9 December 2024
N3.28.1	Annexure A - CV of Scott McLachlan	MOH.0010.0736.0001	Undated
N3.29	Statement of Dr Jan Fizzell, Acting Chief Health Officer and Deputy Secretary, Population and Public Health, Ministry of Health	MOH.0011.0094.0001	9 December 2024
N3.29.1	Annexure A – CV of Dr Jan Fizzell	MOH.0010.0746.0001	Undated
N3.29.2	Annexure B – Return on Investment of Public Health Interventions, Journal Article	MOH.0010.0747.0001	7 March 2024

Exhibit No.	Description	SCOI Number	Document Date
N3.29.3	Annexure C – The Value of Prevention Report, The Australian Prevention Partnership	MOH.0010.0748.0001	February 2024
N3.29.4	Annexure D – Economic Benefits of Reducing Childhood and Adolescent Overweight and Obesity in Australia, Journal Article	MOH.0010.0749.0001	October 2024
N3.29.5	Annexure E – What are the Monetary Returns of Investing in Programs that reduce Demand for Illicit Drugs, Trends & Issues in Crime & Criminal Justice, Australian Institute of Criminology	MOH.0010.0750.0001	September 2022
N3.29.6	Annexure F – Ace-Prevention Pamphlets Series, Pamphlet 1 Cost-Effectiveness of Prevention in the General Population, The University of Queensland	MOH.0010.0751.0001	Undated
N3.29.7	Annexure G - Paving a new Pathway to Prevention, NHS Confederation	MOH.0010.0752.0001	October 2024
N3.30	Joint Statement of Ashley Brown, Phillip Bannon and Nathan Jones, The Centre for Aboriginal Health	MOH.0011.0096.0001	10 December
N3.30.1	Annexure A – CV of Ashley Brown	MOH.0010.0743.0001	Undated
N3.30.2	Annexure B – CV of Nathan Jones	MOH.0010.0744.0001	Undated
N3.30.3	Annexure C – CV of Phillip Bannon	MOH.0010.0745.0001	Undated
N3.31	NSW Aboriginal Health Plan 2024-2034 Sharing Power in System Reform, NSW Health	SCI.0011.0744.0001	2024

Exhibit No.	Description	SCOI Number	Document Date
N3.32	NSW Budget Paper No. 2 2014-2015	SCI.0011.0741.0001	13 June 2014
N3.33	NSW Budget Paper No. 1 2015-2016	SCI.0011.0722.0001	19 June 2015
N3.34	NSW Budget Paper No. 1 2016-2017	SCI.0011.0723.0001	16 June 2016
N3.35	NSW Budget Paper No. 1 2017-2018	SCI.0011.0724.0001	16 June 2017
N3.36	NSW Budget Paper No. 1 2018-2019	SCI.0011.0730.0001	30 June 2018
N3.37	NSW Budget Paper No. 1 2019-2020	SCI.0011.0725.0001	18 June 2019
N3.38	NSW Budget Paper No. 1 2020-2021	SCI.0011.0726.0001	November 2020
N3.39	NSW Budget Paper No. 1 2021-2022	SCI.0011.0727.0001	22 June 2021
N3.40	NSW Budget Paper No. 1 2022-2023	SCI.0011.0728.0001	21 June 2022
N3.41	NSW Budget Paper No. 1 2023-2024	SCI.0011.0729.0001	19 September 2023
N3.42	NSW Budget Paper No. 1 2024-2025	SCI.0011.0545.0001	18 June 2024
N3.43	NSW Budget Paper No. 2 2024-2025	SCI.0011.0570.0001	18 June 2024
N3.44	National Health Funding Body Annual Report 2023-2024	SCI.0011.0745.0001	20 September 2024
N3.45	IHACPA response to request for information from the NSW Special Commission of Inquiry into Healthcare Funding	SCI.0011.0748.0001	11 December 2024
N3.46	NSW Health Revised Budget Data Report	MOH.0010.0753.0001	10 December 2024

A.32: Supplementary Tender Bundle N (January 2025)

Exhibit No.	Description	SCOI Number	Document Date
N4.1	First Report of the Special Commission of Inquiry into Acute Care Services in NSW Public Hospitals – Inquiry into the circumstances of the appointment of Graeme Reeves by the former Southern Area Health Service	SCI.0011.0777.0001	31 July 2008
N4.2	Final Report of the Special Commission of Inquiry into Acute Care Services in NSW Public Hospitals: Overview	SCI.0011.0756.0001	27 December 2008
N4.3	Final Report of the Special Commission of Inquiry into Acute Care Services in NSW Public Hospitals: Volume 1	SCI.0011.0758.0001	27 December 2008
N4.4	Final Report of the Special Commission of Inquiry into Acute Care Services in NSW Public Hospitals: Volume 2	SCI.0011.0760.0001	27 December 2008
N4.5	Final Report of the Special Commission of Inquiry into Acute Care Services in NSW Public Hospitals: Volume 3	SCI.0011.0762.0001	27 December 2008
N4.6	Outline of evidence for Bruno Zinghini, Executive Director Western Region, Health Infrastructure NSW	MOH.9999.1063.0001	12 April 2024
N4.6.1	List of exhibits to Outline of evidence for Bruno Zinghini	MOH.9999.1065.0001	15 April 2024
N4.6.2	Campbelltown Hospital Redevelopment – Project Governance Arrangements	MOH.9999.1066.0001	March 2018
N4.6.3	NSW Health Policy Directive – Process of Facility Planning	MOH.9999.1067.0001	7 June 2010
N4.6.4	Campbelltown Hospital Redevelopment – Stage Two Masterplan Report	MOH.9999.1069.0001	24 January 2018

Exhibit No.	Description	SCOI Number	Document Date
N4.6.5	Campbelltown Hospital Redevelopment Project – Value Management Study Report	MOH.9999.1070.0001	November 2017
N4.6.6	Campbelltown Hospital Stage Two Redevelopment – Functional Design Brief	MOH.9999.1071.0001	March 2018
N4.6.7	Cost Plan Review for Business Case – Campbelltown Hospital Redevelopment – Stage Two	MOH.9999.1072.0001	9 May 2018
N4.6.8	Campbelltown Hospital Redevelopment – Stage Two Concept Design Report – Volume 1	MOH.9999.1073.0001	30 April 2018
N4.6.9	Campbelltown Hospital Redevelopment – South Western Sydney LHD –Project Resource Schedule	MOH.9999.1074.0001	9 May 2018
N4.6.10	Campbelltown Hospital Redevelopment – Workforce Plan	MOH.9999.1075.0001	12 March 2018
N4.6.11	Campbelltown Hospital Redevelopment – Risk Management Plan	MOH.9999.1076.0001	March 2018
N4.6.12	Campbelltown Hospital Redevelopment – Benefits Realisation Plan – Parts A and B	MOH.9999.1077.0001	March 2018
N4.6.13	Campbelltown Hospital Redevelopment – Change Management Strategy 2018 to 2023	MOH.9999.1078.0001	9 May 2018
N4.6.14	Campbelltown Hospital Redevelopment – Communication and Engagement Plan	MOH.9999.1079.0001	March 2017
H4.6.15	Campbelltown Hospital Redevelopment – Delivery and Procurement Strategy	MOH.9999.1080.0001	March 2018

Chapter 24: Appendices – List of Public Exhibits

Exhibit No.	Description	SCOI Number	Document Date
N4.6.16	Campbelltown Hospital Redevelopment – Information and Communications Technology Strategy	MOH.9999.1081.0001	December 2017
N4.6.17	Campbelltown Hospital Redevelopment – Master Program	MOH.9999.1082.0001	20 April 2018
N4.6.18	Campbelltown Hospital Redevelopment – Furniture, Fittings and Equipment/Major Medical Equipment Project Plan	MOH.9999.1083.0001	March 2018
N4.6.19	Campbelltown Hospital Redevelopment – Phase One – Planning – Project Management Plan	MOH.9999.1084.0001	1 April 2024
N4.6.20	Campbelltown Hospital Redevelopment – Stage Two – Final Business Case – Cost-Benefit Analysis	MOH.9999.1085.0001	8 May 2018
N4.7	NSW Health GL2024_008 New Health Technologies and Specialised Services Guideline	MOH.0100.0022.0001	24 June 2024
N4.8	NSW Auditor-General's report Ambulance Services in regional New South Wales, Performance Audit	MOH.0010.0755.0001	28 June 2024
N4.9	Terms of Reference, Aboriginal and Torres Strait Islander Patient and Community Serious Incident Review (SIR) Sub-Committee, CEC	MOH.0010.0757.001	3 July 2024
N4.10	Supplementary Statement of Adjunct Prof Alfa D'Amato, Deputy Secretary and Chief Financial Officer, Financial Services and Asset Management	MOH.0011.0029.0001	23 July 2024
N4.10.1	Annexure A - Email from Anna McFadgen to Adjunct Prof Alfa D'Amato re St Vincent's response to the Saturday Paper	MOH.0010.0245.0001_R	20 December 2023

Exhibit No.	Description	SCOI Number	Document Date
N4.10.2	Annexure B - Email from Anna McFadgen to Adjunct Prof Alfa D'Amato re Summary of SVHN Meeting	MOH.0010.0249.0001_R	22 December 2023
N4.10.3	Annexure C - Email from Abbas Alibhai to Adjunct Prof Alfa D'Amato re SVHN's cashflow position	MOH.0010.0250.0001_R	11 January 2024
N4.10.4	Annexure D - Email from Anna McFadgen providing draft letter to Adjunct Prof Alfa D'Amato	MOH.0010.0252.0001_R	2 February 2024
N4.10.5	Annexure E – Email from Anna McFadgen re additional information on costs pressures faced by SVHN	MOH.0010.0254.0001_R	14 February 2024
N4.10.6	Annexure F – Email from Anna McFadgen acknowledging receipt of Planned Recovery Plan and Request for Financial Support from Final Quarter 2023-2024	MOH.0010.0246.0001_R	4 March 2024
N4.10.7	Annexure G – Email from SVHN to Adjunct Prof Alfa D'Amato setting out revised cashflow position	MOH.0010.0247.0001_R	7 March 2024
N4.10.8	Annexure H – St Vincents Network Narrative – May 24	MOH.0010.0298.0001_R	May 2024
N4.10.9	Annexure I - St Vincent's Draft Recovery Plan FY 2025-2027	MOH.0010.0270.0001	2 May 2024
N4.11	NSW Aboriginal Health Governance, Shared Decision Making and Accountability Framework	MOH.0010.0740.0001	27 September 2024
N4.12	Rapid Literature Review prepared by Prof Braithwaite and Colleague at Macquarie University	SCI.0011.0754.0001	29 November 2024
N4.13	Submission of Dr Rhonda Kerr	SCI.0011.0755.0001	9 December 2024

Exhibit No.	Description	SCOI Number	Document Date
N4.14	Letter from Prof Denis King OAM, re Justice Health NSW's response to evidence before the Inquiry 21 November 2024	MOH.0010.0754.0001	December 2024
N4.15	Healthcare Quarterly Report – July to September 2024	SCI.0011.0750.0001	December 2024
N4.16	Supplementary Statement of Prof Tracey O'Brien AM, Chief Cancer Officer and CEO, Cancer Institute NSW	MOH.0011.0098.0001	17 December 2024
N4.17	Council Chart, South Western Sydney LHD	MOH.0010.0756.00 01	Undated

A.33: Tender Bundle O – Additional Documents (March 2025)

Exhibit No.	Description	SCOI Number	Document Date
O.1	Sir William Beveridge, Social Insurance and Allied Services Report	SCI.0011.0844.0001	November 1942
O.2	Parliament of NSW, Report of the Committee on Community Health Services, No 91. 1969	SCI.0011.0815.0001	November 1969
O.3	James Fries, <i>The Compression of Morbidity</i>	SCI.0011.0811.0001	1983
O.4	NSW Health, <i>Annual Report 1999–2000</i>	SCI.0011.0863.0001	December 2000
O.5	CJ Cummins, <i>A History of Medical Administration in NSW: 1788–1973</i>	SCI.0011.0778.0001	October 2003
O.6	World Health Organisation, <i>Global Forum IV on Chronic Disease Prevention and Control</i>	SCI.0011.0845.0001	2005
O.7	NSW Health, <i>Annual Report 2004–2005</i>	SCI.0011.0858.0001	1 November 2005

Exhibit No.	Description	SCOI Number	Document Date
O.8	Lord Darzi of Denham, <i>High Quality Care for All: NHS Next Stage Review Final Report</i>	SCI.0011.0857.0001	June 2008
O.9	Transcript of National Press Club Q&A Canberra, Health and Hospital Reform	SCI.0011.0836.0001	3 March 2010
O.10	Independent Panel, Third Progress Report: Appendices	SCI.0011.0856.0001	November 2010
O.11	NSW Health, <i>Annual Report 2011–2012</i>	SCI.0011.0859.0001	October 2012
O.12	Australian Health Ministers' Advisory Council, <i>National Strategic Framework for Chronic Conditions</i>	SCI.0011.0852.0001	2017
O.13	Jaithri Ananthapavan et al, Assessing Cost-Effectiveness of Obesity Prevention Policies in Australia	SCI.0011.0851.0001	2018
O.14	Paul Crosland et al, The Economic Cost of preventable disease in Australia: a systematic review of estimates and methods	SCI.0011.0860.0001	2019
O.15	Andrea Teng et al, Impact of sugar-sweetened beverage taxes on purchase and dietary intake: Systematic review and meta-analysis	SCI.0011.0837.0001	2019
O.16	The Medicare Benefits Review Taskforce, Final Report to the Ministry for Health, An MBS for the 21 st Century, Recommendations, Learnings and Ideas for the Future	SCI.0011.0810.0001	December 2020
O.17	Final Report of the Royal Commission into Aged Care and Quality Safety	SCI.0011.0774.0001	2021

Exhibit No.	Description	SCOI Number	Document Date
O.18	Productivity Commission, Innovations in Care for Chronic Health Conditions, Productivity Reform Case Study	SCI.0011.0816.0001	March 2021
O.19	Australian Government, Future focused primary health care: Australia's Primary Health Care 10 Year Plan 2022-2032	SCI.0011.0806.0001	March 2022
O.20	National Obesity Strategy 2022-32: Enabling Australian to eat well and be active	SCI.0011.0812.0001	4 March 2022
O.21	Tristan Dry and Phillip Baker, Why Doesn't Australia Have a Sugar-Sweetened Beverage Tax?	SCI.0011.0842.0001	11 March 2022
O.22	G Sacks and D Mann, Policies for tackling obesity and creating healthier food environments: Scorecard and recommended actions for the Australian Federal Government	SCI.0011.0834.0001	October 2022
O.23	Mary Angeles et al, Challenges for Medicare and universal health care in Australia since 2000	SCI.0011.0805.0001	2023
O.24	Reaping Broader Economic Benefits from an Effective Healthcare System: a visual lens	SCI.0011.0882.0001	24 July 2019
O.25	Grace Hampson et al, Reimagining Prevention for a healthier, more prosperous society	SCI.0011.0832.0001	October 2023
O.26	World Health Organisation, Universal Health Coverage Factsheet	SCI.0011.0843.0001	5 October 2023
O.27	Peter Beadon and Jessica Geraghty, Sickly Sweet: It's time for a sugary drinks tax	SCI.0011.0807.0001	May 2024

Exhibit No.	Description	SCOI Number	Document Date
O.28	Hansard, Legislative Council	SCI.0011.0850.0001	8 May 2024
O.29	AIHW, <i>What are the determinants of health?</i>	SCI.0011.0841.0001	2 July 2024
O.30	New South Wales, <i>Budget estimates 2024-2025 Portfolio Committee No 2 – Health</i>	SCI.0011.0849.0001	9 September 2024
O.31	Prof Mark Cormack, <i>Unleashing the Potential of our Health Workforce: Scope of Practice Review</i>	SCI.0011.0839.0001	October 2024
O.32	Paul Cairney et al, <i>Unlocking prevention in integrated care systems, NHS Confederation</i>	SCI.0011.0840.0001	October 2024
O.33	Karina Saxby and Yuting Zhang, <i>Bulk-billing rates and out-of-pocket costs for general practitioner services in Australia, 2022, by SA3 region: analysis of Medicare claims data'</i>	SCI.0011.0835.0001	2025
O.34	Demos and The Health Foundation, <i>The Preventative Shift: How can we embed prevention or achieve long term missions</i>	SCI.0011.0809.0001	February 2025
O.35	Far West LHD – Independent Auditor's Report	SCI.0011.0865.0001	5 September 2024
O.36	Mid North Coast LHD – Independent Auditor's Report	SCI.0011.0870.0001	6 September 2024
O.37	Illawarra Shoalhaven LHD – Independent Auditor's Report	SCI.0011.0868.0001	10 September 2024
O.38	Western NSW LHD – Independent Auditor's Report	SCI.0011.0880.0001	12 September 2024
O.39	Justice Health and Forensic Mental Health Network – Independent Auditor's Report	SCI.0011.0869.0001	13 September 2024

Exhibit No.	Description	SCOI Number	Document Date
O.40	Hunter New England LHD – Independent Auditor’s Report	SCI.0011.0867.0001	13 September 2024
O.41	South Eastern Sydney LHD – Independent Auditor’s Report	SCI.0011.0875.0001	13 September 2024
O.42	Central Coast LHD – Independent Auditor’s Report	SCI.0011.0864.0001	16 September 2024
O.43	Sydney LHD – Independent Auditor’s Report	SCI.0011.0878.0001	16 September 2024
O.44	Western Sydney LHD – Independent Auditor’s Report	SCI.0011.0881.0001	17 September 2024
O.45	Nepean Blue Mountains LHD – Independent Auditor’s Report	SCI.0011.0872.0001	18 September 2024
O.46	South Western Sydney LHD – Independent Auditor’s Report	SCI.0011.0876.0001	18 September 2024
O.47	SCHN – Independent Auditor’s Report	SCI.0011.0879.0001	20 September 2024
O.48	Murrumbidgee LHD – Independent Auditor’s Report	SCI.0011.0871.0001	23 September 2024
O.49	Northern Sydney LHD – Independent Auditor’s Report	SCI.0011.0874.0001	25 September 2024
O.50	Southern NSW LHD – Independent Auditor’s Report	SCI.0011.0877.0001	25 September 2024
O.51	Northern NSW LHD – Independent Auditor’s Report	SCI.0011.0873.0001	2 October 2024
O.52	Health Administration Corporation – Independent Auditor’s Report	SCI.0011.0866.0001	14 October 2024
O.53	DOHAC, <i>About Primary Care</i>	SCI.0011.0887.0001	3 April 2023
O.54	Local Health Districts, Health Stats NSW	SCI.0011.0883.0001	Undated
O.55	Ministers, Parliament of New South Wales	SCI.0011.0884.0001	Undated
O.56	Regional Health, NSW Health	SCI.0011.0885.0001	17 February 2025

Exhibit No.	Description	SCOI Number	Document Date
O.57	Structure, NSW Health Infrastructure	SCI.0011.0886.0001	17 February 2025
O.58	Ministry of Health Organisation Chart	SCI.0011.0888.0001	4 March 2025
O.59	Public Service Commission, Workforce Profile Report	SCI.0011.0889.0001	2023
O.60	ABS, Population by Age and Sex, New South Wales	SCI.0011.0890.0001	29 June 2000
O.61	AIHW, Health and Wellbeing of First Nations people	SCI.0011.0891.0001	2 July 2024
O.62	ABS, Health Conditions Prevalence	SCI.0011.0892.0001	15 December 2023
O.63	ABS, Twenty Years of Population Change	SCI.0011.0893.0001	17 December 2020
O.64	AIHW, Australia's Health 2022: Data Insights, Chapter 4: Changing Patterns of Mortality in Australia since 1900	SCI.0011.0894.0001	7 July 2022
O.65	Albury Wodonga Health, 2021 Clinical Services Plan	SCI.0011.0854.0001	February 2021
O.66	ABC News, Victoria and NSW governments commit to redevelopment of Albury Base Hospital	SCI.0011.0853.0001	27 October 2022
O.67	HealthShare NSW Statement of Service 2024-25	SCI.0011.0895.0001	9 August 2024
O.68	AIHW, Chronic Diseases and Associated Risk Factors in Australia	SCI.0011.0897.0001	November 2006
O.69	AIHW, Chronic Diseases and Associated Risk Factors in Australia, 2001	SCI.0011.0896.0001	2002

Exhibit No.	Description	SCOI Number	Document Date
O.70	Interim Committee of the National Hospitals and Health Services Commission, A Community Program for Australia	SCI.0011.0899.0001	June 1973
O.71	Centre for Epidemiology and Evidence, Life expectancy at birth for Persons by LHD	SCI.0011.0898.0001	2002



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